FINANCIAL TIMES





Dilbert's dialectic Beyond the

Peter principle

Special interests v sound policies



European Court ruling threatens public TV deals

The European Broadcasting Union, the club of public service broadcasters such as the RBC, may appeal against a European Court ruling that cast appeal against a European Court ruling that cast doubt on its right to buy enclusive broadcasting rights. The court annulled a European Commission decision in 1993 to give the EBU a five-year exemption to the EU's competition rules, raising uncertainty over the future of long-term multi-billion dollar deals to screen leading sports events such as the Committe Course Dame 12 and 1 and 1. Olympic Games. Page 12 and Lex

Gazprom to offer 9% internationally: Russian energy company Gazprom, which has Russian energy company Gazprom, which has hydrocarbon reserves greater than Shell and Exmon combined, plans to offer up to 9 per cent of its shares internationally. Western investment bankers value the gas group at anything between \$20hn and \$200hn. Page 13

Dectors set to test Aids 'cure': US doctors may be ready by October to test whether a powerful "triple combination" of drugs can eliminate HIV, the virus that causes Aids, after research showing that the therapies have cut the virus by more than 99 per cent. Page 12; Roche seeks Aids drugs go-ahead, Page 15

Deutsche Babcock, the German engineering conglomerate, has won agreement from creditor banks for an additional DM600m (\$395m) in funds and is planning to sell its stake in engineering company Schumag, its most profitable business. Page 13

Lioyd's of London has reached a deal over legal action brought by US state securities regulators which may remove the biggest obstacle facing its recovery plan. The agreement requires Lloyd's to find up to £40m (\$62.4m) extra to help US Names.

Swise Telecom in Maley deak Switzerland's national telecoms operator Swiss Telecom signed a deal to take a 30 per cent stake in Maleysian operators Mutiara Telecom at a cost of M\$710m (US\$285m). Page 14

Mubarak move to improve Turkey ties: Egypt's president Hosmi Mubarak, softened recent criticisms of Turkey during a one-day visit to Ankara to meet Islamist premier Necmettin Erbakan.

Franch, German exchanges discuss finic The French and German derivatives exchanges are discussing the development of a common clearing system, after abandoning more wide-ranging ration plans earlier this year. Page 15

Norway accuses Burms of torture: Norway said it had evidence its honorary consul in Burma Leo Nichols, was tortured before he died in a Rangoon prison last month. Diplomats say Nichols was jailed because of his links with opposition leader Aung San Suu Kyi. Page 7; Western companies encounter protesters, Page 5

Talwan repeats call for China talks:

me hund



Taiwan president Lee Teng-hul repeated a call for a summit with rival China's Jiang Zemin, but Beijing responded coolly to the island's latest bid to break a year-old politicai deadlock. During an ddress to Taiwan's National Assembly, Mr Lee (left) renewed his offer of a leaders' meet-

UN criminal tribunal for former Yugoslavia in The Hague issued international arrest warrants against Bosnian Serb leader Radovan Karadzic and his military commander Ratko Mladic on charges of genocide and war crimes, reinforcing existing local war-

French post office aid setback: The

A senior Russian commander was killed by a landmine in Chechnya as a wave of violence swept

Sudan refuses food ald drope: The UN said at least 500,000 people were starving in the rebel-held southern part of Sudan, and a further 200,000 people

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Wall Street plunges over 100 points

End to bull market predicted after computer group issues profits warning

By Maggie Urry In New York and Philip Coggen and Gillian Tett in London

US share prices tumbled yesterday, prompting predictions that the long bull market may have come to an end.

The catalyst was a profit warning from Hewlett-Packard, the computer group, released after the market closed on Wednesday. The Dow Jones Industrial Average fell by almost 100 points in early trading and an attempt to rally late in the morning failed. By early afternoon, the Dow was 114.14 lower at 5,489.51.

The market has not recovered

from its near-115 point decline last Friday and as a result was

nearly 300 points below its record closing high of 5,778.00 achieved

in late May.

Mr Michael Metz, market strategist at Oppenheimer, said: "The whole bull market is over. We have seen the highs for the next year or so." He predicted the Dow could fall to 5,000 by the end of

the third quarter.

Hewlett-Packard shares fell by \$10% to \$78% in morning trading, after its announcement late on Wednesday that order growth had slowed sharply and it was closing its disc drive manufacturing activity, which would result in a third quarter charge against earnings of \$1,50m.

That news followed a warning late on Tuesday from Motorola,

the semiconductor and telecom-munications equipment group, of slowing growth and increasing price competition. That had poshed the Dow down by nearly

Page 18

50 points on Wednesday morning, although the market recovered late in the day on computerdriven trading.
Technology shares were the

bardest hit yesterday, with the Nasdaq index, which contains many high-tech stocks, falling 42.39, or 3.7 per cent, to 1098.80 in the early afternoon. However, analysis said the poor technology news was only a catalyst for the market's fall. Mr Stephen Roach, chief economist at Morgan Stan-ley, said: "The techs started it, but the market has been waiting for an accident. This may be it." Mr Philip Jordan of Daiwa said there was substantial activity in the market as large investment managers decided to reduce the proportion of their portfolios devoted to shares. They were

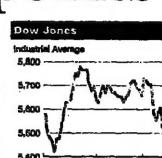
switching into the relative safety of fixed income securities, driv-ing the bond market higher. European investors have been shares on Wall Street look expen-sive on measures such as divi-

The continued strength of the US market has provoked growing unease in the British Treasury recently. Some officials believe that it presents a hazard in a year that has an otherwise healthy economic outlook.

In particular, officials point out that the pattern of stock market

movements over the past year is potentially even more ominous that in the run-up to the 1987 stock market crash.

European stock markets, which have much smaller high-tech sec-tors than the US, fell only modestly yesterday, with investors conscious that Wall Street has rebounded quickly after previous falls. In London, the FT-SE 100



index lost early gains to fall 16.8 points to 3,749.0, while French and German markets each dropped by around 0.4 per cent. However, a more sustained decline on Wall Street would hit world markets. Analysts are spotting signs that such a retreat is

Rivals boycott Credit Lyonnais bond deal

boycotting a huge bond issue being managed by Credit Lyon-nais, the troubled state-owned bank, claiming that they were offered insultingly small alloca-tions to sell to their clients.

The row has stimmed the Paris financial scene, which has been accustomed to seeing the biggest French banks work in harmony. might have wanted to maximise tis own allocation to boost its tion income."

The incident revives recent tensions that cultimated in Société Générale launching legal action earlier this year in the European Court of Justice, alleging that state aid to Credit Lyonnais was distorting competition in the French banking market.

The new row is over a FFr40bo (\$7.75bn) bond issue being floated by Etablissement Public de Financement de Restructuration (EPFR), a government-guaranteed entity set up last year to help rescue Credit Lyonnais. Last month, the bank said it would securitise part of the FFr135bn loan from EPFR to ease its cash flow problems.
Credit Lyonnais is leading the issue, one of the largest ever

Two private sector banks Société Générale and Banque Nationale de Paris (BNP) - and the Caisse des Dépôts, a govern-ment-controlled financial institution, say they have been squeezed out of what could be one of the French market's most profitable transactions this year. As a result they have boycotted the issue and are threatening to isolate Credit Lyonnais from

A syndicate manager from one of the two disaffected banks yesterday accused Credit Lyomais of "breaching practices that have applied since the beginning of the French bond markets".

French banks active in the domestic bond market are usually allocated a fixed percentage of the total amount of bonds to be sold to investure. On issues in which they participate but do not lead, Société Générale and BNP would typically expect to be allocated between 7 and 10 per cent each, while Causee de Dépôts would get more than 10 per cent.

Yesterday, however, Credit Lyonnais offered only 1 per cent of the total to each of Société Générale and BNP. Caisse de Depots would not disclose the unt it was offered.

Societe Generale and RNP will be tempted to reinliste by excluding Credit Lyounais from issues they are leading. However, French companies that issue bonds are likely to insist on parity of treatment.

Mandela marks dawning of new era with Britain

it has seen many great events. both tragic and uplifting, over

Yesterday Westminster Hall was the setting for an address by Mr Nelson Mandela, the South African president on a state visit, which put an end to the long-tor-mented relations between the government of Britain and South

Africa's people. Mr Mandela's speech, delivered without autocnes in a powerful voice, gave the day its historic resonance. This was the first time a foreigner had addressed both Houses of Parliament gathered in the ball since President de Gaulle of France 30 years ago. The South African leader recalled how, in 1795, the country in which he was speaking had "entered ours as a colonising power" and that his presence in

London "might serve to close a circle which is 200 years old". Much of that time, "what defined the relations between our peoples was a continuous clan-gour of arms. History took a turn for the worse when, 80 years ago, his predecessors as leaders of the African National Congress came to Westminster and spoke eloquently and passionately of the need for colonial power to treat them as human beings equal to the 1820 settlers".

They were rebuffed. "But now we come to you as friends," he Bank clampdown, Page 3 enthusiastic applause from peo-

ple who may once have thought of him as a terrorist rather than one of the few great statesmen of the late 20th century.

There was praise for British parliamentarians down the ages who battled against apartheid: William Wilberforce, Fenner Brockway - and most notably, the Conservative prime minister Harold Macmillan, who "warned a stubborn and race-blinded white oligarchy in our country that 'the wind of change is blowing through this continent".

He described Africa as "an ancient continent [which] has bled from many gaping sword wounds". He told his audience: "Both of us have been part of this unfolding tragedy, watching, waiting, troubled, not knowing what beast born of this superh man suffering slouches towards Bethlehem to be born.

"But this we must know, that none of us can insulate ourselves from so catastrophic a scale of human suffering. In the end, the cries of the infant who dies because of hunger or because a machete has slit open its stomach will penetrate the noises of the modern city and its sealed

He urged the British and South African peoples to "join hands to build on what we have achieved together" - and help construct an African world whose emergence will mean that "a new universal order is born in which we are each our brother's keeper".

rnerchers as they parade past a Catholic neighbourhood in Northern Ireland yesterday. The decision by the Royal Ulater Constabilizing to allow the march sperked pitched battles between residents and police and criticism from nationalists across reland. It plunged Utster Into further sectories strile with a Catholic backlash in Portadown apreading to Belfast and other areas. Report, Page 12 Petras Pe

Japan bank to ease ties with large companies By Gerard Baker in Tokyo

The Long-Term Credit Bank of Japan, one of the country's leading lenders, is preparing to make large cuts in its equity stakeholdings in Japan's corporate sector.

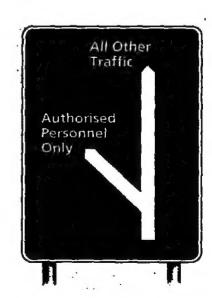
It will be the first big Japanese bank to break with a hitherto sacrosanct feature of the Japanese economy - the intricate web of cross-shareholdings that tie most large companies to the leading banks.

The bank said the decision was prompted by concern at the ties it holds in Japanese compa

nies. But the move, which is likely to unnerve investors, is expected to be followed by several other system continues to adjust to the asset quality crisis of the past

The book value of LTCB's equity holdings in Japan is just under Y2,500bn (\$22.6bn). The bank said it had been in talks with several of the companies in which it holds stakes with a view

> Continued on Page 12 Editorial Comment, Page 11 Lex, Page 12



For any organisation considering an internet or intranet solution, security is a prime concern. There is now a wide range of products available to protect networks against unauthorised traffic.

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ing in an affort to break the tribunal jesues Karadzic warrant: The rants. Page 2 European Court of Justice ruled that the French government may have provided illegal subsidies to the post office's express mail arm. Page 3 Moscow bomb as Chechen violence ris across the rebel region, while in Moscow a bomb exploded on a city trolleyous in what authorities called a "terrorist" attack. Page 2 were also at risk, because the Khartoum govern-ment refuses to permit food drops in the area.

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CONTENTS

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LONDON - LEEDS - PARTS - FRANKFORT - STOCKHOLM - MANUE - MEW YORK - LOS AMERIES - TOKYO - MINIS KOM

Prodi's partners settle their differences

The partners in Italy's centre-left government yester-day patched up their differences over economic policy. They endorsed a three-year macroeconomic programme designed to comply with the convergence criteria for the start of European monetary union a year late, in 1998. The differences had centred

on wage guidelines and had risked undermining the authority of the two-month-old Olive Tree alliance government

the past 24 hours, was announced yesterday at a meeting of the chamber of deputies budget committee.

All sides appeared to have made concessions. But the most visible winners were the hardliners in Reconstructed Communism who had raised the question of wages and threatened to withdraw their vital parliamentary support. Although RC fought the April general elections with the Olive Tree alliance, it did

not endorse the latter's pro-

government. Its support, how-ever, is essential to ensure a majority in the chamber of deputies. RC, formed from the hard core of the old Communists, used this bargaining power to insist wages be allowed to rise by up to 8 per cent next year although the government projects inflation at 25 per cent.
This demand, also made by

the main union confederations and elements within the Party of the Democratic Left (PDS), the government's dominant partner, was accepted by the resist it on the grounds that it risked fuelling inflation. However, the treasury's hand was weakened by the fact that several wage contracts have been, or are in the process of being, negotiated on the basis of a 3 per cent inflation rate for 1997. In the private sector, 1.7m

workers have already renewed

their contracts on the basis of

the 3 per cent figure: 3m more

have done so in the public sec-

Under a 1993 agreement between government, employ-

The treasury had sought to linked to productivity and rises exist it on the grounds that it pegged to projected inflation isked fuelling inflation. Howbeen at least one percentage point above the projected rate. RC argued that wage con-

tracts should also be able to recover in large measure, if not in full, lost earning power. The budget committee rejected this, but accepted the inclusion of a directive allowing negotiations for wages during the course of this year to have a 3 per cent ceiling for 1997.

The opposition parties accused the government of having given in to RC black-

mail. There was also evident irritation among the Popular party, which forms the centre of the Olive Tree alliance, over the behaviour of RC and the slowness with which the goverument tackled the problem.

But the government wrung an important concession from Reconstructed Communism its endorsement of the threeyear economic policy guidelines. RC has always been ambiguous if not hostile towards the Maastricht treaty and its commitment to mone-

Hague

orders

tribunal

arrest of

Generals shoot it out in the Russian press

John Thornhill watches top brass trade broadsides over corruption

R recently found a new battlefield on which to ussia's generals have recently found a new fight: the front pages of the

Ever since Mr Boris Yeltsin won the presidential elections on July 3, journalists have been busily unearthing corrup-tion scandals within the defence ministry and presidential entourage which lay sur-prisingly well hidden during

the election campaign. Russia's generals have been the targets of many of these newspaper salvoes. But they have also provided much of the ammunition as a fierce battle rages among the top brass to fill the vacant post of defence

The allegations, though, are now spreading to embrace three of the president's closest associates. That has raised the political temperature in Moscow considerably and will test the seriousness of Mr Yeltsin's recent promises to crack down on corruption in "all echelons of power". General Lev Rokblin, one of

Accusations are flying in the fierce battle to fill the now vacant defence

the few army officers to

emerge from the Chechen conflict with any distinction, led the charge last week, elaborating on earlier newspaper allegations of widespread embezzlement within the defence

minister's post

ministry. in particular, the general, who is now a parliamentary deputy, accused General Pavel Grachev, the recently sacked defence minister, of being "mired in corruption and surrounded by spongers and thieves".

Russian television gleefully followed up on the allegations, and showed army conscripts building luxury country dachas, costing \$1m apiece, for defence ministry officials. The soldiers were at a loss to explain how their officers could afford such lavish palaces on their regular military

In a stinging response to these charges, Gen Grachev gave an interview to the Nezavisimaya Gazeta newspaper in which he reminded his former colleague of the many kindnesses he had bestowed on him which had involved some bending of the rules. Other generals

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also pitched in to blacken Gen Rokhlin's name.

By itself, this furore might have little political signifi-cance, given that many of the allegations have been aired before and Mr Yeltsin has already dismissed the unpopu-lar Gen Grachev. But the pub-lic's taste for scandal was further whetted this week when the Novaya Gazeta newspaper published an article alleging that three of Mr Yeltsin's confi-dants conducted illegal financial transactions and were linked to organised crime.

In view of the laxity of Russia's libel laws and the cavalier approach of some journalists, it is difficult to gauge the seriourness of such allegations and the reaction they may prompt. One of the men named dismissed the charges as "gibberish", although parliament has demanded an official investiga-

The Russian public has been seized with periodic fits of moral outrage before. The contract killings of Mr Dmitry Kholodov, an investigative reporter, in October 1994, and of Mr Vladislav Listyev, a well known television personality. in March 1995, resulted in mass protests but no convictions. Politicians have often vowed to clean up public life with little

So far, Mr Yuri Skuratov, the prosecutor-general, has remained cool about the latest remarked coor store the saded that he was already aware of many of them.

"While there is a state appa-

ratus, corruption will exist," he said this week. "One must ignore cavalier attacks and concentrate on daily painstaking work to eradicate this influence. Then we really will achieve results." However, the new and

unknown element in the equation is the arrival of Gen Alexander Lebed on the political scene as the president's chief security adviser. The former army officer and presidential candidate, a sworn enemy of Gen Grachev, has just been given considerable powers to implement a town. element a tough law-and-order programme.

But he has been treading softly over the latest corruption scandals and some observers suggest his moves may be dictated more by power intrigues within the Kremlin than by any sense of natural

Mr Leonid Radzikhovsky, a speechwriter for Gen Lebed, says; "You can accuse anyone the lowest traffic policeman to the highest minister, so it is a question of who has the strongest allies and who makes the most convenient scapegoat." .

The Irish presidency of the

European Union and Germany

have joined forces to push for a

law and order campaign in the

Maastricht treaty review con-

ference (IGC), including

revived plans for a Euro-FBI to

tackle organised crime.
The call for closer co-opera-tion between EU member

states on tackling cross-border

crime emerged at a summit of

centre-right European People's

party leaders in Luxembourg

this week. Six heads of govern-

ment from Germany, Ireland,

Belgium, Spain, Luxembourg

and Italy, along with Mr Jac-

ques Santer, president of the European Commission, said it

was time for EU-wide measures



at the height of the rush hour yesterday morning

Lebed adopts Kremlin's tough line on Chechnya

By Chrystia Freeland

Mr Alexander Lebed, Russia's outspoken new security chief, yesterday fell into line with the Kremlin's harsh policies in Chechnya, retreating from his view that the breakaway state should be allowed to choose

His hardline shift matched the anxious mood of the Russian capital, which was deeply shaken by the bombing of a trolleybus in the heart of the city at the height of yesterday morning's rush-hour.

No one claimed responsibiliity for the explosion, which injured the bus driver and four passengers, but police said they were certain it was a terrorist act. Several senior Russian politicians and mili-tary officers speculated that it was the work of Chechen sepa-

raticts The blast laid down an early challenge to Mr Lebed, who has been given the difficult job of spearheading a "war on organised crime" in Moscow. He described the attack as "a mindless terrorist act" intended to make Russians "feel a sword of Damocles hanging over them every sin-

Mr John Bruton, Ireland's

prime minister, said the con-

cent of a European FBI had

received "substantial support"

around the table. "It was

pointed out that legal mea-

sures can take months, while

criminals can move money

The Irish government's call

for EU-wide action against

organised crime has grown

more insistent in the wake of

last month's murder in Dublin

of an investigative journalist,

almost certainly on the orders

Mr Bruton is also convinced

that an IGC based on "safe

streets" and "safe jobs" would

increase popular support for

EU integration at the confer-

ence and help ratification of a

within minutes,"

of the underworld.

Maastricht 2 treaty.

gle day". The suspicion that Chechens could be behind the explosion seemed likely to encourage the government in its new, iron-fisted approach in the separatist region which has blown apart the delicate pre-election ceasefire less than a week after Russia's presidential poll.

The intense fighting which began this week continued yesterday in Chechnya, killing at least 10 civilians, a senior Russian general and one of the top Chechen field command-

As the war shifted back into high gear, Mr Lebed, a maverin third in the first round of presidential voting, pointedly backed the Kremlin's offen-

Asked if he stuck by his campaign trail assertions that Chechnya should be allowed to choose independence in a ref-erendum, Mr Lebed belied his reputation for bluntness with a careful retraction.

"Then, I was a presidential candidate who did not become a president. Instead, he became a government funcimplement the government's policies, which is what I am

Euro-FBI, agreed. Mr Jean-

Claude Juncker, Luxembourg's

prime minister, said it was

time to deepen police co-opera-

tion beyond the recent deal to

establish Europol, the police

intelligence-sharing agency

However, a campaign for

"Euro-bobbies" would face stiff

opposition from Britain. The

UK government blocked the

Europol agreement until last month's EU summit in Flor-

ence, chiefly because of con-

cerns about the supranational

At the Luxembourg meeting

called to celebrate the 20th

anniversary of the founding of

the EPP - the centre-right and

Christian Democrat leaders

discussed ways of injecting pace into the languid IGC

role of the European Court.

based in The Hague.

Pressure for law and order campaign in Maastricht review conference

EU states revive Euro-FBI idea

His tactful response is an indication that the provincial general, whose furthest ever journey outside the former Soviet Union was to Afghanistan, may be learning the elaborate rules of Kremlin pol-

When he was first recruited to the government team in an effort to boost the electoral chances of President Boris Yeltsin, he seemed poised to become the Kremlin leader's heir. But Mr Lebed's star dimmed after the election, clouded in part by rash nationalist comments which provoked a public rebuke from the US.

Russia's liberal media, which backed Mr Yelisin's reelection bid to the point of running false scare stories about his Communist challenger, did not share Mr Lebed's new found enthusiasm for the Chechen war.

In a sharp break with their fawning pre-election coverage, Russian newspapers and television lambasted the president, deriding his now abandoned peace efforts in Chechnya as a hypocritical

was cautious about raising

As leaders acknowledged

reluctantly, the IGC continues

to be held hostage to the Brit-ish general election which

must be held by May at the

latest. This means it may not

be wrapped up until autumn 1997 under the Luxembourg

presidency rather than, as

hoped, the Amsterdam summit

The latest calculations are

that, in the event of a late UK

election, a future Labour or

Conservative government

would need at least four or five

months to negotiate a settle-

ment which would pass muster

in the House of Commons.

Another legal and political dis-

traction for Britain is the hand-

over of Hong Kong next July.

under the Dutch presidency.

Karadzic By Bruce Clark in London and Paul Wood in Belgrade The Hague war crimes tribunal

yesterday issued arrest war-rants for Mr Radovan Karad-zic, the Bosnian Serb leader, and his military commander, General Ratko Mladic. The international community, how-ever, was divided about how to

proceed further. The warrants were issued on the first anniversary of the fall of Srebrenica, the enclave in eastern Bosnia where Serb forces killed thousands of Moslems in what prosecutors have called the worst atrocity in

Europe since 1945. By insisting that all govern-ments have a duty to apprehend the two men if they get the chance, the court has strengthened the hand of those favouring renewed sanctions against Serbia for its failure to co-operate fully with the international effort to punish war criminals

Serbia's President Slobodan Milosevic promised to assist the tribunal's work when he signed up to the Dayton peace agreement last December. lowever, the Serbian authorities made no move to arrest Gen Mladic when he appeared in public in Belgrade on several recent occasions.

would make it easier for Bosnia or its supporters at the United Nations to demand tougher action by the Security Council against Serbia.

However, the leading western policymakers involved with Bosnia appear to be split over the scope and speed of any punitive action against the

Mr Carl Bildt, the Swedish politician who is overseeing the civilian side of the Dayton accord, insists that his quiet diplomacy has already gone some way towards reducing

the power of Mr Karadzic. In a presentation to Nato earlier this week, he said he was playing a "cat and mouse" game with Mr Karadzic and joked that "the cat always wins". However, US officials have taken a harder line, saying Mr Karadzic has made no substantial concessions. They say his hardline Serb nationalist party should be disqualified from the Bosnian elections unless Mr Karadzic steps down

In Tuzia, where many of the civilians driven out of Srebrenica last year have taken refuge, thousands of Bosnian Moslam women staged emotional pub-lic ceremonies to mark the first anniversary of the atrocities in which many of their menfolk

The ceremony was attended

by prominent women from around the world, including Queen Noor of Jordan and Ms Emma Bonino, a European commissioner whose responsibilities include human rights. Crying and screaming, the distraught Moslem women pleaded with the international dignitaries for help in finding their menfolk.

Many still cling to the belief that, one year on, there are survivors. Others, though, had given up hope. One women had just been handed her missing husband's identity papers. "We know the woods are full of bones," she said.

In Srebrenica, Serb residents many former refugees themselves - said their families had been victims of massacres by Moslem forces elsewhere during the war. They were commemorating the "liberalisation" of the town.

Investigators from The Hague were yesterday remov-ing the first bodies of Moslems from Srebrenica allegedly exe-cuted by the Bosnian Serb army. Some of the skeletons had their hands tied behind their backs - apparently dis-proving the Serb claim that they were killed in combat.

EUROPEAN NEWS DIGEST

France toughens Corsica stance

Mr Jeen-Louis Debré, the French interior minister, yesterday visited the troubled island of Corsica to appoint a new police chief as part of his efforts to end the current violence. He appointed Mr Demetrius Dragacci, a Corsican, as police commissioner in place of Mr Marc Pasotti, who was removed

last week after just five months in office.

Mr Debré said the role of the police force was "to enforce the law and pursue all necessary investigations to achieve that aim, regardless of the nature of the offences and those who committed them". He said that "all forms of delinquency must be systematically tracked down" and called for more street patrols by the police and enforced action to arrest people

His move comes at a time of growing scepticism about the willingness or ability of the state to control attacks against people and buildings linked both to the nationalist movemen and to criminal activity.

Mr Debré's visit comes ahead of a proposed journey to Corsica by Mr Alain Juppé, prime minister, as soon as next week to unveil a package of economic reforms designed to help the island's economy.

Andrew Jack, Particular Science of the control of the con

UK holds up Berlusconi inquiry

A Spanish police investigation into the business affairs of Mr Silvio Berlusconi is being held up by a UK court order blocking the transfer of documents relating to the Italian

media magnate's Fininvest empire. Spanish investigators informally approached the UK's Serious Frand Office (SFO) over a month ago seeking access to documents seized in a raid in London in April. But a planned. meeting in London between Spanish fraud investigators and the SFO has been postponed after a legal challenge by lawyers acting for Mr Berlusconi in London.

Spanish police have been told that they will not be able to see the documents in the UK.

The documents relate to a network of offshore companies owned by Fininvest or Berlusconi associates. The companies were officially meant to handle the international film/TV rights payments of Fininvest. But Milan prosecutors believe the companies were also used for tax evasion and delivering bribe money to and from Italy. It is understood Spanish investigators are interested in links between one of the offshore companies, All Iberian, and Mr Berlusconi's interest

in the Spanish TV company Telecinco. A High Court Judge last month ruled to delay the transfer to Italy of the Fininvest documents pending a judicial review. No date has been set for the judicial review, but the SFO and the Home Office are going to the High Court today to seek early release of the documents. The Italians say they must complete their investigations by January.

Jimmy Burns, London investigations by January.

Ukraine general resumes power

President Leonid Kuchma yesterday chose Lieutenant-General Olexander Kuzmuk as Ukraine's defence minister, replacing the first civilian to hold the post in the former Soviet Union outside the Baltic states. Gen Kuzmuk, previously the commander of Ukrainian troops in the Crimean peninsula and currently the head of the elite National Guard, takes over from Mr Valery Shmarov, a military industry specialist dismissed by Mr Kuchma earlier this week

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Mr Shmarov's appointment in October 1994 caused a stir after decades of Soviet practice of leaving the defence ministry in the hands of top generals. He forged a close relationship with Nato and the US, presided over deep cuts in the army and oversaw the process of ridding the country of its share of the Soviet nuclear arsenal. However, he was charply criticised over unpaid wages and defence cuts.

Mr Shmarov was the latest of a series of ministers to go in a shake-up launched by Mr Kuchma last month when he appointed a former farm manager, Mr Pavlo Lazarenko, as prime minister and accused his sacked predecessor of delaying reforms. Mr Kuchma has also sacked a deputy prime minister overseeing reforms, as well as his agriculture and energy

Poland is invited to join OECD

Poland was yesterday asked formally to join the Organisation for Economic Co-operation and Development (OECD) and will become the 26th country in the Paris-based club of industrial nations once its parliament ratifies the accession treaty early

Mr Grzegorz Kolodko, Poland's deputy prime minister and finance minister - who had pushed measures liberalising capital flows and restrictions on foreign investment through the cabinet and parliament to qualify for OECD membership said the move marked a prelude "to successful talks on European Union accession". These he hoped would end by the

The ceremonies in Paris came as Poland's president, Mr Alexander Kwasniewski, returned from a five-day visit to the US satisfied that Poland would be one of the first former communist nations to be asked to join Nato. Mr Kwasniewski said he had been told a Nato summit in December would decide on an accession timetable for new members of the military alliance. Christopher Bobinski, Worson

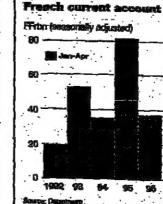
New France Télécom debt rating The first negative repercussion of France's decision to convert

France Télécom into a joint stock company came yesterday . when Moody's, the rating agency, lowered its rating of the

Moody's, which is downgrading the debt from AAA to AA1, said the move reflected the prospect of a deterioration in the group's financial structure stemming from measures accompanying its change in status, mounting competitive pressures and risks linked to the company's international development strategy. It said the group continued to have solid operational characteristics. The state-controlled operator, which recently agreed to pay the state FFr37.5bn (\$7.3bn) for taking over responsibility for paying the pensions, said AA1 was "still a good rating". David Owen, Paris

ECONOMIC WATCH

French current account suffers



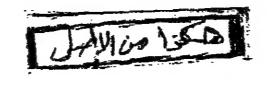
surplus dropped sharply in . April, taking the cumulative decline for the first four months of the year to more than 20 per cent. Seasonally adjusted figures from the ministry of economy and finance yesterday put the April surplus at just FFr1.75bn (\$330m), down from FFr10.3bn in March and FFr10.9bn in February. This brought the surplus for the four months to April 1996 to FFr36.27bn - down from FFr45.48bn in the corresponding 1995 period. Yesterday's figures were

The French current account

foreshadowed last month by a sharp decline in the country's trade surplus from FFr11.94bn in March 1996 to FFr3.82bn in April. Mr Jean Arthuis, the French finance minister, at the time played down the unexpectedly weak performance, noting an "exceptionally strong" surplus recorded in March

Spanish unemployment fell provisionally to 22.56 per cent of the workforce in April from 22.72 per cent in March, according to a National Statistics Institute survey of households. Finland's trade surplus widened to FM3.65bn (\$751m) in February from FM2 97bm in January.





longstanding supporter of a negotiations. But Mr Bruton

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French bank clampdown rsica stance targets Crédit Agricole

considering withdrawing an important privilege from Crédit Agricole, one of the latest indication that it plans to clamp down on competitive distortions in the troubled financial sector.

The privilege is the bank's special rights to operate dépôts les notaires - accounts which hold large sums deposited by notaries, the legal specialists in the oversee all property transactions in the country. They deposit clients' payments in the accounts until the deals

Crédit Agricole - a mutual institution - last year held FFr17bn (\$3.8bn) in such accounts, on which it is obliged to pay just I per cent in interest while earning higher returns by reinvesting the money.

Dépôts and the Post Office also have the right to operate the accounts in larger urban areas, Treasury officials have written to Crédit Agricole renewing its right to operate dépôts des notaires. But they are believed to have warned that it might not be extended again when it comes up for renewal again in three years.

Crédit Agricole says the control of the Livret A savings

Private sector banks have become increasingly vocal in their

attacks on competitive distortions

accounts are costly to manage, carn low interest because they are on short-term deposit, and costs of a government-backed subsidy programme for farmers with financial difficulties

which the bank operates.
Competitor banks claim the subsidies are normally a way of writing off loans already made by Crédit Agricole, and are therefore a competitive dis-

They also argue that the

existing institutions. The moves come at a time of growing debate within the French government about reforms to the domestic banking sector, which has suffered from declining income, huge provisions and low profitability over the

last few years. Mr Jean-Claude Trichet, governor of the Bank of France, this week called on the govern-ment to end a number of competitive distortions and encourage a shake-out in the sector.

Private sector banks have come increasingly vocal in their attacks on competitive distortions, notably the existence of privileges granted to mutual banks and stateowned financial institutions with no incentive to generate

Also yesterday, Mr Jean Arthuis, the economics minister, announced a series of measures to reduce the tax burden on international banks and financial institutions based in France, and on their

Prime minister wants Portugal at the EU's 'political centre'

Lisbon seeks early Emu entry

By Peter Wise in Lisbon

Securing a place among the first group of countries to adopt a single European cur-rency is as vital to Portugal today as joining the European Community was a decade ago, Mr Antônio Guterres, the prime minister, said yesterday. Opening a parliamentary debate on the state of the nation, Mr Guterres warned

that the countries excluded from the first phase of Euro-pean monetary union would be left on the periphery of decision-making in an expanded European Union.

"We want Portugal at the political centre of Europe where the decisions are made not out on the edge where they have to be obeyed," he said in a speech that also marked the minority Socialist govern-

In patriotic tones, he called for a national effort to ensure Portugal's participation in Enou. This would belp Portugal regain the international influence the country enjoyed in when its navigators discovered



Guterres: Portugal nearer to meeting Eura convergence criteria

sea routes to Africa. India and Asia. Mr Guterres said the single currency was more a political than an economic issue for

Portugal.
But he forecast that Portugal would save Es200bn (\$1.27bn) a

accounting alone if it became

part of the Euro group. He also edvanced figures to back his conviction that Portugal is nearer to meeting the Emu convergence criteria than any other southern European country. The budget deficit would domestic product in 1996, down from 5.2 per cent last year and below the original 1996 budget forecast, he said. The goal for Emu is 3 per cent of GDP in

He said tax revenue had grown by 10.2 per cent in the first half of this year, compared with the same period in 1995, without any increase in tax rates. Current spending had grown by only 7.5 per cent. This had allowed the government to accelerate public investment and Portugal was now applying an average of compared with Es39hn a

But Mr Guterres refused to be drawn by opposition calls to clarify whether the governrates in 1997 in support of its efforts to join the single currency. He said that for the first time Portugal's long-term interest rates had fallen within the Maastricht criteria for Emu over recent weeks. Annual average inflation, which was 3.4 per cent in May, has also fallen sharply.

Mr Guterres said public debt would fall in 1996, reversing the trend of recent years.

by the Social Democratic

sures, aimed at reining in the

budget deficit and bringing Sweden inside the Emu conver-

"We have almost reached the

stage where any further cuts

would be counter-productive,"

he said. "The Riksbank now

needs to set interest rates at

German levels to get a reason-

able internally generated recovery going." This would

mean reducing the repo rate to

3.3 per cent. However, other

analysts were confident the

Swedish economy was poised

gence criteria.

administration's austerity mea

Post office aid ruled illegal

By David Owen In Paris

The French post office suffered the European Court of Justice ruled that the government may have provided illegal subsidies to its express mail arm.

The court also said that Chronopost, a 66 per cent-owned post office subsidiary, could be ordered to repay the aid because it had been granted without permission from the European Commis-The ruling was in response de Commerce in Paris, which

is now expected to consider the matter further. It is linked to a case brought by SFEI, the French express delivery association, which claims the government has granted illegal subsi-

SFEI has asked that Chronopost, which had 1995 turnover of FFr2.89bn (\$580m), be required to repay more than FFr2bn in unlawful state aid.

Mr Rick Gerber, a Brusselsbased vice-president of Federal Express, an SFEI member, said the decision was "excellent news". The ruling accepted that some of the things express delivery groups had characterised as state aid - such as logistical support from personnel vehicles and buildings were indeed state aid.

Chronopost said yesterday's ruling constituted only a theoretical response to questions of law and it had "nothing to fear". It said the matter was in the hands of its lawvers. The post office said it had no official reaction.

The ruling said logistical support could be considered state aid if the post office charged less for the services than it would under "normal

market conditions". In that

case, the French government should have cleared the aid with the European Commission. Since that was not done, the French court could order Chronopost to repay the post

Separately yesterday, the

French Banking Association

(AFB), which represents

France's private sector banks,

increased pressure for reform of the system governing

product. The Livret A offers a

fixed rate of interest tax-free.

and the money is passed on to

those on low incomes, it can

only be distributed by the French post office and the

Caisse d'Epargne savings bank,

with a variant available through Crédit Mutuel, a

The AFB said its members

would offer to operate the Liv-

ret A, charging the govern-ment 1 per cent commission on

the money collected, compared

mutual banking group.

The European Court rejected the defendants' argument that the national court had no jurisdiction since the Commission had not yet ruled on whether the arrangement was legal. The Commission rejected SFEI's original complaint against Chronopost in 1992 but reopened its inquiry last Feb-

The justices said national courts had a duty to safeguard the rights of individuals in cases where governments granted aid without permis-

SFEI brought the complaint along with five of its members: DHL International, Service Crie-LFAL May Courier InterExpress Transports Communi-

The post office has also been under fire in recent months over its financial services

Commercial banks have attacked what they consider the unfair competitive advantage enjoyed by institutions that are not required to provide a return on equity to their "shareholders". Mr Jean-Claude Trichet, governor of the Bank of France, said this week that the financial activities of the post office posed "a very serious problem".

The organisation's revenues from financial services rose by 7 per cent last year to FF120bn. But this did not prevent a loss for the year of FFri.2bn, in the face of growing competition and falling demand for its to temporary factors, including

Swedes defend interest rate policy

Sweden's Riksbank (central bank) indicated yesterday it remained committed to its step-by-step approach to lower-ing interest rates, despite pressure for bolder cuts following an unprecedented fall in net consumer prices in June. Official statistics showed a

month to 0.8 per cent - the lowest rate for 37 years. Net prices (consumer prices minus the net of indirect taxes and subsidies) actually drooped for the first time, by

decline in annual inflation last

0.3 per cent. The figures prompted warndeflation due to the depressed state of domestic demand. But Mr Rrik Asbrink, finance

minister, dismissed the fears and attributed the full in prices

35 +

Swedish inflation Annual % change in CPI 20_0

and lower petrol prices. The figures illustrated Sweden's commitment to low inflation.

Sweden has long tended to sacrifice inflation targets in favour of expansive employ-

one of the lowest inflation

rates in the European Union, nal economy had been sapped but is grappling with unemployment nearing 13 per cent. The Riksbank has trimmed its key repurchase interest rate 14 times since January, reducing it from 8.91 per cent in January

to 5.9 per cent. However, the anaemic state of the internal economy here private consumption is flat - has led some sections of industry to demand more adventurous cuts.

Mr Class Berg, Riksbank chief economist, said interest rate policy was dictated by the inflation outlook one to two years hence. Yesterday's figures had not affected the bank's forecast that inflation would be around 2 per cent in 1996 and 1997, he said.

to grow again.
One of Sweden's leading banks, Skandinaviska Enskilda Banken, predicted private con-Mr Robert Prior-Wandessumption growth would forde, European economist at recover to 1.5 per cent by year-HSBC James Capel Investment end and orged the Riksbank to ment programmes. It now has Bank in London, said deflation maintein a "steady pace" of was a real danger as the interinterest rate reductions.



Some day they will demand answers.

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hat is why we support and encourage a sense of responsibility for the environment and safety, health and well-being on the part of each and every one at Degussa, in research and

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TO EARTH SOLUTIONS

By Guy de Jonquières, David Wighton and Stephen Fidler

European Union foreign and trade ministers are due next week to consider possible retaliation against controversial US legislation aimed at penalising foreign investors in Cuba.

The legislation, rushed into law to punish Cuba for shooting down two US light aircraft in February, has hurt relations between the US and its main

At scheduled meetings of the council of ministers in Brus-sels on Monday and Tuesday ministers will consider a range of responses to the Helms-Burton act, named after its The US sent warning letters

this week to nine executives and directors of Sherritt International, a Canadian mining company, saying that they and their families would be barred from the US under Helms-Burton unless the company took steps to disinvest in Cuba. Sherritt's directors include Sir Patrick Sheeby, the former chairman of BAT Industries of the UK, and Mr Rupert Pen-

por of the Bank of England.

The ministerial meetings in

expected decision by President Bill Clinton on whether to suspend a separate part of the leg-islation authorising private US court actions to claim damages against foreign companies and others "trafficking" in confiscated assets in Cuba.

Mr Ian Lang, the UK trade secretary, yesterday said Britain was under growing pressure to retaliate against US companies unless the so-called Title III provision was Mr Lang told the American

Chamber of Commerce in London that the strong investment relationship between the US and the UK had been marred by the legislation and by prospective laws penalising non-US companies investing in Iran and Libya. Banning Mr Pennant-Rea and Sir Patrick from the US could do nothing to promote democracy in Cuba Mr Clinton should rescind

The ministers' options are expected to include adoption by the EU or individual members of a "blocking statute", entitling European companies affected by Helms-Burton to countersue subsidiaries of US companies in European courts. Britain, Italy and the Nether-lands already have national

similar EU legislation could be put in place quickly, if approved by ministers from all 15 member states.

Officials say the EU could legally impose trade sanctions in areas not explicitly covered by the World Trade Organisation's Most Favoured Nation principle, which prohibits embers from discriminating between trade partners. Such areas include aviation, maritime transport and telecommunications services.

Scope for wider trade retalia tion would depend on if the EU was prepared to take measures which violated WTO rules - a question on which no clear

consensus has yet emerged.

The mildest EU response would be to bring a formal complaint against the US in the WTO and to protest that the legislation violates OECD

Mr Arthur Eggleton, Canada's international trade minister, said he would request that a dispute settlement panel under the North American Free Trade Agreement try to stop application of the law. He said Canada would wait until Mr Clinton had decided whether to waive Title III. Editorial Comment, Page 11

The US government has tried to isolate Mr Samper while maintaining good rela-tions with Colombian law enforcement officers commitenforcement officers committed to cracking down on drugs.

AP-Dow Jones adds from Bogotá: The Colombian government has altered its foreign investment code to try to cut red tape and make the country more attractive to foreign

belonging to them.

revoked

A formal announcement was

The Clinton administration has long held that Mr Samper

received money from the car-

tel for his 1994 presidential

Officials were dismissive of

Colombian parliament deci-

sion to exonerate him of

charges that he is linked to

months about an alleged lack of co-operation by Colombia in

combating drug traffickers. Colombia is the source for a

Colombia recently turned

down a US request for extradi-tion of four leading figures in the Call drug cartel.

On Tuesday, however, Col-

ombian authorities moved

against two of the four, Gil-

berto and Miguel Rodriguez

Orejuels, who are in jail, setz-

ing more than 110 properties

big part of cocaine consume in the US.

the drug traffickers. The US has compla

rpected later in the day.

investors, an official announced on Wednesday. Mr Arturo Garcia, subdirector of the National Planning Department, said the changes would take effect as soon as the government reviewed the legal language and published the decree, which should take

place by next week. The new rules loosen curbs on foreign investment in prop-erty, which was previously restricted because of the common practice of using it to launder drug money. The new code, for example, will allow foreigners to invest in time-

Samper's | Reform Party founder says he is man for the moment US visa Perot puts paid to pretenders

Mr Ross Perot waited precisely 33 hours before lowering the The US government has revoked the visa of Colombian boom on any pretenders for the President Ernesto Samper presidential nomination of the because of alleged links to the fledgling Reform Party, his Cali drug cartel, an adminisown creation.
On Wednesday night he told tration official said yesterday, AP reports from Washington.

Mr Larry King, the TV talk reserves his most important pronouncements, that it was clear that party members "have a strong desire for me to participate". He said he considered former

Colorado governor Dick Lamm, who announced his candidac on Tuesday, "a fine man". But the Texas billionaire and 1992 independent presidential candi-date proceeded to explain exactly and inimitably why he thought Ross Perot was the man for the moment, without actually making a formal declaration

"If anybody should do this, I should do it. I'm in a unique who would want to do it and might even be better doing it aren't in a position to do it. wouldn't have the freedom to do it. I have that freedom.' He did not mention it but that freedom includes money. Mr Perot spent \$65m from his own pocket to finance his 1992 effort and, based on his 19 per cent of the vote four years ago, the Reform Party would be entitled to over \$30m in federal

matching funds this year - if Mr Perot is the nominee.



Lamm (left) puts on a brave face as Perot moves in

paign chest stands at \$6,000 and the Federal Election Commission has not yet determined if the party would get even a cent in federal assistance if the former governor carries its banner in November.

Out in California, Mr Lamm put a brave face on the Perot intervention. "If I could get the nomination in this party he's created... obviously that's the best scenario, because you start off with a certain David and Goliath quality," he said. But Mr Lamm will need

come the man without whom the Reform Party would not exist. Wishing, however, to appear completely above board, Mr Perot told Mr King he had hired an independent auditing firm, which he did not identify, to tally the party's postal and electronic votes for its presidential candidate, to be cast in the week of August

The Reform Party is holding a two-part convention, in Calif-cania and Pennsylvania, sand-

not intended as a slight, or counter-attraction, to the Republican event but was simply dictated by the electoral

Nevertheless, in New York sterday, Mr Bob Dole, the all but certain Republican nominee, was not enthusiastic about a Perot candidacy. " would hope he wouldn't run, he told a radio talk show, "I hope it's going to be sort of a two-person race.

He took some consolation in polls showing Mr Perot now drawing more heavily among Democrats than Republicant. Mr Mike McCurry, the White House press spokesman, said President Bill Clinton thought Mr Perot's entry would "enliven" the race and force a discussion of issues which the Republicans were "ignoring". The Reform Party is cur-

rently on the presidential bal-lot in 21 of the 50 states and Mr Perot was confident it would be represented everywhere, as he was as an independent four years ago.

Most polls now give him 1992 but large enough to make a difference in some important states. Though Mr Perot does not appear to be moved by the sort of personal animus towards Mr Dole that he showed against President George Bush, his presence in the race probably makes it harder for the Republican nomwiched round the Republican inse to overcome his present gathering in San Diego. Mr deficit behind Mr Clinton.

Castro warns Olympians over invitations to defect

By Pascal Fletcher in Havana

Cuba's athletes will need more than sporting skills for this year's Olympic games, opening next week in Atlanta, according to President Fidel Castro. They will also need "muscles of the soul" to resist financial offers and invitations to defect

while in the US, he warned. Mr Castro, incensed by the recent defection to the US of two Cuban Olympic boxers and a star baseball pitcher, harangued the island's more than 150 Olympic team memhers for half an hour in a ceremony on Wednesday night on the evils of treachery.

History would never forgive them if they betrayed their homeland by deserting, he said. The athletes, all presented with a national flag, listened in stony-faced silence.

"Moral medals are more important than gold medals," Mr Castro said. They were a "delegation of patriots" travelling to compete in the "heart of the monster, the empire" - his usual term for Cuba's ideological arch-enemy, the US.

Behind the Cuban leader's wrath is the defection over the last two weeks of three Cuban athletes, all potential medallists in Atlanta. At the end of June, reigning Olympic ban-

tamweight boxing champion Joel Casamayor and former light heavyweight world champion Ramon Garbey disappeared from their pre-Atlanta training camp in Guadalajara, Mexico, and later surfaced as defectors in the US.

This week the island's Olympic hopes received an even bigger blow when the country ball team's star pitcher, r blow when the Cuban base-Rolando Arrojo, deserted from the team's hotel in Georgia.

Mr Castro, a keen sports fan, said these athletes had been "bought" by million-dollar offers from the US. "They know they can't beat us any other way," he said.

Ecuador economic fears subside

By Sariba Kendall in Quito

Mr Abdalá Bucaram has spent his first days as Ecuador's president-elect dispelling fears of major changes in economic policy and seeking parliamentary support for his government.

Mr Bucaram has selected a transitional conomic team led by three prominent businessmen from Guayaquil, his home city, and moderated his barnstorming political style. The sucre, Ecuador's currency, has stabilised following initial post

"The central bank seems to be re-buying some of the reserves put in early this week," said Mr Rodrigo Paz, a Quito banker and former Christian Democrat

The Joint Administrative Receivers offer for sale the business and

assets of Walker Air Conditioning Limited, engaged in the

distribution, servicing and installation of air conditioning, and

■ The Company trades from locations in Belfast, Dublin, and

m The approximate annual turnover for the last financial year is

■ Experienced workforce of approximately 65 people.

(In Administrative Receivership)

candidate for the presidency. "Now everyone is waiting to see who the economic authorities will be. It looks as if the policy framework will not be very different.

Mr Alvaro Nobóe, one of the members of Mr Bucaram's transitional team, said that there would be no shock economic measures, that the exchange band system would be maintained and that interest rates must be brought down.

Mr Bucaram won a convincing victory in last Sunday's presidential run-off against Mr Jaime Nebot, the marketoriented Social Christian candidate.

Those in the running for the new cabinet include Mr Rene Bucaram, a cousin of the president-elect and former manager of Texaco, as energy minister.

Both the foreign minister, Mr Galo Leoro, and the head of the central bank, Mr Augusto de la Torre, may continue in

Observers agrees that Mr Bucaram cannot possibly fulfil the wealth of electoral promises made in the best of the campaign. After last Sunday's victory, crowd began to gather outside Mr Bucaram's Rd dosista party headquarters demanding to be listed for low-cost housing schemes.

The sale of part of the state telephone company, Emetel, is likely to go ahead and private sector concessions will be used to boost investment in roads, ports and electricity. However, tampering with "strate-gic sectors" such as the state oil company could be too politically sensitive.

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Further details are available from the Joint Administrative Receivers, Nick Dargan and Tom Keenan at the address below. Hill House, 1 Little New Street, London EC4A 3TR Telephone: 0171 936 3000 Fax: 0171 583 8517.

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Richard .

Carmakers look beyond established markets

stablished motor vehicle markets such as west-ern Europe, the US and Japan, are likely to decline fur-ther as the industry looks to new expanding markets such as South Korea, India and China, according to a clutch of reports published this week. According to an Economist Intelligence Unit report', new car registrations will fall to 12.28m in 2000 from an estimated 12.37m this year as consumer spending stays depressed. Even new types of vehicles, such as urban minicars and new "people carriers" now under development will not lift sales, the report argues. Rather than stimulating demand. greater choice will only result in changed buying patterns, with consumers switching to smaller vehicles. That will lead to even tougher

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USINESS NEWS

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on manufacturers' profits as more resources are devoted to marketing and advertising. Greater output and competition will put car prices under pressure, exacerbating the poor profitability of many European volume carmakers.

competition and more pressure

Almost all new entrants will be from Asia. South Korean car companies, already with booming sales, are expected to reinforce their position. In the longer term, the report expects additional low-cost manufacturers from India and. later. China and other parts of southeast Asia, to target Europe. The upbeat outlook for



Daewoo concurs with a separate report on the future of the south Korean motor industry". This predicts sharply rising output of cars and commercial vehicles in the next five years push into new markets.

as new capacity comes on stream and manufacturers Although the bulk of the rise in production is forecast in cars, which are expected to reach almost 2.7m units by 2009 from 2m last year, South Korea's output of commercial

much more sharply, Outto about 700,000 units by 2000 against 524,000 last year. The report sees scope for growth in South Korea, despite local fears that the market is close to saturation. New domestic registrations are predicted to reach 1.93m units by 2000 from 1.56m last year. Although more imported cars will be sold, their market share will remain marginal.

The growing gap between

be bridged by higher exports. Although direct exports to neighbouring Asian countries will be a central focus for South Korea's carmakers, the report also predicts a sharp rise in the number of vehicles they will be building abroad.

Production by South Korean

manufacturers will be a big factor in the expected surge in vehicle output in India, according to a further report. It predicts production capacity of cars will increase more than

By then, the number of carmakers in India will have soared to 16, against four 18 months ago. If commercial vehicle builders are included, the total will amount to 24 by 2000 compared with 10 today. The newcomers will help to boost capacity to more than 2.5m units from 750,000 in 1995.

The report recognises that exports will also have to rise if all the manufacturers are to find buyers for their planned output. Several commercial

already trying to boost exports, mainly to Europe, Africa and the Middle East.

But in spite of the risk of overcrowding in the Indian vehicles market, the report predicts exports will not exceed 10 per cent of overall output by 2000, with some car and truck makers limiting their foreign sales efforts to

India's immediate neighbours. Booming domestic demand. as in India, will be one of the driving forces of the motor industry in China, according to a fourth report. The introduction of the socialist market economy in 1993 and promulga-tion two years later of plans to restructure motor industry pol-

icy has opened immense oppor-tunities for foreign companies. Although Chinese statistics are often confusing, the report says car output could rise to 1.5m units by 2000 and 4m by 2010 from less than 600,000 units last year. It forecasts production of trucks and buses will rise less sharply to between 1.4m and 1.5m in 2000.

(1) The New Car Market in Europe, EIU, +44 171 830 1007, (2) South Korea's Motor Industry, EIU, address and price as

(3) The Automotive Industries

of India and Pakistan, EIU. £595/\$945 (4) China's Automotive Indus try, Knibb, Gormezono & Portners, +44 1332 292865, £435

Haig Simonian

Japan attacked on liquor taxes

WORLD TRADE NEWS DIGEST

The European Commission yesterday took an important step toward prising open Japan's liquor market after a World Trade

imported whisky, cognac, vodka and other spirits.

The report must still be endorsed by the WTO's disputes settlement body, but Commission officials expressed optimism that its findings would remain intact. The Commission served notice it would urge Japan to introduce reforms into its annual budget by April 1 next year and would press other countries, notably South Korea and Chile, to end similar

discriminatory tax regimes.

A spokesman for Sir Leon Brittan, chief EU trade negotiator. aid the WTO report could mean a big boost for the European drinks industry

According to Commission figures, whisky exports to Japan by volume fell by 25 per cent between 1994 and 1995, Japan imports only 8 per cent of its drinks consumption, compared with an average of about 30 per cent in other industrialised countries, the Commission said. Lionel Barber, Brussels

Transatlantic trade area plea

Mr Klaus Kinkel, German foreign minister, yesterday called for a step-by-step liberalisation of trade and investment between the European Union and the US as a step towards a transatlantic free trade area. Welcoming a study commissioned by the German federation of industry (BDI), he said Europe and the US should first concentrate on solving trade issues such as harmonisation of standards and mutual recognition of testing procedures. Among other steps, Mr Kinkel called for the dismantling of trade discrimination in public procurement, a joint investment protection agreement

and liberalisation of audio-visual services. Mr Kinkel argued last year that a transatlantic free trade area would revitalise US-EU relations. He acknowledged yesterday it was a distant goal and not realistic at present. But the idea could serve as a lever for greater trade liberalisation,

Tokyo in satellite launch bid

The Japanese government is negotiating with the European Space Agency for Japan's next-generation rocket, the H2-A, to launch an experimental communications satellite for the European agency in the year 2000. Agreement is expected this year on what would be Japan's second contract to launch a foreign satellite, according to an official of Tokyo's Science and Technology Agency.

The announcement comes week after Rocket Systems Corporation, a private-sector Japanese consortium, announced it was poised to win Japan's first contract in the fiercely competitive commercial launch business, from Hughes Space and Communications International, the world's largest maker of satellites.

This second potential contract - which would be with the Japanese government space agency, rather than with the private sector - underlines the seriousness of Japan's long-delayed attempt to enter the world space industry as a serious participant. William Dawkins, Tokyo

South America set for boom in new vehicle demand

By Haig Simonian, Motor Industry Correspondent

Economic and political reforms in South America have transformed regional economies, opening the way for a likely boom in new vehicle demand, according to a study by DRI/ McGraw-Hill.*

buses is expected to rise by 65 per cent to 4.1m units in 2005 compared with 2.5m units last year. Sales of commercial vehicles will also rise substantially but demand for passen-ger cars is forecast to be the

engine for growth.
Sales are expected to rise to 3.3m units by 2005 on the back of rising personal incomes,

cheaper cars and easier credit. "The story today in South America is one of expansion, says Ms Susan Brown, the editor. "GDP growth will average 5 per cent throughout the rest of the decade, compared with 1.5 per cent in the 1980s. This strong growth will translate into income growth recovery to

Brazil will remain the dominant market in the region, accounting for 65 per cent of South American motor sales. Car demand in Brazil should reach 2.2m units in 2005, with total vehicle sales at 2.6m. compared with 1.7m last year. New market entrants, such as Renault, Mercedes-Benz and

gen, Fiat, General Motors and Ford, Brazil's four biggest car-makers. Their share of passen-

ger car sales is predicted to drop to 88 per cent by 2005 from 94 per cent last year. Sales in Argentine, South

factories in Brazil, will lead to

an inevitable decline in the

market share held by Volkswa-

America's second biggest car market, are also forecast to soar in the next 10 years. Demand for all types of vehicles should more than double to 723,000 units in 2005 from 324,000 last year.

* South American Automotive Industry. Structure and Prospects. DRI|McGraw-Hill (Tel: 0044181 5456244) Price: \$17,000.

Western companies encounter protesters on road to Burma

After Heineken campaign Dutch activists will target French group

Gordon Cramb in Amsterdam and David Owen in Paris

"Heineken out of Burma" proclaimed the T-shirts worn by Dutch trade union activists at a spring human rights rally. On Wednesday their wish became reality as the Amsterdam-based beer multinational announced its withdrawal from The sale of its stake in a half

completed brewery to Fraser and Neave of Singapore came a day after Carlsberg of Denmark abandoned plans to build a similar facility. Their retreat, under pressure from US and European campaigners against the Rangoon military regime, reflects the vulnerability of companies in the consumer sector to publicity likely to damage their brand image in important western marke Mr Karel Vuursteen, Heineken chief executive, acknowledged as much when he said that public opinion on Burma had "changed to a degree that could have an adverse effect on our brand and corporate reputation." The company's \$30m Burma venture had brought it under fire from its unions and from activists on both sides of the Atlantic - its beer is the top foreign brand in the US. Heineken said the campaign had not yet dented sales. And for Burms itself, the withdrawal is also damaging mainly in image terms. As one diplomat put it: The Heineken move is largely symbolic. The Burmese will still get the investment in the brewery. But

Burmese authorities say there will always be Asian investors willing to leap at commercial opportunities western companies find they must reject. The Singaporean group buying out the Dutch will simply market beer under its Tiger

brand instead.

The position is similar for Unocal, the US oil company which is a partner in Burma's largest foreign investment project to date, a \$1.2hn project to produce natural gas for export to Thailand Dinocal has

from Burms in the first place." campaigners said yesterday do business in Burma.

Burmese authorities say they would bring their weight to hear on the French oil Berkeley city enacted group. "The next target is Total," said Mr Gijs Hillenius, co-ordinator of the Burma Centre Netherlands.

At Total's annual general meeting last month organisations distributed a letter to shareholders raising questions about its investment in Burma. But oil companies have in the past shown themselves resil-ient in the face of consumer pressure, and both Total and Unocal said yesterday they had

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no operational responsibility in the project - it is a pure investment and could be sold to another, even non-oil, investor without much difficulty. But if Total of France,

responsible for developing the project, were to get cold feet, that would be more serious. Similarly, natural gas projects under study by US companies Texaco and Arco could be delayed or shelved. "It is hard to see how petroleum development of this magnitude could partner who would at least provide 'technology,' . said one Rangoon-based consultant. no intention of pulling out. Total argued yesterday that its investment could not be compared with the breweries because it was so long term in nature. First gas production is expected in 1998, with output lasting an estimated 30 years. Royalties, would not begin to be paid to the Burmese government until around the start

of the next century.
Where Total, and more so Unocal, could be hurt is is if more US local authorities pass so-called selective purchasing ordinances. These bar public sector units under their control from buying goods or

In Unocal's California base

Berkeley city enacted such a measure a year ago, for exam-ple. So did Massachusetts state. Total's 54 per cent-owned US subsidiary operates four refineries and manages 1,950 service stations concentrated in 12 mid-continent states.

Until the Carlsberg and Heineken rows, European activists had less success than their US counterparts. But Burma may lose its European trade privileges under the ences because of an investiga-tion by the European Commis-sion into allegations of forced labour in the country, which may give the boycott move ment further momentum. EU foreign ministers are to discuss the issue on Monday.

Ms Aung San Sun Kyi, the opposition leader whom the military are trying to press into exile, has said multinationals should stay away until democracy is restored. This week she asked foreign tourists to do the same. Burma has been relying on travel receipts - worth \$170m in the 1994-95 fiscal year - to help finance its rapidly expanding merchandise trade deficit.

Authorities have set an ambitious goal of 250,000 visitors in "Visit Myanmar Year" which begins in October. Almost 150,000 people visited in 1995-96, 15 per cent from four European countries -France, Britain, Germany and Italy. Some European travel operators have, however, stopped booking tours to

US hard line on Burma, Page

Crotone Sviluppo

Società Consortile per Azioni



GLOBAL SUBSIDY FOR THE CRISIS AREA OF CROTONE - ITALY

Aid for the realisation of entrepreneurial initiatives and inter-company infrastructures

Following the amountement published in May 1995, notice is hereby given that the European Union has decided to grant Crotone Sviluppo a FESR contribution of 35 million ECU (equal to approximately 70 billion lira) to be destined for a Global Subsidy for the reindustrialisation of the crisis area of Crotone. This contribution is co-financed by the Ministry of Labour which, on 3 May 1996, decreed the granting of a further contribution of 27.2 billion line and by the Regione Calabria which, on 25 November 1994, decided a financing of 5 million ECU (approximately 10 billion lira).

Crotone Sviluppo - a syndicate company with mixed private and public capital established in December 1993 with the aim of promoting the relaunch of the production activities and employment in the Province of Crotone - authorised by the Italian Foreign Exchange Office to operate as a Financial Intermediary Authority, will manage the above mentioned Global Subsidy.

The agreements regulating the procedure for the realisation of the Global Subsidy are presently under negotiation between Crotone Sviluppo and the European Union and between Crotone Sviluppo and the Ministry of Labour.

The Global Subsidy for companies will be divided between technical assistance for the elaboration of projects, the awarding of recognised grants and support for the starting up of the initiatives.

For each initiative considered eligible, Crotone Sviluppo will organise specific inquiries simed at verifying the technical-economic viability of the initiative and evaluating the reliability of the proposing entrepreneurs.

RECIPIENTS OF THE GRANTS FORESEEN BY THE GLOBAL SUBSIDY ARE:

New initiatives by small and medium sized enterprises, including artisan companies, who will be able to benefit from a recognised grant of up to a maximum of 50% calculated in Net Subsidy Equivalent plus a further 15% in Gross Subsidy Equivalent;

 New initiatives by large enterprises who will be able to benefit from a recognised grant of up to a maximum of 50% of Net Subsidy The subsidised initiatives, for both small and medium sized enterprises as well as for large enterprises (see enclosure to the Recommendation of the Commission no. 96/280/CE of 3/4/96 EC Official Gazette no. L 107 of 30/4/96), must be situated in the

Extensions of pre-existing activities in the Province of Crotone will also be eligible provided that they are characterised by significant

To be eligible for the benefits of the Global Subsidy, the initiatives must be part of the manufacturing sectors of Classes C - D of the Classification of Economic Activity ISTAT '91 or services for companies if these activities are connected to the production cycle of

For the manufacturing sector the following are excluded:

Classification ISTAT '91 13.10, 13.20, 27.10, 27.22.1, 27.22.2 (iron metallurgy); Classification ISTAT '91 24.70 (synthetic fibres);

Classification ISTAT '91 34.10 (car industry); Classification ISTAT '91 35.11.1, 35.11.3 (naval dockyards).

The EU reserves the right to decide the eligibility for grants from the Global Subsidy of the initiatives which form part of the sector of the transformation of fish and agricultural products - as per the proposal by Crotone Sviluppo accepted by the Regione Calabria - and of the production of electricity according to the specific details still under consideration.

The service activities eligible for grants will be, by way of example, the following: maintenance and assembly of equipment; transport and handling of goods; machinery and lifting equipment hire; inspection, technical analysis and quality control; treatment and disposal of civil and industrial waste; water and waste liquid treatment; canteens, security and surveillance and other similar activities. The projects presented and considered eligible will be classified according to the following criteria:

* value of the capital invested in the initiative by the enterprise compared with the total investment.

· number of employees activated by the initiative compared with the total investment.

For the purposes of classification, the procedures of standardisation and of the consequent total deviation will be used, as per sub-section 4 of article 6 of the Ministry of Industry Decree 20/10/95 no. 527, within the limits of the indicators in numbers 1 and 2 (regulation containing the method and procedure for the awarding of grants in favour of production activities in depressed areas of the country - Gazzetta Ufficiale no. 292 of 15/12/1995).

Furthermore, the Global Subsidy will finance 75% of the realisation of the minor inter-company infrastructures for the recipients of the recognised grants, proposed by the Consortium for the Nucleus of Industrialisation of Crotone.

The companies or parties, which intend to present investment projects for concessions from the Global Subsidy, must file their application according to the forms which will be supplied by Crotone Sviluppo - attaching a company profile and/or names of the proposers as well as the executive project of the initiative together with the economic/financial plan - by registered post addressed to CROTONE SVILUPPO Scpa, S.S. 106 Ionica - 88074 CROTONE - Italy, not later than 1 p.m. on 31st October 1996.

Further information about the procedure for presenting the investment projects, together with the relative forms to be used, can be requested directly from the Intermediary Body: Crutone Sviluppo Scpa, S.S. 106 Ionica - 88074 Crotone - Italy - Tel. +39/962/938000 - Fax +39/962/930033

The inquiry carried out by the Intermediary Body for the selection of the projects and for the admission of the initiatives for the foreseen subsidies is final. The grants will be awarded within the limits of the available public funds. The classification of the eligible initiatives will be made public.

US, Japan try to settle disputes

By William Dawkins in Tokyo

the question is at what point

do potential investors look at

all the fuss and are deterred

The US and Japan have renewed efforts to resolve differences over access to Japanese markets for semiconductors and insurance policies before a self-imposed deadline of the end of the month.

Both sides' trade officials will meet at the weekend in Christchurch, New Zealand, before Monday's gathering of Pacific Rim trade ministers. Mr Shunpel Tsukahara, minister of international trade and industry, is to reopen top-level negotiations in Christchurch on Monday with Ms Charlene Barsheisky, the acting US trade representative.

clais will meet in Tokyo to discuss insurance, paving the way for further talks in Washington the following week.

Japanese and US officials said yesterday they were far from agreement on both dis-putes, suggesting any solution would be at the last moment. On semiconductors, Miti offi-

cials say the main stumbling block is a US demand to "preserve and continue the recent progress" under an existing accord, expiring on July 31, under which the foreign share of Japan's market has more than doubled in five years. Miti maintains the US

numerical import target, some thing the Japanese government has successfully resisted in other US trade disputes, on cars and general imports. A second stumbling block is

the US demand that a new semiconductor accord should. like its predecessor, he monitored by governments. Miti wants no government involve-

A further complication is Japan's desire for a global semiconductor accord, embracing the EU. Not surprisingly, the EU supports that idea, but the US wants to tie up a bilateral deal with Japan first. The insurance row concerns

demand is too close to setting a implementation of a 1994 US-

under which Japan's life and non-life markets were to be opened to foreign competition. To US insurance companies'

frustration, Japan is now proposing to open a third insurance sector to its own domestic companies, covering mixed life and non-life policies such as personal accident and health

This third sector happens to

be dominated by US companies. They want the third sector temporarily to stay as it is, almost closed to Japanese companies, until the primary sectors of life and non-life insurance are first thrown open to By John Barham in Ankers

Egypt's President Hosni Mubarak, eyeing closer ties with Turkey's new Islamist leader, yesterday softened recent criticisms of Ankara and said he was gratified by "peaceful and neighbourly ties with brother Turkey".

During a hastily arranged one-day visit to the country's capital Mr Mubarak became the first foreign leader to meet Mr Necmettin Erbakan since his appointment two weeks ago as Turkey's first Islamist pre-

Relations between Turkey and the Arab world have been strained by Turkey's multi-billion dollar project to exploit waters of the Euphrates and February's controversial military co-operation agreement

Arab leaders – particularly Mr Mubarak and Syria's Presi-dent Hafez al-Assad – have greeted Mr Erbakan's appointment with alacrity. Mr Erbakan said on taking office that while Turkey would maintain its traditional pro-western foreign policy, he would strengthen ties with the Moslem and Arab world.

Mr Mubarak, who led the Arab world's condemnation of Turkey's accord with Israel -Israel's first with an Moslem country - yesterday softened his stance. The agreement was "not directed against anyone. It is for training purposes. No country should be disturbed or think of it as a threat," he said. A European diplomat, reflecting on on Mr Mubarak's

volte face, said yesterday that Mr Erbakan had probably told him that it did "not mean the same thing as it did before." The agreement allows Israeli pilots to fly training missions

in Turkey and Turkish officers to go to Israel for training in electronic warfare techniques. However, there may be limits to Mr Erbakan's hopes for rapprochement with the Moslem world, notably Syria. The Turkish-Syrian border is seen

point. Both countries began massing troops along their 877km border at the beginning of the year. Analysts believe Turkish generals negotiated the military agreement with Israel to punish Syria, for supporting the separatist Kurdi-

stan Workers party (PKK). Although Mr Erbakan criticised Turkey's close ties with Israel before taking office, he has bowed to his generals' demand that the military relationship at least should con-

Mr Mubarak is said to have proposed to mediate between Turkey and Syria, an offer Mr Erbakan seems to support. But as well as opposition from the army, Turkey's President Süleyman Demirel said he saw no room for better relations with Syria until it stopped "supporting terrorism." Mr Demirel said "the whole world is taking a stance against terrorism. We tell everyone this all the time and I expressed our views to president [Mubarak] today."

Mr Demirel has few executive powers, but he may exert his traditionally strong influence over foreign policy to counterbalance Mr Erbakan's views. Mrs Tansu Çiller, foreign minister and head of the pro-western True Path party, the junior coalition partner. may also try to block any

sharp change of tack. The US and EU have said that they do not expect Turkey to move closer to such states as Iran and Syria. Turkish air force jets attacked a suspected PKK

training camp in northern Iraq yesterday following intellience reports that 750 guerrillas were massing there prior to infiltrating Turkey. Northern Iraq's autonomous

Kurdish region was wrested from Baghdad's control after the 1990 Gulf war. Western diplomats say Turkey's frequent attacks often hit non-military targets, causing widespread

Giving young Saudis a stake in the future

Roula Khalaf on the pain of adjustment in a Saudi Arabia with more people and fewer resources

hen Abdehazak enrolled in a Saudi college of public administration two years ago, he thought he would complete his studies at leisure and find a cosy half-day post, a handsome salary and, among other benefits, an interest-free loan to buy a house - all courtesy of the government

With his father's business faltering in a generally stagnant economy, Abdelrazak is instead forced to work as a full-time cashier to belp support his 11 brothers and sisters. When he graduates in two years' time, he will find that jobs are no longer assured, salaries are lower and the waiting list for loans is long.

In the wake of the bomb attack on a US Air Force housing complex in Dhahran in eastern Saudi Arabia, thought to have involved young Saudis swept away by religious fervour, attention is again focusing on the need to adjust economic and social policies to ensure that young men like Abdelrazak are secured a comfortable place in Saudi society and a stake in the country's stability

After decades of immense wealth and lavish spending. Saudi Arabia is adjusting to life as a normal country. Welfare organisations say a growing number of families can no longer make ends meet. Western diplomats estimate that a third of university students receiving the SR1.000 (\$366) monthly government allowance paid as an incentive to seek an education now need the money to support their families. More students are failing their exams just to keep the allowances flowing.

Meanwhile, Saudi Arabia's 18.5m population (including 7m expatriates) is growing at about 3.8 per cent a year, and at least 60 per cent is elieved to be under 20. The economic numbers are disturb-

ing too. Per capita gross domestic product is a third of the \$18,800 it was in 1981; unemployment has been rising in an economy that has been stagnant for three years and has been plagued by 13 years of consecutive -albeit declining - budget deficits, fed



by a wage bill that accounts for half total expenditure, and thus a domes-tic debt load of nearly \$100bn. All this is leading even some Saudi officials to sound the alarm. "If we continue as we are now and nothing is done differently, in 20 years this country will be taken over by reli-

gious types," says one official.

A principal and controversial element of government efforts to adjust is the so-called "Saudisation" programme, the process of replacing foreigners, who constitute the greater part of the private sector workforce and who come mainly from south-east 1995-2000 development plan promised to create 600,000 new jobs over five years and to concentrate new employ ment on the 125,000 Saudis who graduate each year.

To discourage the hiring of foreigners, the government increased charges on visas for foreign workers and forced employers to assume the full cost of foreign workers' medical insurance. Work permits are now denied in certain sectors, such as taxi driving. Companies are required to raise their Saudi employment by 5 per cent a year or face the loss of government contracts as well as financing

ment Fund although companies can sometimes negotiate a lower rate. The banking sector and some quasivernment companies have successfully become largely "Saudised". Elsewhere, however, the process is running into obstacles. The private sector, parts of which are already at odds with the government over pay-

ments owed on past government con-

tracts, is viewing it as unfair taxation

at a time when the five-year plan is aimed at diversifying the economy and promoting the private sector. Several company heads say they are simply ignoring the 5 per cent rule. They say Saudis used to government

pampering refuse to take menial jobs. expect instant advancement and much higher pay than foreign work-ers. "I once had the father of an employee call me to tell me I made his son work too hard," says Mr Khaled al Magena, who runs a media and public relations firm.

Before forcing it to employ Saudis. the private sector says the government must face up to the responsibility of overhauling the education system. In striving to prove its good Islamic credentials, the government has set up an education system that churns out graduates armed with a heavy load of religious teaching but short on analytical skills.

But Mr Kevin Taecker, chief economist at Saudi American Bank, argues that it is for the private sector to take the lead in the Saudisation programme and invest in training programmes for Saudis with the aim of replacing two foreign workers with a single Saudi and raising a generally low level of productivity. "It's an easy choice either you want to give the future to expatriates or to your children," he says.

If the Saudi private sector is asked

to sacrifice profits today for tomorrow's economic and social stability. say businessmen, the government should set the example. Pressure on the private sector to "Saudise" comes at a time of rising frustration with government waste and what many see as the excesses of the royal family, a topic which dominates discussions. It also often leads to criticism of the US. increasingly being accused by Saudis of "bleeding them dry" to pay for the Gulf war of 1990-1991 and for defence contracts.

When oil revenues generously flowed, jobs were secure and business men assured lucrative contracts; the many millions of dollars made bymiddlemen on foreign contracts and the stipends paid to royal family members bothered no one.

Today, however, says an angry businessman, the beneficiaries are "exposed, naked, doing something we all abhor under the new reality".

King's advisers explain why democracy 'would not work'

Senior British officials yesterday played host to a delegation from Saudi Arabia's majlis ai shoura, the consultative council, in what British officials see as a further sign of improved UK-Saudi relations.

the Saudi version of a parliament revived by King Fahd in 1993 in response to demands for political liberalisation. Its 61 members, all technocrats, are appointed by the king, who can ignore their deliberations. In a press conference yester-day, Sheikh Muhammad bin

pains to explain the merits of "consultation" - a concept enshrined in the Koran, the Moslem holy book - as against multi-party democracy. The reason democracy would not work in Saudi Arabia, he said, was that elections in a tribal society would not produce the

cil's president, went to great high calibre now found among members of the council. Although considered a step in the right direction, the council is viewed with scepticism among Saudis eager for politi-

cal change. Most of the council's deliberations have been on commercial law issues and ratifications of treaties. A hig achievement was an amendment to the 1995 budget, in which the council proposed that electricity charges be

In general, however, the council is not involved in budget details, an issue of great importance to the Saudi economy. Business sources in the

Kingdom say that in an effort to curb unnecessary spending at a time when the Saudi government is strapped for cash, the council last year sent a recommendation to the King that all income be part of the budget and expenditures reprioritised, but has so far received no response.

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Netanyahu angers Palestinian leaders and Israeli unions alike

Israel's new government came under intense pressure at home and abroad yesterday as strike next week and Arab leaders vented anger against statements made in Washington by Mr Benjamin Netanyahu, Israeli prime minister. The Histadrut, Israel's feder-

ation of Labour unions, said it would strike next Wednesday to protest against a Shk4.9br (\$1.53bn) package of expendi-ture cuts from the 1997 budget approved by the cabinet this

Histadrut leaders said they were concerned about the impact of the cuts on pensioners and salaried workers and were unhappy about proposals to slash the size of the public sector. If effective, the strike could close airports, trains,



ports, banks, government offices, health services and local authorities. Officials of Mr Netanyahu's rightwing Likud party said the strike was politically motibers of the defeated Labour party. They said it marked a last-ditch effort by the once powerful Histadrut to continue to have an impact on national economic policy.

As Mr Netanyahu faced his first real national political test at home, Arab leaders criticised his speeches made during an official visit to Washington where he laid down a hardline stance towards the Middle East

Before the US Congress Mr Netanyahu reiterated what have become his three noes: no to a Palestinian state, no to compromises on Israeli sovereignty over occupied Arab East Jerusalem, and no to a surrender of the Golan Heights.

Mr Faisal Husseini, the senior Palestinian official in East Jerusalem, said it looked as if Mr Netanyahu was declarestinian higher education min-ister, described his remarks as one of the "most dangerous

gerous was the response of a standing ovation he was given when he was, with impunity, uttering statements that are in direct violation of international law... and the objects of the peace process and Palestin-

In Cairo Mr Esmat Abdel-Meguid, Arab league Secretary General, said Mr Netanyahu's remarks "add to the factors of tension and violence in the

Syria urged the United States not to appease Mr Netanyahu's new hardline policies, saying concessions falled Hitler's Nazi Germany.

vated and encouraged by mem- ing war on the Palestinians, South African bank chief sees growth of 6% by year 2000

By Mark Ashurst In Johannesburg

South African Reserve Bank. has shaken off rumours of his imminent resignation, resurfacing in London yesterday, to give a bullish report of the country's economic prospects. South Africa could expect annual economic growth of 6

Mr Chris Stals, governor of the

per cent by the end of the century and hoped for inflation of well below 10 per cent, he said. Quoting the government's macroeconomic strategy docu-

ment unveiled last month by Mr Trevor Manuel, finance minister, Mr Stals endorsed its commitment to "accelerated tariff liberalisation, sharper deficit reduction, tight monetary policy and above all, productivity-linked wage increases". The Reserve Bank had been

instructed that "the main objective of monetary policy will continue to be the maintenance of financial stability and the reduction of the inflation rate," he said. "No central bank governor can ask for a more unequivocal mandate from his government".

real (inflation-adjusted) 3 per cent by 2000, if the macroeconomic strategy was "diligently implemented" Annual inflation, forecast at

8-9 per cent this year, would nain "below 10 per cent and may even be lower than the 7.6 per cent envisaged for 2000". Gross domestic product growth of 6 per cent by 2000. double this year's estimate, could be reached "provided

Stals shrugs off rumours in London that he is about to resign

we all work together".

Addressing the South Afri-can Institute of International Affairs in Johannesburg while President Nelson Mandela is on a state visit to London, Mr Stale again ruled out a "big bang" abolition of exchange

The nation's economic policy assumed a process of "gradualist adjustments" to increase

The bank rate could fall to a flexibility in the labour market, liberalise trade and cut the deficit, he said. "Why should the approach to foreign exchange controls be any different? Prior to scrapping exchange

controls, the government should reduce the tax burden on investors, which distorted the income on rand-denominated investments, he said. For the past five years, interest earnings had been broadly in line with that of dollar-de-

nominated investments. "But as we lift exchange controls we must reassess tax to take account of interest rate differentials and other details that affect investment earn-

ings."
The proliferation of randdenominated bonds in Europe posed a threat to the Reserve Bank's autonomy in the financial markets.

International institutions had issued so-called "Eurorand" bonds worth about R7bn (\$1.6bn) over the last two years.
"It's very flattering, I'm just afraid it introduces another element of volatility," he said.

Small investors in Europe had

the event of a crisis, such as the recent 18 per cent devaluation of the rand between February and May this year, their efforts "to get out" could dam-age financial stability. Mr Nico Czypionka, econo-

mist at Standard Bank, welcomed the government's macroeconomic strategy and praised "the extreme consistency of (monetary policy during) the Stals era". But he warned that the aboli-

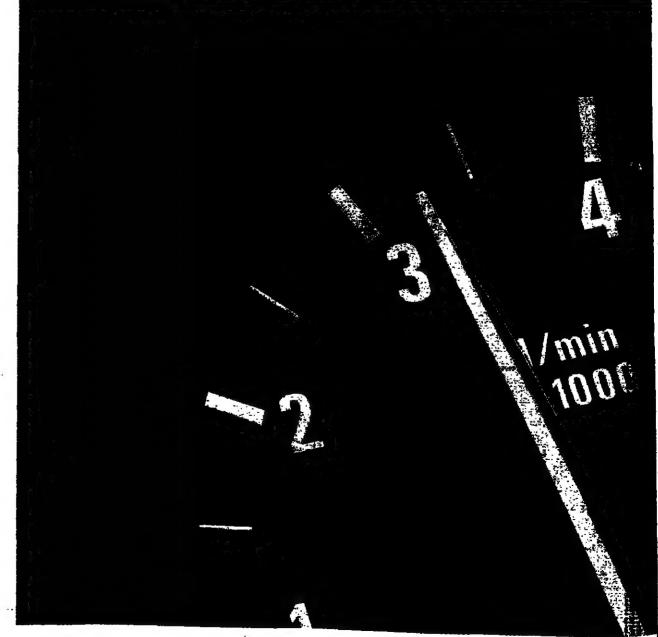
tion of exchange controls "by salami slices" encouraged speculation and dismissed suggestions of huge capital flight if restrictions were lifted. "Absolutely nothing is going to happen," he said.

Local interest rates were "penal", he said. With negligible growth in the critical manufacturing sector, South Africa's low domestic savings rate of 1 per cent among individuals was a dangerous omen. "If agriculture does not stand

Urgent attempts to reduce government consumption, "the biggest obstacle to growth",

up, what will drive the econ-

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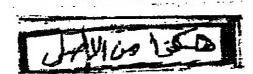
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RECRUITMENT

JOBS: Companies can test for necessary traits when choosing employees to work abroad

The will and the skill to travel well

In some cases specific abilities necessary to do the job may limit the choice but usually it is possible to broaden selection criteria.

John Crump of Kaisen Consulting, Bristol-based occupational psy-chologists, says that some people prove less adaptable than others when they go overseas.

hat sort of questions should companies ask when they are choosing

people for foreign assignments? Should technical competence be the

overriding factor?

when they are choosing

Not everyone could work, for example, in Kamchatka, but many more, perhaps, could handle a post-ing to a Caribbean island such as St Lucia. There are clearly some people who can work anywhere, some who can't and some in between," he

Crump argues that companies abould seek to examine their ity. This can be tested for psychometrically. Crump looks for traits such as tolerance of ambiguity, ability to cope with uncertainty and a capacity to deal with the unex-

At the same time it is important for individuals to display resilience and to preserve a sense of their own culture. One thing he looks for is evidence that a candidate may have some kind of portable hobby such as stamp collecting, gardening or ences, naive Americans, stand-scuba diving. These can provide sta-

expatriate lifestyle. Those, however, who crave constant social contact can sometimes be more vulnerable. Speaking at a Price Waterhouse International Assignment Services Conference, he did not manage to convince the whole audience about one of his assertions when he was asked whether some nationals were

eign lifestyles.
He said there was no statistical difference between cultures. "It is much more to do with the way you are as a person. I think it is wrong to stereotype nationalities," he said, adding that it was possible to be "contaminated with your own culture". But it was clear that there were many in the audience who preferred to cling to the notion of

more adaptable than others to for-

national stereotypes.

The conviction that stereotypes exist may well be anecdotal and folkloric but almost everyone I spoke to privately had an example they could quote, be it "conformist and efficient" Germans, Italians who "talk too much" at confer-

men. Interestingly, they could turn these traits upon their heads, depending on their prejudices. One man's insufferable Frenchman can be another's paragon of culture and charm. Once they felt it acceptable to say so, virtually everyone had a story that illustrated the stereotype.

While political correctness may push these beliefs beneath the surface they can maintain a powerful presence, if only subliminally, in decisionmaking. Recognition of racial bias is one

reason why many personnel departments attempt to weed out evidence of ethnicity from job applications. It is more difficult to get rid of such bias when the candidate is known to the decisionmakers. Crump's argument is that consideration of effective selection.

His solution is to test for suitability. It also pays, he says, to listen carefully to people's preferences. He has found, for example, that people who want to work overseas tend to adapt more readily than those who do not. I think it is a false economy to send people overseas if they don't really want to go," he said.

While this may seem blindingly obvious it is something that is often ignored by managers who have one individual in mind and who become, as a result, blinkered to warning signs that they have made

Flexible job market

While debate continues over the extent of the trend towards the flexible labour market, attitudes to flexibility among working people appear as entrenched as ever. The overwhelming majority of job-seekers, according to a new piece of research, still want a full-time job.

The research, carried out by Sanders & Sidney, the outplacement specialist, canvassed the views of 79 employers and 281 job seekers who had undergone outplacement pro-grammes. Nearly three-quarters of employers had begun to offer temporary contracts and thought they were here to stay. Almost half of them thought that fixed-term contracts could become as prevalent as the traditional open-ended contract. Both employers and employees questioned in the study, concluded,

on the whole, that companies stood to gain most. But there were one or two other pointers in the study which suggested that potential gains may not be clear-cut. There was little evidence of any

progress in improving the attraction of short-term contracts. People were concerned that they would have difficulties making long-term financial commitments such as mortgages and insurance policies.

Additionally, the majority of job-seekers thought that fixed-term con-

tracts could adversely affect a company's culture, making team-building more difficult, causing uncertainty among employees, and making them less committed. The advantages they listed - the chance to experience a range of jobs and sed freedom - did not out-

weigh the disadvantages. There seems to be a view that the hostility of employees to fixed-term contracts is to be expected but will subside in time. Veronica Hope Hailey, a lecturer in human resource management at Cranfield School of Management, says: "The prevailing mood is normal in a time of transition and does not imply an

of the process of change." Certainly, the process of change

could have been handled better. Contract work has been introduced without much restructuring of loan mechanisms that assume continuity of employment. Many people are still in final salary pension schemes which offer poor transfer values if they leave. The

employment system remains geared to full-time jobs.
Until this support system changes
we might expect current attitudes to prevail and employers may ask themselves if they are losing the best job candidates to competitors who offer a full-time job.

If short-term contracts are to become the norm they will need a far more sophisticated support system than exists at present.

The iniquities of the two-tier system of employment that has emerged in recent years, along with downsizing, has led Geoff Arm-strong, the director general of the Institute of Personnel and Developinquiry into employee relations.
Additionally he argues that boards

should set out their management and employee development approaches in their annual reports.

While such a demand has merit the problem with policy outlines is that they can turn out to be as empty as a mission statement worthy stuff but sometimes no more influential than Neville Cham-berlain's famous piece of paper.

Do titles matter?

The case for increasing job status seems unsustainable in a business climate that demands flatter structures, less hierarchy and an end to traditional distinctions between blue and white collar workers.

At least that was my understanding until I saw the announcement this week that Oxford University had almost doubled its number of professors, creating 162 professorships in a single day. Has there been a sudden outbreak of academic excellence? Have so many lecturers reached seniority in one go?

They will get no more money and will not be expected to take on any more duties. They don't even get a different colour chair. But they will be mindful of the cachet conveyed by the title of professor on the lucrative and impressionable US lecture circuit. Job titles, it seems, still make a difference.

Richard Donkin

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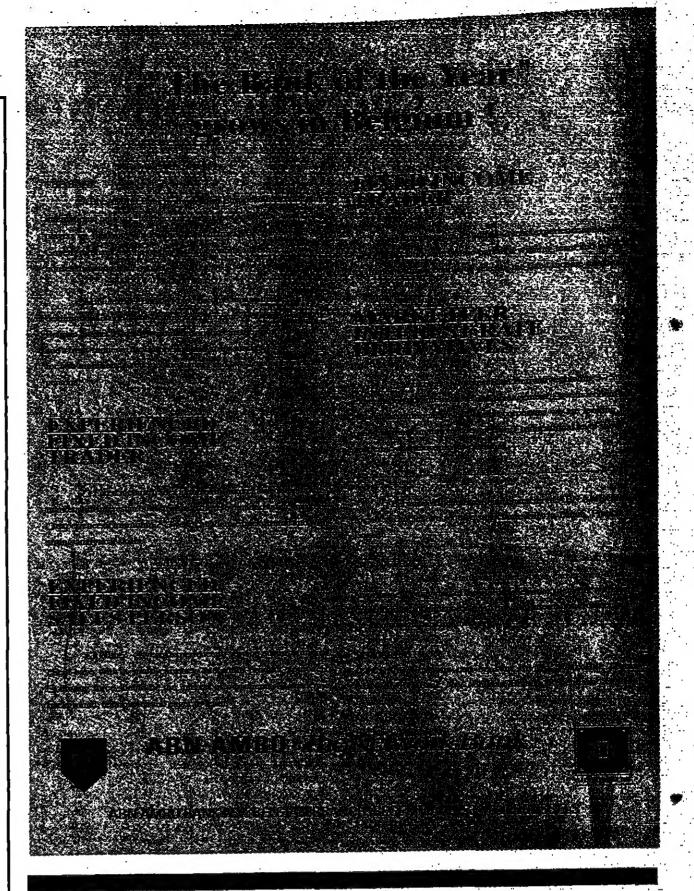
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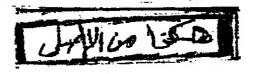
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Investment Market Conduct

"An opportunity to influence policy making on cross-market issues relating to conduct in investment markets"

Michael Page City

International Recruitment Consultants London Paris Frankfurt Hoog Kong Sydney

The Market Standards Department is responsible for developing SIB's policy towards investment markets. The increasing interaction of diverse trading markets means that SIB needs to respond to new developments in the financial markets on a cross-market basis. SIB now seeks to appoint a mior Executive to assist in this process

The main function of this role will be developing a cross-organisational group (which includes representatives from a range of regulators concerned with market conduct) into an effective forum for resolving cross-market issues.

This will involve leading discussions with other regulators and analysing complex market situations against relevant legislation and high standards of integrity. The product will be guidance and/or regulatory proposals to address se issues. It will be necessary at times to give rapid views and guidance on real time market issues.

Candidates for this role must have proven leadership and analytical skills combined with excellent spoken and written communication skills. Familiarity with the law and drafting communication skills. Familiarity with the law and dratting documents is necessary though a formal legal qualification is not a pre-requisite. Of greater importance is an ability to build consensus and complete projects quickly and efficiently through pro-active negotiation. Excellent project management skills are imperative. Previous knowledge of financial markets is an advantage but candidates with a demonstrable innerest in financial markets and prepared to undertake a steep learning curve will also be considered. undertake a steep learning curve will also be con Interested applicants should in the first instance contact

Sue Lintern at Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LH for an information pack, quoting reference number 299525. Telephone 0171 831 2000. Closing date Wednesday 24th July 1996.

Toby Finden-Crofts



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SOUTH EAST

Asia Equity is one of the fastest growing stock brokerages covering South East Asian Stockmarkets. We have operations in the financial centres of Hong Kong, Indonesia, The Philippines, Malaysia and Thailand as well as in London and New York.

We are now seeking to recruit two experienced analysts to join our highly rated research teams.

To be based in South East Asia, applicants should have previous stock broking experience and a solid grounding in economics and accounting. A knowledge of Asian Markets is preferable, but by no means essential, whilst proven analytical skills and the RESEARCH potential to manage a team of analysts are prerequisites.

> Highly competitive remuneration packages are offered for both positions. To apply, please write to David McKay. Group Chief Executive, enclosing a full curriculum vitae.

ASIA EQUITY (UK) LIMITED 77 CORNHILL LONDON EC3V 3QQ

HEAD OF CREDIT/LEGAL/COMPLIANCE ASIAN CAPITAL MARKETS

Our firm is a small, highly focused Asian Merchant Banking subsidiary of a major global financial institution, based in Hong Kong. Our continued growth requires the addition of a seasoned Chief Credit Officer to our team of highly experienced capital market professionals.

The ideal candidate will function as an integral part of our business policy/strategy group and will play a key role in shaping our overall risk management profile within a dynamic and entrepreneurial environment. We are seeking an individual of exceptional intelligence and drive, who has at least 5-7 years experience in credit analysis preferably at a major financial institution active in Asian capital markets activities. A legal background, particularly a JD/MBA, is highly desirable. Fluent English required, Asian languages a plus. Very competitive compensation scheme. Reply in strict confidence to:

> G.P.O. Box 11341 General Post Office Hong Kong

Our client is one of the world's largest express delivery services firms. For their new European Headquarters, located in Brussels, they are looking for a (m/f)

European Region Tax Manager

University graduate, you will have predominantly multinational corporate tax planning and compliance experience (minimum 5 years). Your mission consists of the recommendation, planification and implementation of effective tax strategies, consistent with corporate objectives that will benefit the business from both a taxation and a commercial perspective.

The successful candidate will be imaginative, problem-solving-minded and persevering. Frequent international contacts require good communication and negotiation skills (English is a must, with at least French or German). Knowledge of German and/or UK tax law is an asset.

As a mature person (over 30) and a good organizer with a keen sense of negotiation, you are also prepared to travel on a regular basis (short trips, about 30% of the time).



If you are ready to enter a dynamic human and business environment, where the company culture is oriented towards personal development, please contact Patricia Isenborghs at Deloitte & Touche Consultants, Berkenlaan 6, 1831 Diegem, Belgium.

MARKETING MANAGER

product development. The Company has grown significantly over recent years, a trend which is expected to continue, and is currently one of the leading international fund management groups. We are now looking to expand the Marketing Department by the appointment of a Marketing

Manager who will work closely with our Marketing Director. The ideal candidate will be a graduate with 3-5 years experience in the Marketing Department of a leading UK financial services company, with proven written communication skills.

The responsibilities of this new role will encompess many aspects of Guinness Flight's marketing activities, including production of promotional literature, advertising and public relations. The successful candidate will also have the opportunity to participate in marketing strategy and implementation, plus product design and development.

GUINNESS FLIGHT GLOBAL ASSET MANAGEMENT LIMITED

Please reply in writing with a full CV to: Mrs Jane Cole, Personnel Manager, Guinness Flight Global Asset Management Limited, Lighterman's Court, 5 Gainsford Street, Tower Bridge, London SEI 2NE. The closing date for applications is Friday 26th July 1996.

issued by Gentucus Florin Global Asset Management Limited, regulated by thirt and the Personal Investment Authority

APPOINTMENTS ADVERTISING

Appears in the UK edition every Wednesday & Thursday and in the International edition every Friday.

> For information on advertising in this section please call: Robert Hunt on +44 0171 873 4095

Senior Equity Sales Manager

FIBA Nordic Securities is a stockbroking group with offices in London, New York, Stockholm and Oslo. The company is ranked among top three in Europe on the Nordic market, with a strong emphasis on agency driven sales backed by fundamental research.

Senior institutional salesman/woman with special focus on large institutional clients with complex geographical localisation (US originated clients in perticular). The role will involve direct sales contact as well as coordination of the team efforts in enhancing FIBAs profile with these clients. Extensive travelling should be

- QUALIFICATIONS
- Master of Business Administration or similar from well reputed.
- At least 4 years experience in institutional sales, preferably with international experience outside of the UK.
- Fundamental approach, analytical background an advantage Strong integrity, team player, achiever
- Candidates in the late 20s/early 30s will be preferred.

The position offers a very competitive renumeration package that includes bonuses and healthcare arrangements.

Please send full CV stating salary last year to FIBA Nordic Securities (UK) Ltd., CU Building, St. Helen's, 1 Undershaft, London EC3P 3DQ. Attn: Managing Director. All applications will be handled on a strictly confidential basis.

Please mark the envelope "Equity Sales".



FT Television, which produces seven and a half hours of award winning business news daily for CNBC, NBC and other broadcasters reaching 60 countries, is seeking multilingual

RESEARCHER/REPORTERS

The successful applicants will have written and spoken fluency in English and at least two other European languages. He/she should have some TV reporting and production experience and knowledge of information technology. We are looking for people who can demonstrate clear potential to become on-screen presenters. They will be good team members, able to work under pressure in a busy newsroom. Salary negotiable, based on experience.

Please apply to Andrew Clayton, Editor, FT Television, Teddington Studios, Broom, Road, Teddington, Middlesex TW11 9NT

Administration Manager East Midlands

Europe's largest bathroom manufacturer has a small, rapidly expanding UK sales and distribution operation. Reporting to the MD the post involves responsibility for accounts, ISO 9002, administration, warehousing and distribution functions, together with hands-on planning, budgeting and reporting, plus advising on legal, financial and economic matters.

The candidate will probably be 30-40, may have previous experience with a multinational group, and will be familiar with advanced computer systems. He/she will operate in a flexible, dynamic environment and will need to be able to organise work and co-ordinate staff, as well as grasping and integrating into the parent company's systems. A solid finance background plus mastery of Spanish and/or French is

Please send CV and current remuneration details to the Managing Director, Roca Ltd, Samson Road, Coalville, Leics,

EXPERIENCED MONEYBROKER -YEN DEPOSITS

Exco Moneybroking UK Limited is seeking an experienced, Japanesespeaking, Moneybroker to join its highly successful London Yen deposits team.

- Candidates must have:
- a minimum of six years moneybroking experience in the London and Tokyo markets, at least three of which must be in Yen fluent Japanese and English;
- a proven track record in Japanese business and client relationship
- In return we offer excellent career opportunities, and an attractive remmeration package. Please reply, with full CV and covering letter detailing how you match

our criteria, to: Senior Personnel Officer, Exco (Management Services) Limited Sherborne House, 119 Cannon Street, London EC4N 5AX

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- Milicom international Caliular S.A. (MIC) is a leading operator of caliular telephone services worldwide. Through joint ventures MIC currently holds 30 licenses to operate caliular networks in 21 countries with a combined population of 420 million people. In addition, MIC is pursuing new licenses in a number of countries. The majority of MIC's operations are in emerging markets. The company is experiencing very significant growth, with its subscriber base currently growing at 100% per annum. MIC is publicly listed, with its shares traded on NASDAQ, and has an approximate market value of US \$ 2.5 billion.
- THE POSITION 4-5 years banking experience in treasury management and/or corporate finance; or

CORPORATE FINANCE SPECIALIST

OUTSTANDING OPPORTUNITY FOR AMBITIOUS YOUNG PROFESSIONAL

OFFERING EXCELLENT CAREER PROSPECTS IN A WORLDWIDE GROUP

Reporting to the Senior Vice President Finance, assist him in all corporate finance

COMPETITIVE

COMPENSATION PACKAGE

- Responsible for treasury management and intercompany finance.
- Establish and maintain relationships with international banks and multi-lateral finance
- Responsible for structuring and negotiating project finance deals in emerging markets,

Project finance experience in markets is a distinct advantage.

Age 28-32 - University graduate with a degree in finance or economics. Highly motivated self-starter with the ability to work autonomously in

4-5 years experience in corporate finance with a large international company (treasury

Please send CV in strict confidence to: Director Human Resources Millicom International Cellular S.A. 75, Route de Longwy - L-8080 Bertrange - LUXEMBOURG

ERMGASSEN & CO

The London-based Corporate Finance and Fund Management partnership is looking for experienced corporate finance professionals. Applicants with thorough experience in project finance or with a leading international strategy consultancy will be equally considered. If you also have a good university degree and are fluent in at least one other European language please apply to:

Roger Edmunds

Vice President - Administration

Ermgassen & Co 4 Lombard Street London EC3V 9AD

Telephone +44 171 929 2000 +44 171 929 0432

Member of the International Association of Investment Bankers Member of the Securities & Futures Authority and the Investment Management Regulatory Organization

Head of Retail Banking

BHI Corporation operates and invests in selected growth industries in Central America and the Caribbean region. BHI's core business activities are banking and financial services and construction and property development. BHI also has strategic investments in regional growth industries, including infrastructure and agro-processing and distribution. The Belize Bank, which is a major contributor to the banking and financial services division,

is the largest commercial banking operation in Belize, with a head office in Belize City and ten An opportunity has arisen to lead the bank's activities in Belize, which include a full range of traditional banking products, together with rapidly developing electronic banking and other financial services. The successful applicant will take responsibility for the direction,

development and management of the bank. The role demands a strategic decision-maker with exceptional organisational ability and a proven track record in a similar operation, educated to graduate level with a further

lification in banking or finance. The successful applicant will be profit-focused with a high level of energy and drive. Comprehensive CVs should be sent by mail or fax to Mr R & Painter,

who is advising the company on this appointment, at 100 West Hill, London SW15 2UT, England, Fax No: (44) 0181 875 9810. Closing date: 24th July 1996.

Further information about the company will be supplied to shortisted :

EASTERN EUROPE SECURITIES SALES/TRADER

A leading western investment securities house with full commitment to Eastern Europe requires a highly motivated sales person/trader,

The successful candidate will market Eastern European Securities (principally Hungarian, Czech and Polish) to UK and continental European investors. Supported by a strong team of analysts based in region and London, providing macro-economic, industrial and company-specific research, the candidate will be a key member of the distribution team. Qualified to second degree level, you must demonstrate a sound knowledge of the region and its markets, and possess at least 3 years proven trading/sales experience. The candidate must be a highly motivated professional with demonstrable excellent communication skills; a proven ability to develop strong client relationships is a pre-requisite. Request language abilities preferred.

Salary according to age and experience. Write to Box A5905, Financial Times, One Southwark Bridge, London SE1 9HL

PRODUCT RESEARCH DIRECTOR

Our client requires an individual with a proven track record in managing global derivative research teams. PhD Maths/Physics is essential,

Please write to FUTURUS. Leicester Place, Loaden WC2H 7BP

TRAINEE MANAGERS

Prestigious company in Central London all financially motivated graduates (23 30). Potentially very high remaneration share. No previous experience a

JOE WROE 0171 240 0160



Deputy Head, Aerospace & Leasing Finance

The Sumitomo Bank Limited, one of the world's largest and most respected commercial banks, is a leading arranger of specialist financial products world-wide.

Due to significant expansion in the Asia Pacific region, an opportunity has arisen for a proactive senior banker to develop and manage aerospace and lease finance business.

HONG KONG

The successful candidate will have primary account responsibility for clients throughout the Asia Pacific region; there will be substantial foreign travel. He or she will also be responsible for the preparation of credit applications, internal budgets and reporting. With a minimum of 3-4 years marketing experience, the officer will also have a thorough knowledge of current lease financing structures used by the world's leading airlines and

The role provides a high degree of autonomy, necessitating effective communication and negotiations skills. Proven financial modelling skills, together with first hand experience of loan and lease documentation are also essential.

This is an outstanding opportunity for an ambitious, motivated and independent self starter of graduate calibre; ideally with US or European commercial bank training. Remuneration will reflect the importance of this position and will not be a bar to the right candidate.

Please send full CV, quoting 'Aerospace/Lease Finance', and including details of current

The Sumitomo Bank Limited, Personnel Department, Temple Court, 11 Queen Victoria Street, London EC4N 4TA

All replies will be treated in the strictest confidence

An Exceptional Financial

Assistant Director

Our client, the UK securities arm of one of the World's leading financial institutions has developed a specialised financial advisory business. An experienced team of corporate financiers and brokers has built a first class reputation amongst a widespread of client companies, resulting in strong levels of transaction activity, particularly with mid-cap companies. The department draws on the considerable financial strength and industry knowledge of the bank's other business

Due to the success of the team, this institution now seeks a talented

individual to assume a newly created Assistant Director role. Reporting directly to one of the Directors the appointee will immediately assume responsibility for

advising corporate clients on flotations,

David Craig at Walker Hamill Executive Selection, forwarding a brief resumé quoting reference BH2473

CREDIT ANALYSTS

Austen Smythe is currently handling a number of assignments on behalf of investment banks seeking to recruit experienced credit analysts. Applications are invited from credit analysts with a minimum of two years experience with a bank or rating agency. Below is a sample of the positions we have on offer.

UK Corporates

£35-45K Prestigious international bank requires two analysts who are graduates with formal credit training and a minimum of three years experie Working closely with the marketing team you will be self motivated and

Credit analyst specialising in the media and/or Leisure industries required to join a leading investment bank. Minimum of three years experience

£28-30K German Corporates German speaking graduate with three years experience of analysing . erman corporates required for European deak of major bank.

£28-35K We are correctly handling a number of assignments for credit analysts fluent in Italian or Spanish. Applicants must be graduates with formal credit training and at least three years experience in analysing UK or European corporates gained within an International bank. Far East Fixed Income Credit analyst with a minimum of three years experience analysing for cost corporate bonds. Excellent communication skills required for this high profile role working closely with sales and trading staff. Good knowledge Matif and D'

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European Fixed Income Opportunity to join fixed income research department of prestigious bank. Applicants should have a minimum of one year analytical experience, a good degree and be able to demonstrate a keen interest in fixed income markets. Good credit or accounting skills are required for this high

Bank Analyst - Fixed Income Top quality bank analyst required by major bank to work in fixed income credit research team. Applicants could come from a rating, equity or fixed income background but must have an intimate knowledge of European banks. The successful candidate will work closely with sales and trading staff advising on the impact of credit issues on the Euro - markets.

AUSTEN SMYTHE SEARCH and SELECTION

127 Cheapside, London EC2V 6DH Tel: 0171 600 2862 Fax: 0171 726 4290

Advisory Role

package acquisitions, disposals, financial restructurings and on other strategic and financial matters.

Competitive

The successful candidate is likely to be either a graduate accountant, lawyer or MBA, with a minimum of four years corporate finance experience in a merchant bank/stockbroking environment. This is an exceptional opportunity for a numerate, committed professional who combines in-depth experience of primary and secondary issues with entrepreneurial flair and a free thinking approach to business development.

The rewards include a highly competitive remuneration package, together with excellent bonus potential and the opportunity to develop a stimulating

Interested applicants should write, in the strictest confidence, to Brian Hamill or

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For further information please call:

Andrew Skarzynski

+44 0171 873 4054 **Toby Finden-Crofts**

+44 0171 873 3456

Arab National Bank, a recognised leader in banking technology, is seeking a senior professional to lead its centralised back office operations at its headquarters in Riyadh.

- To direct and implement programmes for change and quality assurance covering back office operations.
- To identify opportunities for improvement in operational efficiency and introduce a system of measurements.
- With a staff in excess of 200, this position carries significant responsibilities. The new manager will play a key role in the continuing development of support services: in particular, Treasury, Trade Finance, Credit/Debit Cards and Branch Operations in a centralised environment.

- A minimum of 12 years' relevant senior level experience gained at a major international banking institution in the U.K. or overseas.
- Good up-to-date knowledge of IT banking systems, control systems, procedures and improvement techniques.
- Clear communicator. Proactive and hands-on management style. Confident and well organised. Creative and results-oriented.
- Remuneration is competitive and would reflect the seniority of the



Kindly reply to: Personnel Manager. Arab National Bank, P.O. Box 2LB, 47 Seymour Street, London W1A 2LB, U.K.

Lob Vacancies

Regional Executive Delegate(s) (Job Ref. FSS 101)

The Financial Service Sector of an Islamic conglomerate of Islamic oriented financial and related companies is looking for Regional Executive Delegate(s) to be in charge of North Africa, Middle East and Europe; for its Head Quarters in the most prestigious city on the Red Sea.

Oualification

Proficient in Financial, Investment, Banking and Insurance activities; tri-lingual is preferable (French, Arabic & English) or (English/Arabic & French/Arabic for North Africa) and well versed in Financial Markets; diplomatic qualities of leadership and personal demeanor; multiculture background and judgement capabilities to evaluate the merit of activity and communicative ability to keep management informed of all pertinent factors affecting principle decisions.

Educational Background

B. S. in Economics or Finance, MBA preferable and a minimum of (20) years experience & active engagement in Financial Industry with at least (10) years experience in a Capital Officer management position.

Compensation

Attractive overseas remuneration package is offered for the right candidate.

Proper candidates should mail their credentials and detailed resume indicating Job Ref. No. to:

Chief Executive Officer P. O. Box 6854 Jeddah 21452 Saudi Arabia or by fax: 966-2-671 9020 Sterling

Veronics Burwood, Director, Group Personnel,

Guinness Mahon & Co. Limited,

32 St. Mary at Hill, London EC3P 3AJ

GUINNESS MAHON & CO. LIMITED Strategic Business Development

Guinness Mahon & Co. Limited is the Merchant Banking

subsidiary of a diversified financial group. The group is

The Bank is seeking to recruit a Manager, Strategic Business

Development, who will also act as Personal Assistant to the

Deputy Chief Executive. This will involve project work on

a variety of new business initiatives including the

identification and assessment of acquisition and recruitment

opportunities, and the usual office management

responsibilities. The ideal candidate will be educated to

degree level and will have at least two years City/business

experience. Sharp analytical skills and the ability to be

proactive, creative and enthusiastic are prerequisites for the

role. In addition, confident communication skills and the

ability to understand and interpret financial statements will

The company offers an attractive salary and banking

Please send CV (including current salary details) with a

be essential requirements.

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ultimately owned by The Bank of Yokohama.

AS A RESULT OF OUR CONTINUED DEVELOPMENT AND EXPANSION

We, as a specialist Sterling Money Broking company, have opportunities for experienced money brokers in the London Money Markets.

Successful applicants will be self-motivated, ambitious and will work within a focused, highly competitive team. They must have excellent communication skills, coupled with an established client base in either the Interbank, Corporate. Building Society or Public Sectors:

Please telephone or write with CV to Ms Jenny Short, Sterling Brokers Limited, Colechurch House, 1 London Bridge Walk, London SE1 2SS 0171-962 9960

PRIVATE BANKERS

London

and

Geneva

The Citibank Private Bank is one of the largest and most reputable, offering its clients the full resources of an unparalleled global network.

Our aim is to hire several world-class Private Bankers for our London and Geneva offices to add diversity to the existing Kuwait and Gulf team who have a growing client base in this region.

We are only interested in applicants with a proven track record in Private Client acquisition and relationship management within first class financial institutions and, preferably, Arabic language skills. Success will also depend on high levels of selfmotivation and integrity, superb marketing skills and strong product knowledge gained in investment/ treasury or credit.

This is a rare opportunity in a specialist market requiring the skills of exceptional individuals with exemplary credentials. Consequently, the rewards are high - a generous base salary will be complemented by a significant performance related bonus and full banking benefits.

THE CITIBARK PRIVATE BARK



Les Echos

The FT can help you reach additional business readers in France. Our link with the French business newspaper, Les Echos, gives you a unique recruitment advertising opportunity to capitalise on the FT's European readership and to further target the French business world. For information on rates and further details please telephone: Toby Finden-Crofts on +44 171 873 3456

MPOSTIPANKKI

POSTIPANKKI Ltd is a major Finnish commercial bank with branches in New York, Singapore and London. The Bank has a strong focus on its Treasury activities. To further strengthen our active London branch Treasury, we wish to recruit a person:

FIXED INCOME SALES

The position is to establish a Nordic fixed income sales function to cover UK and Continental investors with main focus on Nordic government bonds especially Funish government

We require candidates with good contacts and experience in selling Nordic government bonds or bonds denominated in other high yielding currencies. In addition we give preference to those candidates with trading experience in fixed income products.

The Bank offers a competitive remuneration package, including a full range of banking

interested candidates should submit written applications in confidence to:

Rod McLennan, Assistant General Manager Postipankki Ltd., 10-12 Little Trinity Lane, London EC4V 2AA

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COMPANIES & MARKETS

Friday July 12 1996 OTHE FINANCIAL TIMES LIMITED 1996

Gazprom announced yesterday, had been on hold but President Yeltsin's re-election this month

revived buternstional confidence

in investment in Russia and pros-

It is likely to be Russia's larg-

est international equity offering

since the country cast off com-

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IN BRIEF Matif and DTB look at clearing system



renewing discussions about the development of a common clearing system for their products after abandoning more wide-ranging co-operation plans this year. Matif (above) in Paris and the Deutsche Borse in Frankfurt, which includes the DTB derivatives exchange, are considering an extension of their link, under which German products are traded electronically in France.

US paper groups suffer big fails Two big US paper companies, Georgia-Pacific and Champion International, mirrored International Paper's results on Tuesday by reporting profit downturns in the quarter to June. Page 14

Braziliam state in talks on power sale The Brazilian state of Minas Gerais is in talks with two potential investors - Southern Electric of the US and Chilectra of Chile - over the sale of a 32 per cent share of the voting capital of Cemig, the state electricity company. Page 14

Roche, the Swiss drugs company, and Abbott Laboratories, its US rival, plan to seek approval of a new Aids treatment early next year following publication of some of the most promising trials results released at this week's international Alds conference in Vancouver, Canada. Page 15

Kvaerner to drop Trafelger House name The Trafalgar House name, adopted by Str Nigel Struckes when he founded the construction, engipeering and shipping group in 1966, is to disappear following the company's 2904m (\$1.4hn) purchase by Kvaerner, the Norwegian engineering and shipbuilding group. Page 16

A sustained violent campaign by tribal insurgent groups in the north-east Indian state of Tripura is seriously hindering efforts to develop the state's gas resources. Page 30

Polish Index's lose reaches 5% for week In Warsaw, shares fell for the fourth consecutive session, bringing the Wig index's loss so far this week to 6 per cent, although it is still up about 80 close at 13,424.9. Page 30

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COST DISSO	23.50 ~	1.95	Sieco	58.00 ×	3,30
eworldge Net	75.65 ~	6.65	Falls		
pectrust SIG	11.00 ~	1.50	GSS Elec	8E_50 -	
ARSE (FFF)			Sian City	200 F	8.00
in a			Sam South	110.00 -	4.00 -

Gazprom plans October share offer

Gazprom, the Russian energy company with hydrocarbon reserves greater than Shell and Exxon combined, plans in October to offer up to 9 per cent of its shares internationally. The over-the-counter market in

Moscow, which is highly Illiquid, values Gazprom, Russia's largest company, at about \$4bn. But western investment bankers value the gas group at anything between \$20hn and \$200hn. The proposed offering, which

'iewel'

Denische Babcock, the German

engineering conglomerate, has won agreement from creditor

hanks for an additional DM600m

(\$395m) in funds and is planning

to sell its stake in Schumag, the engineering company which is its most profitable busi-

The money will be used to fund a restructuring programme to streamline Deutsche Bab-

nock's activities and close sev-

Dentsche Babcock shares rose

DM1.45 to close at DM68.50. That

compares with DM91 at

the beginning of July and DM142.50 at the start of the

Mr Heyo Schmiedeknecht,

Dentsche Babcock's chief execu-

tive, has frequently described

Schumag, a company making

specialist machinery, as "the

lewel in the crown" of the group.

reported operating profits of DMMAim on sales of DMM5m in the last financial year ending

T JU. A FEGURA which ranks among the best in

the German engineering sector.

Deutsche Babcock, which had

sales of DM8.3bn during the

same period, reported operating profits of DM82m.

ily silver what will be left?" asked Mr Alex Magona, a Lou-

don-based engineering analyst at Robert Fleming Securities.

"What remains are the parts of

the business that don't command

decent margins and that will

Deutsche Babcock's five core

creditor banks said they would support the company, while most of its 50 smaller creditor banks have also indicated they would persevere with outstanding fund-

ing arrangements.

Earlier this year Mr Schmiedeknecht eatd be wanted to find

buyers for MAW and Kugelhahn, two subsidiaries which were

reporting some of the group's

highest losses. However, in recent weeks it

has emerged that these

companies will now have to be

The closures and related

restructuring costs mean that Deutsche Babcock expects a

group loss this year of DM400m.

The restructuring is due to be completed by the end of 1997 and

the company said it expected to report profits again in Septem-ber 1998.

DM46m a year earlier.

make the turnround even more

Some analysts said the sale of

The Aachen-based company

eral lossmaking units.

The money raised should sur-pass easily the \$230m committed by investors in Luknil, the leading Russian oil company,

recently.

Although Gazurom has a fifth of the world's gas reserves, it such as late payment by customers, whose arrears increased by quarter alone, according to the company.

Gezprom said the issue would

consist of Depository Receipts proxies for its shares which are designed for western investors. The underlying shares will be deposited at Bank of New York. The company named Kleinwort Benson, its long-standing adviser. as financial consultant. It said a consortium - expected to include leading international investment However, Gazprom left open

the position of lead manager. Kleinwort Benson is expected to take the high-prestige and lucra-tive role, but other investment banks have tried to become joint Kleinwort Benson drew up plans for an international equity offering in 1994, but the Mexican

sphere for emerging markets issues and the timetable for the deal slipped. In 1995, the focus turned to a

financial crisis clouded the atmo-

trade sale to a group of west European energy companies such as Gaz de France which the investment bankers thought would have stomach for the risks in investing in the Russian gas

conglomerate.
However, the western compa-nies' offers disappointed Gazprom. As President Yeltsin's electoral chances improved and emerging markets came back into investment fashion, Gaz-prom revived plans for the equity offering and gave the go-ahead after President Yeltsin's return to

JP Morgan defies fears of copper trading loss

By Maggie Urry in New York

J.P. Morgan speculation that it had lost \$100m in the Sumitomo copper trading debacle as it posted second-quarter results well above analysts' expectations. Its commodity trading activity broke even.

Net income for the quarter was

\$440m, up from \$315m in the same quarter of 1995, and mar-ginally ahead of the first-quarter result of \$439m.

result of \$439m.

Earnings per share in the quarter were \$2.14, up from \$1.56 a year ago, and from \$2.13 in the first three months. According to the survey of analysts forecasts by First Call, the research firm, the market was expecting earnings per share of \$1.81.

My Dongles Warner chairman

Mr Douglas Warner, chairman, said the results showed the bank's drive to "earn an increas-ing share of our clients' business" was paying off.
Within total revenues of

\$1.76bn, up 22 per cent from the same period last year, and from \$1.74bm in the first quarter of this year, commodity trading revenues fell from \$11m to nil, after the interest costs of carrying positions.

The bank declined to put a figure on its copper losses, but they were understood to be relatively modest and far smaller than market speculation, J.P. Morgan runs a diversified book and profits were made in other commodities, offsetting the copper losses.

The strong earnings were driven by high trading activity, and investment banking business. Revenues in many areas, such as fixed income, equities and foreign exchange trading, were double those of the previour year.

The results defied predictions that the buoyant trading conditions of the first quarter could not continue. Although fixed income trading has begun to

In investment banking, under writing revenues rose from \$41m in the second quarter of last year to \$111m. Merger and acquisition fees were up from \$76m a year

ago to \$99m.
Investment management fee
income rose 25 per cent to
\$172m. Proprietary trading activitles generated revenues of \$125m, up from \$49m. However, a move to lower the risk profile of its investment securities book in the face of rising US yields, led to a loss of \$51m, compared

Food and drinks group has a strategic dilemma – it's not big enough Deutsche Cadbury hopes a diet of **Babcock** Toss a can of Dr Pepper around Cadbury Schwep-pes's London headquarters to offload

and chances are you won't hit a single sentor executive - they are usually on the road, such are the demands of building global busi-nesses in soft drinks and confec-On a recent week, Mr Dominic

Cadbury, chairman, was in Russia while Mr David Wellings, chief executive, was in China, both checking on new chocolate factories Mr John Brock, bead of soft drinks, was on the US leg of his near-weekly transatlantic

Mr John Sunderland, head of onfectionery, was in the UK but at Bourneville, the historic cen-tre of Cadbury chocolate making. From September his horizons expand. As chief executive after Mr Wellings retires, he will inherit one of the most intense strategic dilemmas of any UK company with global aspirations.

In global carbonated soft drinks, Cadbury Schweppes is a distant third to Coca-Cola and PepsiCo; in confectionery it is fourth to Nestle, Mars and Philip Morris's Kraft Jacob Suchard.

It wants to be much bigger in both businesses. But where will Cadbury Schweppes find the targets, money and management to achieve its twin global goals? After all, its market capitalisation weighs in at 25.2bn (\$7.8bn) against Coca-Cola's \$122bn Philip Morris's \$87bm and Mare's large but undisclosed private

The top three carbonated soft drinks groups control about 75 per cent of the world market but the top six chocolate makers Deutsche Babcock's 70 per cent stake in Schumag did not bode well for the company's future. "If they are selling off the famhave less than 50 per cent of theirs. Thus, "there's more opportunity in the end-game of concentration in confectionery", Mr Sunderland said.

Any one of three chocolate makers would be a big catch for Cadbury, analysts believe: Hershey, giving it a leading role in the US, Ferrero of Italy or Lindt & Sprungli of Switzerland. The trouble is they are expensive and unavailable. Hershey is conimavaliance. Hersiey is con-trolled by a charity, Ferrero by a family that still loves making chocolate and money and Lindt is dominated by a minority family

Cadbury executives privately

confess their interest in these companies but acknowledge they could wait years even to strike up some form of alliance. Meanwhile, they are broadening Cadbury's product range abroad and atending its geographic reach. This piecemeal approach makes heavy demands on man-agement and finances. Last year, Cadbury paid £108m to buy Nellson Cadbury in Canada to make it number one in a mature, medi-um-sized market. Investment in emerging markets is costly and

time consuming. Soft drinks also require a piecemeal approach as there is no large acquisition left. The Purchase of Dr Pepper/7-Up the US for \$1.7bn last year was the only attractive one, making Cadbury chocolate will help it grow Waiting to tuck in

and Pepsi. Cadbury has 8.5 per

cent of the market but private

label and minor brands have 46

per cent. according to Beverage

Digest, the US trade publication.

Globally, Cadbury will only

prosper in soft drinks living on

its marketing and deal-making wits. Although it has links with

PepsiCo in eastern Europe, the

rest of its partners tend to be

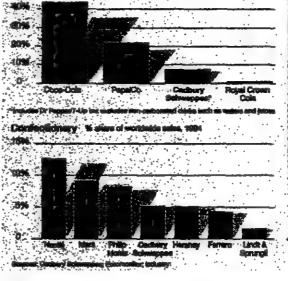
national and small in an interna-

For many analysts, there is one

ultimate deal they expect Cad-

bury to make: selling its soft

tional context.





mean they would buy.

could be tricky. With PepsiCo

probably blocked by US anti-trust laws, "who else wants to get into

Coke?" asks one US analyst. Per-

haps only Procter & Gamble, Nes-

tle and Unilever have the money

and confidence but that does not

As chief executive and poten-

tial chairman when Mr Cadbury

retires in 2000, Mr Sunderland

will wrestle with these strategic

his term, he will have to balance

opportunities for incremental

growth against Cadbury's rela-

tively limited resources - and

under pressure from bigger com-

issues. If he resolves none during

the second largest non-cola soft the market share is small. Caddrinks group in world.

The Dr Pepper deal made Cad
UK top 10 - Cresta at number six Cola and Coca-Cola responded ruthlessly. It dropped some Cadbury root beer and fruit juices from its bottling system, vowed to unseat Cadbury as US root

beer leader by the year-end and is trying to stall 7-Up with Sprite, its own lemon-lime brand. Cadbury has taken some of the heat out of the competition by negotiating some unusually long-term agreements for its brands within the bottling sys-

tem owned or controlled by Coca-Cola. Against an industry norm of 90 days, Dr Pepper has a fiveyear cancellation notice while other Cadbury brands have three years' notice. The enormous task for Cadbury's overseas soft drink's goal is brand building. Or Pepper is its best shot at creating its first piobal name. The hrand is little nown outside the US but

sunches this year in Mexico, the

UK and Australia. It is also seek-ing to build Crush orange and Schweppes univers into interna-tional brands. Cadbury is renowned for its marketing skills, as witnessed by its 12 per cent operating margin, the highest among large UKowned food and drink groups. It is happy to franchise these brands to other bottlers rather

than own its production. Thus Cadbury will always be dependent on production deals with bottlers whereas Coca-Cola and PepsiCo are developing their own Cadbury is plunging deeply into brand franchising by selling

its UK bottling joint venture with

Barrick bids C\$915m for golden opportunity in Peru

Barrick Gold, the biggest gold producer outside South Africa, unveiled a C\$915m (US\$669m) cash bid yesterday for Vancon-ver-based Areguipa Resources, a four-year-old exploration company whose main asset is a prun-ising gold property in Peru.

Arequipa was expected to respond to Barrick's offer late yesterday. However, other bidders might emerge. Several mining companies are known to have taken a close interest in Arequi-pa's Plerina deposit, about 400km north of Lima.

· Preliminary estimates indicate that Pierina contains about 5m ounces of gold. Further drilling is required to delineate "proven and the feasibility of a mine.

Barrick has offered C\$27 for

each of Araquipa's SS.9m shares. The offer is 23 per cent higher than Wednesday's closing price. but below its recent peak of C\$34.75. The offer is conditional on acceptance by holders of at least 50.1 per cent of Arequipa

Arequipa's shares jumped to C\$28.15 in early trading in Toronto yesterday, indicating that the market expected other bids. Barrick shares lost CS1.10 to

Analysis said the hid was on the high side, given the relatively sparse knowledge on Pierina. Mr Bill Belovay, analyst at CIBC Wood Gundy, said: "My sense is there's something bigger than is known on the street."

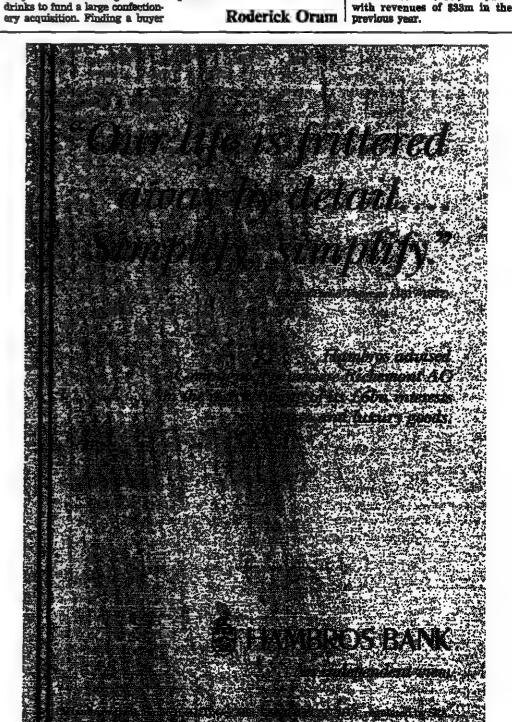
very interesting resource. We would like the opportunity to develop it."

Barrick, which is controlled by Mr Peter Munk, the Canadian entrepreneur, has a history of finding unexpectedly rich reserves on properties it has

It has made international expansion its highest priority in recent years. It gained control of the large El Indio deposit in central Chile two years ago, and has sharply increased exploration spending, especially in Latin America, south-east Asia and A francis

Arequina's chairman. Mr David Lowell, is credited with discovering the Recondida copper deposit in Chile, site of what is now one of the world's biggest copper pro-

Mr Lowell owns about 10 per cant of Arequipa's shares. About 12 per cent is held by a Hong



in San Francisco

US high-technology stocks fell sharply yesterday morning fol-Hewlett-Packard's broad slowdown in order growth involving most of its products in many regions of

HP's announcement, which came after the close of trading on Wednesday, raised investor fears of a long-anticipated downturn throughout the information technology sector. HP's shares fell \$10, or 11 per cent, to trade at \$79 in mid session. IBM was off \$2! at \$96°i, Sun Microsystems

By Richard Tomkins

Two big US paper companies, Georgia-Pacific and Champion International, yesterday mir-

rored International Paper's results on Tuesday by report-ing hig profit downturns in the

Georgia-Pacific said it made

- although the figure

net profits of just \$5m, down

from \$265m in the comparable

special charges for an early

retirement programme and the

Champion International

reported net income of \$16m,

down from \$188m a year ear-

lier. Mr Andrew Sigler, chair-

mon and chief executive, said

the main factor was price ero-

sion in the paper segment, per-ticularly for uncoated free

International Paper, the

world's biggest paper company,

saw net profits tumble from

\$316m to \$99m, but it gave an

optimistic assessment of the

outlook. It said demand was

improving across all big prod-

uct lines and price erosion was

product prices soared, paper companies saw demand slump

at the end of the year as cus-

tomers responded to rising prices by stocking up. This led

After an excellent 1995 when

sheet papers and pulp.

retirement of debt.

after price falls

dropped \$3% to trade at \$50, Intel was down \$2% at \$70% stocks followed suit.

HP's announcement came as a surprise, because the company has been the strongest performer among large US computer companies over the nast two years. During its second fiscal quarter, which ended in April, the company reported a 24 per cent rise in

Over the past two months, however, order growth had slowed "significantly", HP said. Products affected include "a number of computer products and most of our measure-

to sharp falls in prices for

many paper and packaging

products, and by the turn of

the year most paper companies were warning that profits would fall in the early part of

demand in the US and the res

about an improvement in the

ing bottomed during the quar-

ter and demand began to rebound, Mr Correll said. Con-

tainerboard suffered from

industry overcapacity which

ny's tissue business remained

strong, with earnings nearly

double those of a year ago.

Mr Correll said Georgia-

Pacific's lumber and structural

quarter. Wood products con-

sumption was very strong in

the first half, with housing

starts in the first five months

14 per cent greater than a year

Champion's Mr Sigler said there had been signs of

improvement in demand and

price for key grades in May

rest of the year.

the world should bring

customers and channel partners [distributors] who are adjusting their inventories and capital spending," Mr Lew Platt chairman and chief execntive, said. "This slowdown in order growth, as well as intensifying price competition, will hurt our revenue growth and

profitability. HP said business growth slowed over the past two months in the Americas and in the Asia-Pacific region. European markets, weaker during the second fiscal quarter, continued to be slow.

"We don't know yet whether our order growth represent a fundamental shift in the bostness climate or more seasonal transitory fluctuations in demand." Mr Platt said.

HP said that it was difficult to tell, at this point, whether the pattern of slower order growth seen over the past two months signalled a general weakening of market conditions. Company officials conceded, however, that there was concern that this may be a downturn in the market.

The summer months are typically a slow period for computer sales due to European holidays. Moreover, the pattern of orders seen over the past the forces that are affecting two months "is not outside the

Other leading US compute companies were precluded from commenting on market conditions because they are in

"quiet period" imposed by the Securities and Exchange Commission immediately prior to their quarterly earnings reports, which are expected over the next two weeks.

By Stephen Fidler, Latin America Editor

The Brazilian state of Minas

Gerais is in talks with two

potential investors over the

sale of a 32 per cent share of

the voting capital of Cemig, the state electricity company.

Mr Eduardo Azeredo, the

sinte governor, said yesterday in London that the sale would

be completed this year. His

with two operating companies
- Southern Electric of the US

and Chilectra of Chile - over

the sale of the strategic stake. According to analysts at Bear Steams in São Paulo, the

value of the stake at the cur-rent market price would be

\$540m. Some 16 per cent of voting shares are traded in the

market. The company's book value at the end of March was

ment would retain a 51 per cent stake in the utility to ensure completion of a \$400m programme for electrification

of poorer rural areas of the state. Cemig, which he described as the most efficient

electricity utility in the coun-

try, paid a \$58m dividend to

the state last year.
Minas Gerais is also moving

ahead with privatisation of the

two banks it owns. Mr Azeredo

said Merrill Lynch had been appointed to advise on the sale

of Credito Real, which had 82

granches, 2,000 employees and

500,000 accounts. It was hop-ing to raise \$200m-\$300m from

the sale, which should be com-

followed next by the privatiss

tion of Banco do Estado de

Minas Gerais, the state bank,

The governor, a party ally of

President Fernando Henrique

Cardoso, said he was optimis-

tic about the prospects for a proposal of his that would

make Minas Gerais the main

beneficiary of the proposed privatisation of the mining

The proposal calls for 60 per

cent of the sale receipts from CVRD to go to the six states in which CVRD operates, and the rest to the federal government.

A quarter of the 60 per cent would would go to pay state debts to Brasilia, and the rest would be earmarked to finance

infrastructure. Under the pro-

posal, which would help pro-

tus from state governors for

the privatisation. Minas would

receive 42 per cent of the funds allocated to the states.

Fannie Mae

second term

Fannie Mae, the Federal

National Mortgage Associa-tion, saw net income rise from

\$572.6m, or 52 cents a share

to \$667.8m, or 61 cents, in the

second quarter to end-June

agencies report from New

Earnings per share in the

first quarter were 59 cents. Mr Lawrence Small, president and

chief operating officer, said

the increase in earnings per share between the quarters

stemmed from higher guar-anty fees, lower extraordinary losses on the call or repur-

chase of debt, and a reduction

in average common shares

These factors offset an

increase in the provision for

losses and an increase in divi-

he said. Credit-related losses

were \$1.2m less in the second

the first quarter.

quarter of 1996 compared with

The company said that with the strong first half and con-

tinued good growth in busi-

ness volumes, its full-year financial performance pros-

pects were "extremely bright".

lends paid on preferred stock,

ahead in

giant, CVRD.

leted this year. It would be

ent was in discussions

The HP announcement together with lower than expected earnings from Motorola, which reported earlier this week, and anticipation of weak results from the semicon ductor sector have , however, set the scene for a broad sell-off of technology stocks.

Paper companies | US copper groups braced see profits tumble for the Sumitomo effect

Lower prices mean earnings are expected to fall sharply in second quarter

Yesterday, Mr Pete Correll chairman and chief executive publicly-traded US copof Georgia-Pacific, described per mining companie this year's first half as "chalhas taken a distinctly bearish lenging", but he said that ecocast as analysts revise their nomic growth and increasing revenue forecasts to reflect

The US companies are due to release second-quarter results later this month. Their reports will give the first glimpse of the impact of sharply lower copper prices on corporate

While world copper prices have rebounded from the lows reached a month ago, when Japanese trading group Sumi-tomo Corp revealed \$1.8bn in losses from copper trading, copper producers are expected to suffer from lower metals prices in both the second and panels businesses strengthened considerably in the second third quarters. Although most well-managed

copper companies have hedged their exposure to copper market declines using put options. the price protection was taken at levels far below their average realised copper prices last year, and will not prevent sharp earnings declines. On Tuesday, Freeport-McMo-

Ran Copper and Gold shocked industry analysts by saying it expects second-quarter earnings to be below 20 cents a ny's second-quarter earnings last year, and well below the average Wall Street estimate of 29 cents a share. Although Freeport is one of

the lowest-cost copper produc-ers in the world, and its sales of copper and gold were strong during the quarter, the company said its practice of provisional pricing would result in virtually all of its second quarter copper sales being recorded at a rock-bottom 90 cents a

The announcement sent securities analysts back to their calculators, since most of their estimates for copper com-pany earnings are based on the

per price of about \$1.11 a

While that is 22 cents a pound lower than last year's average LME copper price, the Freeport example "shows the true copper price realisations for these companies in the sec-ond quarter has little to do with average LME prices," says Mr Vahid Fathi, metals industry analyst for Everen

Even without the Sumitomo debacle, long-term prospects for copper prices are weak, with output from new mines generating a supply-driven cyclical downturn. CRU, an international consultancy firm that collects metals statistics, estimates world copper production will expand by 9 per cent demand is predicted to remain

e had been bearish before Sumitomo, because of the new supply coming on," says LeAnne Baker, metals analyst for Solomon Brothers. New mining and processing projects require long-term planning, and the recent drop in copper prices has not stalled any expansions. "It doesn't appear that any projects scheduled through 1998 will come under sure," Ms Baker says. Expectations for lower prices

derived from a survey of 18 ing to \$1.01 a pound in 1997

from \$1.11 this year. Since a fall of one cent pound in the price of copper can trim 10 cents off the annual earnings per share of a leading copper producer, it is not surprising that analysts expect copper company results to drop sharply this year, and that earnings forecasts remain es volatile as copper prices.

Phelps Dodge, one of the largest US copper companies, is expected to generate \$8.04 a share in operating earnings this year, according to First Call's consensus, and \$6.97 in 1997, down from \$10.42 last year. Wall Street is looking for the company to earn about \$2.10 in the second quarter.

will drop by nearly 50 per cent, with the First Call consensus for the year at \$2.99, from \$5.87 last year. Analysts expect Asarco, which has copper mines in Arizona as well as significant mining and processing interests in Peru, to report second-quarter earnings of about 82 cents a share. Cyprus Amax Minerals,

which has large coal and chemical interests in addition to copper mining, is expected to report second-quarter operating earnings at 60 cents a share, down from \$1.31 last

Laurie Morse

continue into next year, with

Group, is the biggest sharesonal stake of 48 per cent.

Swiss Telecom is that it is the

Mutiara form corresponding relationships with overseas operators to route interna-tional calls through the earth stations. The Swiss company's

The earth stations are valuable because the landing points for Malaysia's international telecom cables are owned by Telekom Malaysia, precluding and foreign operators,

Brazilian

state to sell **Gold Fields posts** 32% share 19% rise to R356m in Cemig

Gold Fields of South Africa yesterday posted a 19 per cent increase in after tax profit to R356m (\$82.2m) for the quarter to June, from R298m in the previous period, as the weaker rand brought further respite to the country's most troubled gold

Analysis said the results, the first of this month's quarterly reporting season, were at the upper end of expectations although lower yields caused a fall in overall gold production to 23,021kg (24,005kg).

Mr Alun Munro, executive director, described the group's performance as "fairly positive overall" and quashed speculation that Gold Fields was a likely target for takeover by Gencor, the minerals and metals group. "We are not talking to anybody, and there is nothing in the pipeline that we are

The group would break even this year if rand bullion prices held at R50,000 a kg, Mr Muuro said. "By R57,000, we will be well into positive cash flow and paying for caper," said Mr

Guangdong Kelon plans issue

Guangdong Kelon Electrical Holdings, one of China's biggest refrigerator makers, is to raise some Yn820m when it comes to the Hong Kong market later this month, according to estimates by Citicorp International, co-sponsor and lead manager of the deal.

Kelon is the latest H-share issue, or Hong Kong listed China company, to come to the market. It follows Guangshen Railway, whose issue in May netted about HK\$3.42bn US\$442m) and was heavily oversubscribed, but comes at a time when sentiment on H-shares is more subdued.

According to Kelon's listing prospectus, it expects not profits of at least Yn428m in the year to December. It is issuing 201.85m shares, or around 25 per cent of the enlarged share capital, with an option to issue a further 20.185m shares in case of excess demand. While the pricing range has not yet been announced, the price is expected to be in the range of

The bulk of the shares - 85 per cent - will be placed with institutional investors and the remainder offered in Rong Kong. The initial public offer opens on Monday and closes on Thursday, with trading scheduled to start on July 23. China Development Finance Company is co-sponsoring the deal.

Louise Lews, Hong Kong

Mayne Nickless cancels sale

Mayne Nickless will not proceed with a trade sale of its 24.9 per cent stake in Optus Communications, Australia's second largest telecommunications carrier. The stake, worth around A\$1hn (US\$798m), will now form part of the Optus flotation planned for later this year. Industry observers were not surprised by yesterday's

announcement. Mayne Nickless had made a commitment not to sell the stake to any buyer not meeting the approval of the other shareholders; these include two foreign telecommunications companies, BellSouth, of the US, and Cable & Wireless, of the UK, each holding 24.5 per cent, and a number of Australian institutions. Mayne Nickless said

yesterday that, after discussions with the other shareholders, it had been unable to find an acceptable candidata.____ The company announced in May that it was planning to sell the stake and concentrate on its core businesses of logistics,

express freight and healthcare. It sat a deadline of the end of June for expressions of interest from trade buyers. The four companies which registered an interest are believed to be British Telecommunications Telecom New Zealand, a Melaysian telecoms company, and the Seven

Network, an Australian television compe

Quebecor buys 68% of Altair

Quebecor Printing, North America's second-biggest commercial printer, is expanding again in Europe by buying 68 per cent of Altair, a Spanish magazine and advertising materials printer. The price was not disclosed. The seller was Empresarial ONCE, which will hold the minority shares. Quebecor Printing, part of the Quebecor publishing group controlled by the Peladean family, already has major operations in the UK and France. It plans further European

Lower metal prices hit Alcan

Alcan Aluminium posted a 38 per cent drop in second-quarter earnings because of lower metal prices, but expects

Net income was US\$112m, or 47 cents a share, down from US\$180m, or 77 cents, a year earlier, on revenues of US\$1.96bn, down 19 per cent from US\$2.43bn. Most analysts had expected earnings of about 55 cents a share. Mr Jacques Bougie, president, said recent problems in world copper markets had an adverse effect on aluminium and other non-ferrous metals. First-half net profit was US\$237m, or US\$1 a share, down 38 per cent from US\$354m, or US\$1.52, a year earlier, on revenues of US\$3.96bn, down 18 per cent from US\$4.83bn.

CIBC Wood Gundy acquisition

CIBC Wood Gundy, the Canadian bank, is to buy a

London-based specialist in the trading of oil-and natural gas assets as part of an international expansion of its natural

Lovegrove & Associates was set up by Mr Martin Lovegrove in 1992 to help companies buy and sell oil and gas properties. It has since been involved in more than 50 projects with a

Last May, CIBC Wood Gundy bought the London-based mining teem of brokers James Capel as part of its international expansion Lovegrove & Associates has been particularly active in the

North Sea. It is currently advising on the sale of Sun Oil Britain. It is also handling the sale of British Petroleum's MAST fields, a group of older North Sea fields. Robert Gorzine, London

New chairman for Air Canada

Mr John Fraser, 66, a well-known Canadian businessman from Winnipeg, will become non-executive chairman of Air Canada when Mr Hollis Harris retires on August L

Mr Fraser has been a director of Canada's biggest airline for nearly seven years, serving on the board's strategic planning committee. He is also a director of America West Airlines in the US and of the Bank of Montreal and Shell Canada. During the 1980s Mr Fraser headed the former Federal Industries, a fast growing conglomerate hit hadly in the last recession. He retired from that board in 1995.

He said he would not take part in the daily operations of the airline, leaving that to Mr Lamar Durrett, president and chief executive. Air Canada must improve its financial results and continue its expansion in the US, European and Asian

PAL speeds up aircraft leasing

Philippine Airlines (PAL), the lossmaking national flag carrier, said yesterday it would speed up its \$3.2hn fleet modernisation programme to help restore the carrier to profitability. In advance of the 36 Airbus and Boeing jets it plans to purchase over the next three years, PAL would step up its interim leasing programme from other airlines. The aircraft, most of which would be "wet-leased" (loaned together with pilots and crew), would help PAL improve its Asian and Middle Eastern flight schedules.

The airline, which lost 2.01hn pesos (\$76.8m) in the year to last March, plans to double its capitalisation to 10hn pesos later this year.

Educard Luce, March Edward Luce, Manila

Sony, CBS in TV programming link

Sony's US television arm has linked with the CBS network and a talent brokerage, 3 Arts Entertainment, in a joint venture to produce programmes for orime-time TV.

The deal, which marks a further stage in the vertical integration of the US entertainment industry, is an attempt to respond to competitive challenges raised by recent takeovers and network launches. The partnership, 3 Arts Television, will give CBS, which

was acquired last year by Westinghouse Electric, first refusal on its output, it will provide the network with an experienced production company - without having to buy one - and a supply of writing. acting and directing talent. Sony, which has an improv-ing track record and is responsible for successful programmes currently running on CBS rivals NBC and ABC, is expected to benefit from its first firm alliance with a major network. Stars under contract with 3 Arts include Jennifer Aniston, of the comedy series Friends, Winona Ryder and

Reanu Reeves. Integration in the industry, encouraged by deregulation which allows networks to own the programmes they show,

press in South Africa today:

has roused fears that production companies without their own networks or at least close alliances, might be excluded. The Walt Disney purchase of Capital Cities/ABC, for example, provided a powerful blend of production and distribution.

The hiring of group president Mr Michael Ovitz from his former position at the top of Creative Artists, the biggest talent agency in the US, fur-ther tightened Disney's links with the creative community.

Time Warner, currently taking over Turner Broadcasting. responded earlier by setting up its own WB network. News Corporation, owner of 20th Century Fox, has also established the Fox network, which has rattled the established bigthree concerns, CBS, ABC and NBC, by making substantial inroads into their market share and appealing strongly to the coveted 18-to-49-year-old age

The Seagram drinks group's MCA recently attempted to fill gaps in its portfolio with the \$100m purchase of a 50 per cent stake in Brillstein-Grey, a successful TV production company. The future of a two-year-old joint venture between Disney's ABC and Brillstein-Grey has not yet been decided, although Disney is believed to be disappointed at the lack of

Reports of the undermentioned companies for the quarter ended 30 June 1996 were

released to the relevant Stock Exchanges yesterday and have been published in the

Deelkraal Gold Mining Company Limited

Driefontein Consolidated Limited

Kloof Gold Mining Company Limited

Gold Fields Coal Limited

Northam Platinum Limited

Copies of the reports will be posted to all shareholders of the companies, but are also

available to the public from the London Secretaries, Gold Fields Corporate Services

Limited, Greencoat House, Francis Street, London SW1P 1DH.

Swiss Telecom in Malay deal

Swiss Telecom, Switzerland's national telecoms operator. signed an agreement yesterday to take a 30 per cent stake in Mutiara Telecom, one of five Malaysian operators with the authority to route interna-

The stake, which cost Swiss Telecom M\$710m (US\$285m), will be obtained by the pur-chase of new shares in the unlisted Mutiara. Mr Vincent Tan, chairman of the Berjaya holder in Mutiara, with a per-Mutiara's main attraction for

12 July 1996

only Malaysian operator - bar the former state monopoly Telekom Malaysia - to have satellite earth stations. Swiss Telecom plans to help

participation in Unisource, an international carrier, is expected to help it in this objective.

corresponding relationships

Mutiara plans to use the proceeds from Swiss Telecom's purchase to speed up the expansion of its digital cellular subscriber base and develop a fixed-line network. The company currently has 60,000 customers for its digital mobile phone network. Malaysia's mobile phone

market is growing at more than 20 per cent per year and operating margins are just below 40 per cent, analysis

From January 1 1999 Telekom Malaysia must provide

equal access for its competitors Ford strengthens car hire side

Ford Motor, the US car manufacturer, yesterday surprised observers of the US car rental industry by announcing plans to take full control of Budget Rent A Car, one of the biggest US car hire companies.

The move comes at a time when other US car companies are pulling out of the car-rental business. Last year General Motors ennounced the sale of its National Car Rental, and Chrysler is seeking buyers for its Thrifty Rent-A-Car and Dollar Rent A Car units.

Ford has had an ownership stake in Budget since 1989, when it acquired the company's non-voting preferred

by buying its common stock.

The move will result in an after-tax charge of \$437m to Ford's second-quarter profits because of write-downs in the value of loans made to Budget and the value of the non-voting

However, Ford said this would be offset by a \$650m after-tax gain realised through the recent initial public offering of 19.3 per cent of Associates First Capital Corporation. a consumer finance company that Ford owned.

US car manufacturers acquired comerchip stakes in car rental companies as a means of securing buyers for their products. But recently they have

sought to quit the industry Yesterday it said it planned because severe competition has to take control of the company made it difficult for companies

to turn in a profit.
Ford already owns Hertz, the market leader, having taken a stake in 1987 and acquired full ownership in 1994. Yesterday Ford said Hertz had made

after tax profits of \$105m last In contrast, Budget is understood to have made heavy losses. But last year Ford appointed new managers to the company and hopes to see it return to profit this year.

Mr David McCammon, Ford's vice president for finance, said: The car rental business can continue to be a good one for Ford, Hertz has posted record profits in each of the last three years and is clearly the industry leader.

"The steps we're taking-today will allow Budget to real-ise its full potential."

By Andrew Sec. or Section 1 #17 31 1 12 West $\frac{2^n}{n} d^n = \{\phi_n = \phi_n \mid \phi_n \in \mathcal{F}_n\}$ $\frac{2}{\pi} \mathcal{A}_{\mathcal{K}}(T_{n}, n, \varphi_{n}) = \pi^{n} \mathcal{A}_{\mathcal{K}}(n) = 0$ 474 Francis (1) transfer to the second

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'By Andrew Jack in Paris

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The French and German derivatives exchanges are renewing discussions about the development of a common clearing system for their products, after abandoning more wide-ranging co-operation plans earlier this year. Matif in Paris and the Deut-

sche Börse in Frankfurt, which includes the DTB derivatives exchange, are considering an extension to their link, by which German products are traded electronically in France. In a speech yesterday to a

conference organised by the development and lobbying group Paris Europlace, Mr Jörg Franke, a director of the Deut-sche Börse, said: "I think a common clearing system should be developed." His comments came in the

context of a talk on European monetary union, which he said would lead to greater globalisa-tion of financial markets. He suggested the possibility of a European trading platform, uniform monitoring standards and accounting rules, and the harmonisation of clearing and

with France, and argued that the systems could be harmon-ised "without this necessarily having to result in a single institution". However, a senior Matif executive confirmed yesterday that a common clearing system was one of several sub-

ects being discussed with his

German counterparts. The developments come after the bodies governing the French and German financial markets announced in April that they were abandoning ambitious plans to form a joint

Mr Franke did not mention platform for both derivatives specific projects in conjunction and equities products between the two countries.

The institutions stressed at the time that they were con-tinuing to talk about other forms of co-operation, but have since been quiet. Further declsions and amouncements are expected in the autumn,

Earlier discussions between Matif and the DTB - which led to the German trading link in Paris - were broadened after the DTB merged with the Frankfurt stock exchange last

then offered to provide its NSC equities computer system to Frankfurt as part of a wider co-operation. But the Germans decided instead to appoint Andersen Consulting to develop their new system.

The first contract of the second contract of

Mr Franke said that to reduce costs and improve risk management, there was a need to bring together different "market segments" including the cash and derivatives markets, which would "ideally" be integrated into a European trading platform.

He also warned of the need

Mannesmann builds up for telecoms race

The group is the leading competitor to Deutsche Telekom, writes Michael Lindemann

he speculation this week about who might win a stake in DBKom, Deutsche Bahn's telecoms network, made two things abun-

dantly clear. First, Mannesmann, the Düsseldorf-based conglomerate that does everything from trading bathroom tiles to making the best-selling Leopard II battle tank, has been richly rewarded for being the first leading German company to move into telecoms, back

By winning the 49.8 per cent stake in DRKom, the group has underlined its position as the leading private-sector competi-tor to Deutsche Telekom, the state-owned monopolist.

Mannesmann is now also in a position to use its weight as several of Germany's leading companies, including RWE, Veba, Viag and Thyssen, jostle for starting positions in the race to compete with Deutsche Telekom. Industry executives and analysts believe it is increasingly likely that the four private-sector telecoms consortia will fold into two larger groupings, one likely to feature Mannesmann, the other, RWE.

Second, the DBKom deal eems to have established how important it is to have a telecoms network which is independent of that operated by Deutsche Telekom.

As it happens, Mannesmann

By Andrew Hill in Milen

Parmalat's rights issue will raise

L370.3bn (\$241m), the Italian dairy prod-

Having announced the outline of the

capital increase in May, the company yesterday priced the issue at L1,500 a

share, a discount to the closing price of

L2.093, and said it would offer one new

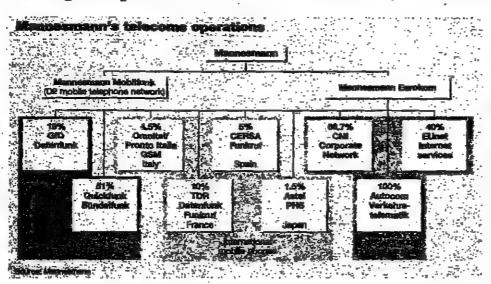
share for every five already held. The

pricing range was set between 11,250

The proceeds of the issue - Ditte

L95bn from the early conversion of war-

ucts group announced yesterday.



the past 18 months talking down the value of network capacity. There was the railway network, they said, the networks owned by the electricity utilities, even those that ran alongside Germany's inland waterways. Ultimately, after liberalisation in 1998, there would be so much excess capacity that space on the networks would be traded "like a commodity".

But as the DBKom deadline edged closer it seems that Mannesmann rapidly changed its mind. Mr Joachim Funk, who heads the Mannesmann group, including the telecoms busiexecutives have spent much of . ness, pulled out all the stope to

persuade Deutsche Bahn that Mannesmann was the best periner for DBKom, DB's network subsidiary.

"What Mannesmann realised was that there are not too many assets like that out there so you have to have it," said Mr Chris McFadden, a tele-coms analyst at Merrill Lynch, the US investment bank which

But Mannesmann - and other executives close to the talks - were yesterday revealing little about the details of the new joint venture, many of which still have to be finalised.

per cent.

A final price appears not to have been settled, nor has the thorny question of pension rights for DBKom's 6,500 employees, many of whom are civil servants with jobs-for-life

While DB would retain a majority stake - because the civil servants could not, under German law, be transferred to a private company - Mannesmann is likely to have management control, given that it is supplying the expertise. Having established that,

Mannesmann needs to work out how much it will cost to upgrade DBKom's 40,000km slow-speed, analogue network.

One analyst said yesterday that

Parmaiat's growth prospects and

margins were sufficient to allow

gearing to rise to above 50 per cent

without provoking too much concern.

"Provided the debt-equity ratio

remains in a certain range, I don't think the market has a problem. In the

past, there was a problem because they

were acquiring too much and too quickly," he said.

five-year floating rate notes on the

surobond market will be used to replace

The recent issue of L500bn of

Investment bankers suspect Mannesmann may have to raise capital for the task.

DBKom has already started converting the network into a faster, digital one which can offer interactive services. It has laid 4,000km of fibre-optic cable and has said it wants to lay 14,000km by the end of 1998. Precedents from the UK, Europe's most liberalised telecoms market, suggest it will be an expensive operation.

Energis, the UK company which has been wrapping fibreoptic cable around electricity cables, has had to spend about £100m (£155m) to put fibre around 4,000km of cable.

Apart from the fibre-optics, there is the cost of the electronics needed to transmit along the fibre and switches to direct the traffic. It is unclear whether it will be more costly to wrap fibre around electricity cables or to lay it along DB's existing network, but one London-based telecoms analyst suggests the operation may

cost DM1.3hn (\$853m). Ironically, analysts point out. Mannesmann executives may yet be proved right about "commodity" prices for trans-mission capacity. The group should end up with a network to rival that operated by Deutsche Telekom - but this may in turn force down the cost of transmitting telecoms services and make it harder for Mannesmann to recomp its invest-

Parmalat prices cash call to raise L370.3bn

co-ordinating the issue, said it expected

Separately, Merck and Glaxo released the latest results of their trials of Crixivan with reduction and to fund further expen- reduce this gearing ratio to below 40 short-term bank loans, helping to keep financial charges down. UBS, the Swiss bank which is

> most of the shares to be taken up by existing shareholders. "We're not expecting to see a lot of trading in the rights," said Mr Massimo Armanini of In 1995, Parmalat increased net profit

by a third from L102bn to L136bn, although that included extraordinary profits of L15bn, mostly relating to the sale of soccer players by Parma's Serie because of side effects.

Roche and Abbott seek Aids drugs go-ahead

By Daniel Green in Vancouver

Roche, the Swiss drugs company, and its US rival Abbott Laboratories plan to ask for approval of a new Aids treatment early next year, after publication yesterday of some of the most promising trials results released at this week's international Aids conference in Vancouver.

If successful, the two compa-nies could extend their collab-oration in research into sales and marketing, said Dr Andre Pernet, Abbott's vice president of pharmacenticals products R&D. Such an alliance would provide powerful competition for other Aids drug suppliers, especially Glazo Wellcome of the UK.

The Roche/Abbott trial combines two of the newest drugs on the market, Roche's Invirase and Abbott's Norvir. The drugs, called protease inhibi-tors, have in the past only been combined with an older class of drugs, reverse transcriptuse inhibitors, which toclade Glazo's A2T.

After six weeks of the 48-week trial, the new combination looks as powerful as those involving AZT-like drugs. The AZT-based drug cocktails excited researchers at the conference by cutting the levels of HIV in the blood to below detectable levels in most patients.

Dr Martin Markowitz, of Aids Laboratory at the Aaron Diamond Institute in New York, said the new combination could be especially useful for people who had built up resistance to AZT-like drugs.

Dr William Cameron, of the Ottawa General Hospital, said the immune systems of patients using the drug were also recovering and should continue to do so as the trial progressed. This combination appeared to generate fewer side effects than some others.

The cost of the two drugs at the doses being tested is about \$10,000 a year, against the \$10,000-\$15,000 usually cited for three-drug therapies that include AZT-like drugs.

Even if the combination is not be approved by regulators, the drugs are available sepa-rately and doctors could prescribe them together.

AZT and 3TC, another Glaxo drug in the AZT class.

Six of seven patients who have completed 48 weeks on the trial still have HIV levels below detectable levels. HIV could be detected in all eight people taking only AZT and 3TC for the same period. The first group also has 15 times the level of immune system cells than the second group. However, significant numbers of patients dropped out

NEWS DIGEST

Kirch, Ruperts may lift Telepiù stakes

Kirch, the German media company, and the Rupert family of South Africa are in negotiations to increase their holdings in Telepiù, the private Italian pay-television company. The talks follow a preliminary agreement between Kirch and Renato Della Valle, an Italian entrepreneur, under which Kirch would buy back Mr Della Valle's 23.4 per cent stake in Telepiù. Telepiù said the stake would then be split to leave Kirch and

the Rupert family each with about 45 per cent. At the moment Kirch, through its subsidiary PTB Pay-TV, holds 33.6 per cent of Telepiu, and the Rupert family 32.5 per cent through Compagnie Internationale des Telecommunications. A further 10 per cent belongs to Fininvest, the private holding company of Mr Silvio Berlusconi, who founded the network. Mediaset, the media

arm of Fininvest, has an option on the 10 per cent stake. Kirch refused to comment on the negotiations yesterday except to say the group would not reduce its stake in Telepiu. The Italian broadcasting regulator is already investigating Telepiù's shareholder structure, after allegations, denied by Fininvest, that Mr Berlusconi retained control over the network after selling his shares.

Andrew Hill, Milan and Wolfgang Munchau, Frankfurt

Scaglia to head Omnitel

The board of Omnitel Pronto Italia, the Italian mobile phone company, yesterday named Mr Silvio Scaglia, director-general as the new chief executive, and appointed his predecessor, Mr Francesco Caio, as executive deputy chairman. Mr Caio was named last week as new chief executive of Olivetti, the computer group which is Omnitel's largest shareholder. Omnitel said Mr Caio's duties would include co-ordinating Omnitel's development strategy with other shareholders, headed by Airtouch and Bell Atlantic, the US telecoms

Omnitel began commercial operations last year and now has 300,000 clients for its GSM digital service, in direct competition with state-controlled Telecom Italia Mobile. Mr Scaglia, 37, joined Omnitel last year from Piaggio, the scooter

Nasdaq gets first German listing

Qiagen, a small biotechnology specialist, has become the first German company to be listed on the Nasdaq, the US computerised stock exchange. Founded in 1985, it employs nearly 400 people and expects sales of about \$50m this year. It raised a net \$31m through its Nasdaq issue at the end of June. The shares were issued at \$12 and have risen above \$15, giving Qiagen a market value of \$250m.

It specialises in the separation and purification of nucleic acids (RNA and DNA), the large molecules that store and transfer genetic material. About 60 per cent of sales are in the US and 30 per cent in Europe. Net profits rose 85 per cent last year to \$2.4m, with sales up 54 per cent to \$37m. Andrew Fisher, Dusseldor)

Ballast Nedam slips in first half

Ballest Nedam, the Dutch construction group formerly owned by British Aerospace, suffered an 18 per cent fall in net profits to F! 32m (\$18.7m) for the first half to June, although revenues rose 18 per cent to F! 1.5bn. The Amsterdam-listed company, now 48 per cent owned by Hochtief of Germany, said a severe winter had delayed the start of projects, and it expected full-year earnings to approach the FI 92.1m achieved in 1995. Turnover at its British construction division had been boosted by Wiltshier – taken over last year – which had not yet contributed to profits. The order book totalled Fl 4.1bn, against Fl 2.7bn at the end of 1995. Karnings per share fell from Fl 3.90

Ursus in deal with 700 creditors

Poland's ailing Ursus tractor plant yesterday won a new lease of life when more than 700 creditors, including the state treasury, agreed to a combined debt swap and write-down deal worth 697m zlotys (\$255m). This is the largest Poland's debt-ridden state-owned industrial sector has seen so far. The plant, which was modernised 10 years ago, exports to the US and sells under the Ursus brand in other markets, such as South Africa. It makes 25 per cent of sales in Poland. Christopher Bobinski, Warsato

■ Bouygues, the French construction group, is selling its 100 per cent stake in road builder Screg, held through its CFTR unit, to Colas for FFr1.4bn (\$337m). Bouygues, through CPTR, has a 59 per cent stake in Colas.

US biotech company sets up Swiss unit

sion in South America and eastern

Parmalat has pursued an aggressive

expansion strategy in recent years, making acquisitions in South America,

which last year contributed 38 per cent of the group's L4,290bn turnover, and

investing heavily in marketing its milk

In the process, debt had risen by the

The rights issue should enable

Parmalet, which is quoted in Milan but controlled by the founding family, to

end of last year to L1,553bn - more

products in North America.

than 70 per cent of net equity.

CytoTherapeutics, a US hiotechnology company, has set up a subsidiary in Lausame, Switzerland, which it says is the first Swiss biotech company backed by venture

founders and 15 per cent by investors through Lombard Olivier, a private Swiss bank. Total start-up funding is \$5m. Modex will exploit technolo-

chase of FG, Spain's higgest independent broking firm, the

assembled guests, drawn from

the top tier of the domestic

financial community, swapped gossip about which could be

the next local firm to be swal-

lowed up by a big Wall Street

The talk was understand-

able. In June, the Dutch mer-

chant bank Mees Pierson, a

subsidiary of ABN Amro,

bought a 30 per cent stake in

Beta Capital, a smaller Madrid

broker, and last week Schro-

ders, the UK merchant bank,

acquired the Spanish unit of

Views are varied about the

shape of the next takeover, but

there is a consensus about why

there is a sudden interest

among global houses in having

The election of a new centre-

right government last March

Carnegie International

a strong presence in Spain.

or European house.

sities in Lausanne, one in New stake held by Cyto-York and CytoTherapeutics Therapeutics in Modex could itself. Its first targets are anaemia, diabetes and obesity. The company's "encapsu-lated cell" approach uses small

devices that contain living

When implanted in patients, these cells secrete therapeutic proteins to treat chronic disease. CytoTherapeutics uses a similar method to treat disorders of the brain and pervous

Mr John Swen, vice-president of development licensing and licensing at CytoTherapeutics - and a director of Modex - said the said, as more young Swiss

go up or down as the companies grew, depending on their funding resources and

The stake could be diluted as other investors come in or Modex could become a wholly owned subsidiary of CytoTherapeutics," he said. Dr Patrick Aebischer, Modex

chairman, said there were many reasons - cultural, legal and financial - why entrepreneurial biotech companies had not previously been formed in Switzerland. But that would change, he postdoctoral training in the US and realised that the three big pharmaceutical groups in Basle (Roche, Sandoz and Ciba) no longer provided a lifetime's

employment in research. Dr Max Wilhelm, former director of R&D at Ciba, will be chief executive of Modes. He expects Modex to be the

first of many biotech ventures in Switzerland – some supported by a SFr100m (\$79.2m) fund that Novartis, the new conglomerate formed and Ciba, will set up to invest in ventures started by its



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July 1996

rants - are expected to be used for debt By Citve Cookson, Science Editor 6 <u>2 3 1</u> 6 10 10 10 14, 15 = 1 · · · THE SECOND COUNTY AND capital on the US model.

The company, Modex Therapeutiques, is owned 50 per cent by CytoTherapeutics, 35 per cent by its four scientific Autographic Commence any first, The state of the s By Tom Burns in Madrid When Merrill Lynch gave a party earlier this week in Mad-rid to mark its February pur-

1.5

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Brokers aim to tap Spain's potential

and the subsequent launch by the ruling Popular party of a wide-ranging privatisation programme has served to focus minds. The government is planning to sell-off sharehold ings worth and estimated Pta3,000bn (\$23bn) over the

next four years. The disposals alone do not merit the reported £18.5m (\$28m) that Merrill Lynch paid for FG. Mr Claudio Aguirre, chief executive of the US bank in Spain, says Spain's privatisation is comparatively small when set against planned selloffs in France, Germany and

The big financial houses are more interested in a government blueprint for a package of fiscal measures that could profoundly alter the pattern of savings in Spain and the domestic capital markets. The measures seek to encourage pension funds, to channel savings into equities and through capital gains rebates. to prod family-owned compain Spain is heavily weighted towards fixed incom about 5 per cent of savings under management is routed towards the stock market. Analysts believe that sooper rather than later, as interest rates fall and government borrowing requirements are lowered, equity positions will account for some 35 per cent of domestic savings, in line with the fund investment strategies in continental Europe

Currently, fund investment

The upbest scenario is not lost on the foreign houses. "With Carnegie España on board we will be working hard at block trading business on the secondary market as well as competing for the privatisa-tion business," says Mr Javier Salaverri, chief executive of Schroders' Spanish subsidiary.

Aguirre points out that Mad-

rid's Bolsa has considerable

room to grow, for at pregent it

At Merrill Lynch, Mr Aguirre's target is to double the turnover of the US bank in Spain to Pta200hn by 2000. Mir

The Bolsa's growth potential was sharply highlighted at the beginning of this month when

lists less than 100 of the top 500

a rights issue by the big botel management chain Sol Melia, which floated 42 per cent of the family-owned business, was 23 times oversubscribed with total orders reaching Pta814bn. "Sol Meliá showed the way ahead," says Mr Luis Iturbe, managing director of BBV Interactivos, the broking arm of the big domestic banking group Banco Bilbao Vizcaya. "A lot of family businesses are going to start thinking about raising fresh capital on the

The expected growth of the Spanish market will probably compensate big Bolsa houses like BBV Interactives for the business share that will be gained by the foreign houses. But should the Madrid gossip be borne out by a new spate of foreign acquisitions, the com-petition for the Spanish cake will become cut-throat.

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COMPANIES AND FINANCE: UK

Kvaerner to drop the Trafalgar name

3y Andrew Taylor and Tim Burt

The Trafalgar House name, adopted by Sir Nigel Broackes when he founded the xonstruction, engineering and shipping group in 1956, is to disappear following the company's £904m (\$1.4bn) purchase by Kvaerner, the Norwegian engineerng and shipbuilding group.
Details of Kvaerner's plans to merge

the two businesses, including moving the majority of its head office functions from Oslo to London, were announced

The Norwegian engineering and shipbuilding group is dropping the name Trafalgar from six core operating divisions to be established after a 100-day review of the merged operations.

the executive vice-presidents in charge each division - three Britons, one Swede and two Norwegians - would operate from a new headquarters building in London's West End, previously occupied by Inchcape.

Mr Tonseth predicted that the 400 beadquarters staff currently employed by Trafalgar and Kvaerner would be reduced by about half, with most of the administrative functions moving to London. Oslo-based staff, however, are likely to be offered jobs elsewhere in the group in Norway.

The company's board will be run on continental European lines - comprising seven non-executive directors, all Norwegian, with Mr Tonseth represent-

£300m will pass to Isosceles but some creditors will get nothing

Mr Erik Tonseth, chief executive, said ing the operating management. He said the composition of the board was expected to become more international, reflecting the changing nature of the business and its shareholders. Some 40 per cent of the shares are held outside Norway.

A further change for Trafalgar would be that the group's results would be published quarterly, with their first contribution expected to be announced next month, together with Kvaerner's first-half figures. Three former Trafalgar House manag-

ers are joining the new Kvaerner man-Mr David Moorhouse will continue to

run the John Brown engineering arm.

while Mr Mike Foster - managing director of the Davy metals processing business - will run Kvaerner Davv. Trafalgar's general construction sub-

sidiary will be called Kvaerner Con-

struction and will retain Mr Keith Clarke as executive vice-president. Mr Diderik Schnitler will remain as head of Kvaerner's shipbuilding interests; Mr Tore Bergesen will head the oil and gas business; and Mr Roland Mar-tin-Löf from Sweden will run the pulp-

ing equipment division. Mr Peter Ward, chairman of Cunard. the luxury cruise line, will continue to oversee that business from New York. Mr Tonseth again confirmed it was a non-core business for the long-term, but ruled out an imminent sale.

Christie's

lifts sales

Christie's international, the

auction house, recorded sales of £486m (\$739m) in the first

The European market proved

underlying growth in most

major categories.
This has been underpinned

by the emergence of new buyers around the world and

strong demand from estab-

The figures are slightly bet-

Christie's had attracted some

mportant American properties

in the first half of 1995, notably

the Harriman and Colin collec

tions, and was doubtful

whether it would match this

In the event it recorded its

highest first half sales since

In the autumn of that year

by 6%

per cent in dollars.

lished clients."

turnover.

2700m.

RESULTS

ter than anticipated.

Tuckey bows out of ING **Barings**

Mr Andrew Tuckey, the former deputy chairman of Barings who has worked at ING Barings as a consultant since the collapse of the mer-chant banking group last year, is to leave at the end of this

Mr Tackey is the last to depart of the 12 former directors of Barings criticised in a Board of Banking Supervision inquiry into Barings' collapse, He was asked to stay on as a

corporate finance adviser by ING Group when it took over. Mr Tuckey, who formerly headed Baring Brothers, the merchant banking arm of Barings, is taking a break of at least two months.

He is thought to have been offered jobs as a corporate financier by other investment

half of this year, a 6 per cent gain in sterling terms and 2 Although Mr Tuckey was not disciplined by the Securities and Futures Authority for his role in the collapse of Barslightly stronger than the ings, he has undertaken not to Lord Hindlip, chairman, reported "a general strengthenseek work in a senior manage ment position in the City for ing of the art market and an unspecified period.

Mr Tuckey, 52, retired from ING Barings in March and agreed to work as a consul-tant. He was lead adviser to Lloyds Bank in its merger with TSB Group but has become less involved since

key's continued presence had become awkward, although it had been an agreed decision that he should leave. "People had said to us they

One director said Mr Tuc-

were surprised that the relationship had been main-tained," he said. Mr Hessel Lindenbergh.

1990, when the total was chairman of ING Barings, said that the bank was grateful for Mr Tuckey's "valuable contrithe art market started to colbution to the business" since lapse and by the first half of the collapse and wished him 1991 sales had slumped to well. Mr Tuckey decimed to

LEX COMMENT

A profit warning in May, fol-lowed in July with results bad enough to prompt a fur Spare price reliable to the ther 5 per cent drop in the FT-SE-AAR-Share index share price, is not what one expects from supposedly trusty Great Universal Stores. For Lord (David) Wolfson, about to take over from his cousin as chairman, reversing this depressing trend will be a formidable challenge. He will have to start with the group's core, its struggling mail order business. Of course, the new Lord Wolfson has a sparkling record at Next. But it

will not be easy to work the same magic at GUS. Already well-run, its problems are more

fundamental: agency business, on which it is over-dependent, is in long-term decline. And it lacks the strong brands needed to succeed in more upmarket direct mail, where growth prospects are healthier. Nonetheless, this could be remedied. A joint venture with Next, where Lord Wolfson is to remain chairman, is one oft-mooted possibility. In theory at least, a

tie-up with a high street chain such as Marks and Spencer could be another. But Lord Wolfson should not stop there. He also needs to take a hatchet to the company's bizarre range of businesses, which include Burberrys and Scotch House, not to mention a large South African furniture retailer. These would almost

certainly attract healthy premiums if sold. Meanwhile the company is sitting on an absurd £1.1bn cash pile: this should either be put to good use or handed back to the company's

Of course, such radicalism cannot be relied on. But given the scale of the possibilities, at the current depressed price the shares look a pretty attractive punt.

Somerfield to float at 180p-190p

by David Bisckwell

Somerfield, the UK's fifth biggest supermarket chain, has set an indicative price range of 180p to 190p a share for its flotation, valuing the company at £540m-£570m (\$842m-\$889m). The prospectus, published yesterday, also showed that

pro forma pre-tax profits were 181.7m for the year to April 27. After a 23 per cent tax charge. earnings emerged at 22.3p, giving a historic p/e of 8.1-8.5. Somerfield Holdings, the

holding company, is selling all its 300m shares. In a complex series of transactions, it will pass at least £300m, excluding costs, through the ring fence to isosceles, the former owner that acquired the chain when it was known as Gateway in a disastrous £2.1bn leveraged buy-out in 1989. isosceles will then be able to

pay off its senior bank debt. A further £30m to £40m of the proceeds will cover costs, including indemnity fees,

which Somerfield Holdings will Some Isosceles creditors mostly the same banks that hold the senior debt, but also other shareholders and bond-

holders - will get nothing.

The new Somerfield plo which will incur flotation costs of £2.75m, will be left with net debt of £135m if the issue is got away at the bottom price. Pro forma interest cover is 7 times

and gearing 50 per cent. Somerfield Holdings will cease to exist finally cutting the link between the supermarket chain and its history.

Mr David Simons, the chief executive who has steered the group into calmer waters since the turmoil of its ownership by isosceles, believes the turnround is only part-way to completion. "The group has potential for short, medium and long-term growth," he said yes-

Once flotation is completed, Mr Simons will qualify for a £5m bonus. But in order to stave of concerns that he will leave, he will be investing £2m. of the bonus in the new shares. He and his management team have been tied to the group by means of an extensive incentive scheme.

The prospectus shows that the six-man team - currently paid between £125,000 and £315,000 - will be granted share options equivalent to four times salary and exercisable in another three years.



David Simons (right) watched by Martin Getto, finance director

Mr Fred Gehring, Pepe's European chief executive, said yesterday that the move which will involve 25 British designers relocating to central Amsterdam - reflected northern Europe's growing impor-tance as well as its increasing divergence in style and fashlon terms from the UK market. Mr Gehring sald Pepe's designers needed "a daily con-frontation with the realities" of the continental market. Consumers in Germany and the Benelux countries, more-

Over, were willing to pay more

Northern Europe now accounts for 40 per cent of Pepe's sales, against only 25 per cent in the UK and Pepe's worldwide headquar-ters will remain in London, as will a small design and marketing arm for strictly UK trenches".

products. Madrid has a similar regional office. But all groupwide products would now be designed and marketed in Amsterdam, where the comfashion-led". puter systems and sourcing

The Netherlands was chosen for having the most attractive tax regime in northern Europe, and undisclosed incentives had also been available. "We have been able to make arrangements that are attractive to the business," said Mr Gehring. Pepe's main European distribution hub is Tege-len in the Netherlands.

Marks and Spencer offered further evidence of confidence returning to the high street Greenbury, chairman, spoke of clear signs that the consumer was "finally coming out of the

Rowever, during an upbeat annual meeting, Sir Richard admitted that changes had had

cent in the first quarter. International sales, including franchises, rose almost 12 per cent in spite of depressed economic conditions in continental Europe and difficulties in Can-ada, Sir Richard said.

three legal battles during the year. Only its writ against Granada Television over allelabour to boost profits and misled customers by incorrectly labelling the country of origin ing. Sir Richard said vesterday that M&S was "confident of pursuing the case vigorously". He also emphasised the group's commitment to British suppliers, who accounted for nearly 80 per cent of goods,

to some extent on buying and selling internationally.

GUS disappoints

By Christopher Brown-Humes

Great Universal Stores achieved its 48th consecutive year of higher profits for the 12 months to March 31, but saw its shares fall 5.2 per cent yesterday after a weak mail order performance and a slow start to the current year.

Analysts said the UK mail order market - which the group leads with a 36 per cent share - was suffering from overcapacity and flat demand. Pre-tax profits rose from 2562.8m to £581.1m (\$900m). Although the group gave a profits warning two months ago - predicting £578m to

ing performance was still below expectations. The shares fell 35p to 637p.

2581m - analysts said underly

The group said pre-tax profits in the first two months of this year were flat - seen as disappointing given more high street retailers.

There was also disappointment the dividend was not more generous.
ABN Amro Hoare Govett cut

its forecast for current year profits from \$623m to 2600m. excluding £17m of expected VAT refunds. Last year's profits included a £10.8m VAT

Pepe in Dutch move M&S's mood upbeat

Pepe Group, the jeans company which led a brief British challenge to the denim gler in the late 1980s, is transferring its European design and marketing headquarters from the UK to the Nether-

to be made in women's wear after it was found to be too UK sales had risen 8.6 per

appeared to have expected

The shares fell 3p to 484p however after rising in the past week as the market

even stronger news.

The retailer was involved in

on products is still outstandwith another 10 per cent coming from continental Europe.

The group is still considering its replacement incentive for executive share options, as recommended by the review body chaired by Sir Richard.

He warned that continuing

success overseas "will depend

Yr to Mer 31 Yr to Apr 30 (22) (188.3) (38.1) (314.6) (299.9) (299.9) (2064) (102.6) (102.6) (70.4) (70.4) (70.4) (70.4) (70.4) (70.6) (70.6) (70.6) Oct 4 .Oct 7 Nov 1 Oct 31 Yr to spril 30 6 miles to Apr 30 Yr to Apr 30 Yr to Apr 30 Yr to Mer 31 Yr to Mer 31 Yr to Mer 31 Yr to Mer 31 Yr to Apr 30 Sept 10 Nov 29 Oct 1 Great Universal Stores 1.05 .·3.1. Oct 4 ... 8 mits to Nov 1 Yr to Mer 31 Yr to Mer 31 Oct 3 5.5 (4.08) (2.73) (5) (32.81 _ 5 mins to Apr 30 . 24 wiss to May 11 13.8 0.75 Yr to May 31 · 307.2 6 mins to May 31 · 327.9 5 mins to Jame 30 · 66.72 (4.11) (2.4) (1.053)

NOTICE OF ORDINARY AND EXTRAORDINARY GENERAL MEETINGS Notice is hereby given that the ordinary and extraordinary General Meetings of the Company will be held at the Company a registered office at Via Toledo 177, in Naples, Italy, on 30th July, 1996, at 10,00 s.m. or, atternatively, should the need arise to make a second cell, on \$1st July, 1996, same time and piece, for the purpose of discussing and voting on the following agenda:

Appointment of two Directors; one due to a maigration and one to resilication. Appointment of the Chairman of the Company.

Board of Directors' report on the request made by the annual General Meeting convened on 29th April 1996 about possible liabilities of the Directors, Chief Executive Officer and Auditors who held office at Banco di Napoli SpA from 1 July, 1991 to 28 April, 1985, and of the external auditor that audited the annual accounts for the financial years 1991, 1992, 1993 and 1994. Decisions on the matter.

The right to attend and vote at the Ganeral Meeting is regulated by the Articles of Association and by the legislation currently in force. The right to attend and vote is reserved to those shareholders holding brdinary shares of the Company who, at least five days before the date set for the Meeting, have deposited their shares with Banco di Napoli SpA's branches or with one of the following designated banks:

Banca di Rome - Banca Nazionate del Lavoro - Banca Commerciate Italiana - Monte dei Paschi di Sans - Italiana - Banco di Sardegna - Monte Titoli SpA des the absenzi di edizionate del Carono - Banco di Sicilia - Banco di Sardegna - Monte Titoli SpA

The relevant documentation will be made available to the shareholders at the Company's registered office, pursuant to the provisions of law.

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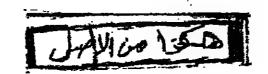
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of popular culture. Scott Adams's The Dilbert Principle* is unusual in two respects. Adams is a professional humorist, whose Dilbert cartoons are syndicated in the American press. Also, management books are generally about managing. This one is about being managed; or rather, being re-engineered, downsized and generally messed about.

The success of the book is based largely on the quality of its jokes, but it also says a good deal about the mood of the American workforce. Adams is not one of your whimsical escapists; his view of office life leens rather to the grinly

authentic.
He himself is the proud survivor
of 17 years working in a cubicle for California's local phone company. Since his escape, he has been kept up to date by other immates of cor-porate America, who send him bul-letins on managerial folly over the

Internet.
Decades ago, Adams reminds us, people believed in the Peter Principle, which stated that managers were promoted one step beyond the limit of their competence. Adams regards these days with fond nostalgia: a time when, as he puts it, "you had a boss who was once good at

Instead, he now proposes the Dilbert Principle. This says that the least effective workers get systemat-ically moved to management as the place where they will do least harm. "Leadership", Adams says, "is nature's way of removing morons from the productive flow."

38 disappoints

Services Accessed to the Service

There is supporting evidence from

lent internal communications

T t's good to talk. But while excel-

can make a real difference to

the performance of an organisation, putting an effective system in place

According to a study* of best

is not so easy.

to all employees.



THERE'S NO EXTRA MONEY, JUST EXTRA RESPONSIBILITY. ITS HOW WE RECOGNIZE OUR BEST PEOPLE.



Dilbert's view

Tony Jackson on a new book about being managed

his e-mail correspondents. One anonymous high-tech company, we are told, introduced two programmes simultaneously: one for "individual dignity enhancement", the other for random drug testing. In another company, an employee proposed the setting of priorities as a means of best-employing scarce resources. His manager's response: "Why can't we concentrate our

resources across the board?" Adams also points to the manage-rial habit of uttering absurdities and expecting to be believed. An obvious case is the corporate mission statement, which he briskly defines as "a long awkward sentence which demonstrates management's inability to think

He is more exercised by what he bluntly terms Great Lies of Manage-ment. Any experienced employee will recognise the kind of thing he means: "We reward risk-takers": "I have an open-door policy":
"Rmployees are our most valuable asset".

Suppose your departmental head breaks his chair, and there is no money in the budget for a new one. Will he: 1) sit on the floor till the next budget cycle; 2) settle for a lower-status chair; 3) conit to fill the next departmental vacancy and buy

a new chair from the savings? Or take the statement "our future is bright". How likely is it that your boss can foretell the future? And if he can, why is he working for your company instead of making a fortune playing the stock market?
In Adams's cartoons, managers

are drawn to the labort nostrum like moths to a candle. "Twe decided to use humour in the workplace," the boss tells a group of workers.
"Experts say humour eases tension, which is important in times when the workforce is being trimmed."
"Knock knock." "Who's there?"

"Not you any more."
There is a serious point behind all this. Conventional books on management often carry a hint of fraudulence. Their tone of simplified promise - Eight Winning Strategies, Ten Vital Trends and so forth - is

magazines which offer five easy ways to a smaller belly or a better

As a general rule, people who can follow a simple alimming regime do not get fat in the first place. On the same principle, those managers whose companies stand in need of radical change may not be the best people to effect it.

Despite that, the restructuring of corporate America continues apace. This must be beneficial overall, and in some cases is spectacularly suc-cessful. Logic also suggests that Adams must be right, and that much of the time the bunglers are

Karl Marx might have seen this book and its reception as a protest against the iniquities of late 20th century capitalism. The reality is nothing of the sort: but it is good to see that the foot soldiers in America's corporate revolution, like Russians under the commissars, have

*HarperBusiness, \$20.00.

Talking about communication

practice by Lumina, management consultants specialising in building cations systems within 31 of the UK's higgest companies also high-lights more worrying obstacles. communications during times of corporate change, there may be numerous barriers to overcome if These include the presence of corpothe right message is to get through rate "fieldoms" more interested in internal than external competition, These can include the need to prolack of trust in management which prevents employees in high-achievtect confidentiality, countless hierarchical layers and a readiness to ing, "macho" companies from use technology rather than speaking out and poor personal communication skills.

But Lamine's study of communi-

appear not to attach sufficient importance to communicating, blaming lack of time. This attitude is reflected both in people's attitudes and in supporting mechanisms, such as an approach to appraisal and performance management which pays scant attention to communication skills.

Whatever the reasons for bad communications, the chief execu-Too many organisations simply live officer is picked out as the per

son who must play a critical role in getting things right, although he or she does not necessarily have to dedicate enormous amounts of time to the issue.

Active and visible involvement is vital. The chief executive should be ready to go on "walk-about" around his empire and must act as a role model in terms of openness and accessibility to people. "Lip service is not enough," the report insists.

*Communicating Companies. A study of Best Practice in Internal Communications. Lumina Consulting, Chequers Hill, Amersham, Bucks HP7 9DQ.

Michael Cassell

Too much sodium in the diet raises blood pressure but too little is also dangerous, says Carol Cooper

Grains of truth about a pinch of salt



according to a lecture I attended student, is dangerons. We

AWALTH CHECK dangerous. We struggled to keep awake and I recall thinking that proselytisers about salt and blood pressure were as exciting as the insipid diets they advocated.

That salt helps regulate blood pressure is beyond doubt, but does eating too much of it cause hypertension (high blood pressure)? To elucidate this, an ndependent, international study, Intersalt, looked at the salt - or, more exactly, the sodium balance of more than 10,000 people in 32 countries.

The results, recently published in the British Medical Journal, support a strong link between excess salt and hypertension, and also suggest that a habitually high salt intake is one reason that blood pressure rises with age in most parts of the world. Moreover, Intersalt data

indicate that, if adults were to ent their salt intake by 50 per cent or more, their blood pressure would drop and they might have substantially less heart dissesse and fewer strokes.

Almost all the published evidence points the same way. In one study, the inhabitants of an entire Portuguese village reduced their salt consumption, lowering their blood pressures significantly when compared with another village. In adult patients with hypertension, small restrictions in salt can cause a worthwhile drop in blood pressure, similar to the effect of some blood pressure pills - but this does not work for everyone, and may do little for

hypertensive patients under 45. Conclusive proof is one thing that intersalt and other studies do not provide. It has also been proposed that a high salt intake night worsen osteoporosis (brittle bones), and that it could aggravate or precipitate asthma - all this is speculative and to date sait has

bogevman some people suggest In 1994 one of the groups advising the UK government's Committee on Medical Aspects of Food Policy recommended a reduction in daily salt intake from 9g to 6g. This never became official policy in Britain although other countries, such as the US

recommendations. One snag is the difficulty of reducing salt in the diet. Many people eat far more than the average - anyone on 12g daily would find food very dull with much less. It can take a month or

and Scaudinavia, have low-salt

expensive, and with a few exceptions – Heinz, for instance, makes low-salt varieties of some foods - the food industry shows little enthusiasm for reducing salt The Salt Institute in the US has

tried to discredit some of the evidence by arguing that the latest Intersalt study was flawed in its analysis. This seems unlikely. But the Salt Institute is right in believing that the issue can only be firmly resolved by changing a population's salt intake and seeing what happen Salt may be important but it is not the only factor. Both weight



Selt is important in regulating blood pressure but it is not the only factor

more to get used to the taste of low-salt food even after adding pepper, herbs, garlic or lemon juice to spice it up. Then there is hidden sait. It is

possible to avoid adding it at table, but about three-quarters of the salt in the western diet comes from processed foods. Although there are now

alternatives to salt as a preservative, we seem unable to do without it and other sodium-containing additives. Bread and convenience foods are

eading sources of salt in Britain the average fish pie contains 1g of sodium per portion. Other flavourings that liven up the taste of prepared food are much more

and heavy drinking put up blood pressure. And it might be unwise to reduce salt too much during hot perspiration. Normally, replacement by dietary salt is easy

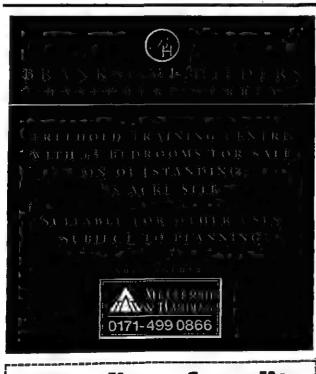
because common foods contain so much. But anyone who loses their

appetite in hot weather may suffer the effects of too little sodium although the body acclimatises to hot weather by producing sweat with a lower salt content. Anyone on a very low-salt diet should be aware of the symptoms of salt deficiency - lethargy,

headache, giddiness and muscle

The author is a London GP.

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In the High Court of Justice No. 182922 of

IN THE MATTER OF SALAMANDER PROPERTY GROLP LTD IN THE MATTER OF

MITTALE IN HEIGHTY CITYEN (** ** Only of the High Court of Junior (Cleanery Division) chand 26 June 1996 combining the ca the Capital Reducation Reservo of the abovemed Campany was regulated by the Regi

penies on 5 July 1996. Dampel shale \$6th days of Judy 1994 Lock Sills Wester House 50 Yeards Street

LONDOK SALIE OKA P-C TIWEPEAL20.001 建长017] 227 8000

lo Advertise Your Legal Notices

This announcement is addressed only to holders of the Notes ("Noteholders") and is neither an offer to purchase nor a solicitation of on offer to sell these securities. The offer (the "Offer") is made solely by the Conditional Fixed Price Tender Offer dated July 12, 1996 (the "Conditional Fixed Price Tender Offer"), and only to, and it is capable of being accepted only by. Noteholders. The Offer is not being made to, nor will tenders be accepted from or on behalf of Noteholders residing in any jurisdiction in which the making of the Offer or acceptance thereof would not be in compliance with the securities or other laws of such jurisdiction.

Banesto Finance Ltd.

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for its U.S. \$181,000,000 Subordinated Undated Variable Rate Notes

Lehman Brothers International (Europe) ("Lehman Brothers") has offered to purchase up to U.S. \$181,000,000 aggregate principal amount of the outstanding Subordinated Undated Variable Rate Notes (the "Notes"). Holders of the Notes may obtain directly from Lehman Brothers a Form of Tender by calling the telephone number listed below. The tender settlement date will be August 1, 1996 (the "Settlement Date"). Tenders will be accepted at a fixed price of 97.50 per cent, plus accrued interest to the Settlement Date. Additional terms of the Offer are more fully described in the Conditional Fixed Price Tender Offer dated July 12, 1996.

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Reference Numbers ISIN: XS0027950434 Common Code: 002795043

Amount Outstanding U.S. \$181,000,000

Noteholders who have accounts with Morgan Guaranty Trust Company of New York, Brussels office as operator of the Euroclear System or Cedel Bank, société anonyme should contact their custodian for details of settlement on a delivery against payment basis.

THE OFFER EXPIRES ON THURSDAY, JULY 25, 1996 AT 5.00 PM, UNLESS EXTENDED OR EARLIER TERMINATED. TENDERS PURSUANT TO THE OFFER WILL ONLY BE ACCEPTED ON CONDITION THAT AT LEAST AN AGGREGATE AMOUNT OF U.S. \$70,000,000 OF THE NOTES HAVE BEEN IRREVOCABLY TENDERED.

THE OFFER IS NOT BEING MADE DIRECTLY OR INDIRECTLY, IN THE UNITED STATES OR IN ANY JURISDICTION IN WHICH THE MAKING OF THE OFFER OR ACCEPTANCE THEREOF WOULD NOT BE IN COMPLIANCE WITH THE SECURITIES OR OTHER LAWS OF SUCH JURISDICTION OR TO OR FOR THE ACCOUNT OR BENEFIT OF U.S. PERSONS OR TO CITIZENS OR RESIDENTS OF ANY SUCH JURISDICTION. NO TENDERS WILL BE ACCEPTED FROM NOTEHOLDERS LOCATED IN THE UNITED STATES OR, IN ANY SUCH JURISDICTION OR WHO ARE OTHERWISE IDENTIFIED OR BELIEVED BY LEHMAN BROTHERS TO BE US. PERSONS OR CITIZENS OR RESIDENTS OF ANY SUCH JURISDICTION.

Requests for copies of the Conditional Fixed Price Tender Offer and questions relating to the Offer and this announcement should be directed to:

> Lehman Brothers International (Europe) One Broadgate London EC2M 7HA Tel: +44-171-382-9141 Fax: +44-171-260-3176 Attention: Dominic Surry/Magnus Gundersen

Lehman Brothers

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July 12, 1996

The primary market was very active yesterday, with different types of issuers borrowing in a wide range of currencies. Cades, the government

agency set up to manage the French social security's accu-mulated deficits, issued the largest guilder-denominated bond to date. The lead manager, ABN Amro, will guarantee liquidity on the issue by maintaining a bid/offer spread of no more than 0.07 for trades of up to F150m. The deal was mainly aimed at Dutch institutional investors, pension funds in particular, which are expected to buy about 70 per cent of the total amount.

The pricing, at a yield of 12 basis points over the interpo-lated curve of Dutch State Loans, was deemed "on the tight side". One banker said "it would have been easier to sell at [a spread] closer to 20 basis . The proceeds were reportedly changed on the spot foreign exchange market into French francs, which means that Cades will carry the currency risk over the life of the bonds. "Once you add the cur-

higher than what it can achieve in francs," said a Prench banker. "They [Cades] might be hoping that when the bonds mature, the final repayment will be made in Euros, which is likely to be cheaper relative to French francs. Since the initial stages of its FFr140bn refinancing, Cades has been hinting that it would tap a wide range of markets and currencies.

INTERNATIONAL BONDS

Two kingdoms, Spain and Morocco, tapped the French market for FFr6bn_ and FFr1.5bn respectively. Priced at a yield spread of 10 basis points over the 10-year OAT, the Spanish issue proved hard to sell according to a majority of banks participating in the syndicate. One syndicate manager said the "spread was too tight by at least 5 to 7 basis points". The lead manager, Société Générale, admitted that the "paper is expensive", but felt confident the issue "will be placed, although it could take a while".

more exotic. Caisse Française de Développement, a French government agency with a Triple-A credit rating, guarantees the principal amount as well as 65 per cent of interest payments; as a result the guarantee covers 90 per cent of all each-flows on the issue. With a spread of 48 basis points over French OATs, the deal was targeted at "investors looking for a decent yield with limited risk", said Banque Paribas, the

lead manager. Other bankers said demand was modest, and mainly from Switzerland and Elsewhere, IBM made a return to the eurobond market after an absence of almost three years. CSFB lead managed the issue of \$250m of 3-year bonds. The combination of "a household name" and a 6% per cent coupon aimed the deal at retail investors.

The Kingdom of Sweden also innovated, in the Lira sector. by issuing the first floating rate notes whose coupon is linked to the yield of six-month Italian Treasury bills. The deal was structured to take advantage of differences in interest

New international bond issues 99.996R Aug 1998 0.125R 99.99R Aug 1999 0.20R 99.67R Aug 1999 0.125R 99.687R Aug 2003 0.65R 99.939R Jul 1998 0.157R 99.68 Jul 1998 undled +5(8)494-98) Drescher/Mentil Lynch +15(6)44-99) CS First Boston +15(6)44-98) SSC Werburg +20(5)44-98) SSC Werburg +20(5)44-98) Scotla/Mentil Lynch +2(5)44-98) JP Morgan Securities +38(6)44-99) JP Morgan Securities +38(6)44-99) JP Morgan Securities Dreedner Bank IBM Credit Corp Dow Chemical Co Korea Exchange Banids) Rubobenk Nederland(s) Republic of Iceland(b,s): +34(514%-99) Dresdner-Kleimkort Segret +58(5)496-99) ABN Amro HG/DG Benk 99,30R Dec 2006 0.375R Cyber-Val 07-96, A1‡ Cyber-Val 07-96, A2‡ Cyber-Val 07-96, A3‡ Cyber-Val 07-96, A464); 16bn (5,5) Kingdom of Spain 8bn 6.625 Kingdom of Morocco 1.5bn 6.50 Deutscha Morgan Granfell Credito/HSBC Markets 6.00

2001. The lead manager, Pari-

bas, said the transaction was

not motivated by any particu-

market conditions allowed the lead manager, Deutsche Morgan Grenfell, to offer investors a positive margin over the benchmark T-bills, while giving the borrower a sub-Libor

Elsewhere, the European Investment Bank added a small - Eculsum - tranche to

to take advantage of "a lowcost window of opportunity" owing to favourable swap Demand for Ecu bonds has long been subdued because of

the "one for one clause": the lar financing needs but aimed EIB was the first non-sovereign when monetary union takes place, it will repay its bonds in

European monetary union

EIB issue was made easier by

Treasuries gain from sharp fall in stock prices

By Antonia Sharpe in London and Maggie Urry in New York

European government bond markets jumped in the late afternoon on the back of a rally in US Treasuries. The markets had earlier been steady to lower, after the Bundesbank decided to keep rates unchanged at its fortnightly council meeting.

■ US Treasuries were gainer: from a sell-off in the equity market, as investment managers switched from stocks to fixed-income securities.

After falling early, the bond market recovered later in the morning as the switching activity caught traders with short positions. However, the general gloom constrained prices. By midday the long bond was back to opening levels, at 8611 yielding 7.074 per cent, while at the short end the two year note was also unchanged at 99% yielding 6.283 per cent. The September treasury bond future rose

to 1074.
The sharp fall in stock prices, with the Dow Jones Industrial Average down nearly 100 points at mid-morning, encourage a "flight to safety", traders said. Mr Philip Jordan, of Daiwa, said there had been a shift into the shorter-dated securities, with maturities of five years or less.

swap along Mexican lines. The price of C bonds rose yesterday by more than half a point to a bid price of However, he expected that if the stock market continued to suffer badly, investors might buy even shorter dated paper. The bond market is still expecting the Federal Reserve to increase its target interest rate, although today's producer prices figures are expected to show inflation is still low.

disappointed by the retail prices data for June which saw the annual rate - excluding mortgage payments unchanged at 2.8 per cent, compared with expectations of 27 per cent. Although inflation is taking longer than expected to moderate, analysts were not concerned about yesterday's numbers since they expect further falls in inflation.

Markets Report

Falling

Exchange Crimis Marie

GOVERNMENT BONDS

Gilts were also held back by rumours of a strong CBI survey, due to be published today, but were then lifted by the US market. The market is looking ahead to next Tuesday's announcement of the details of the stock which will be sold at this month's £4bn dual auction of short- and long-dated glits. The Bank of England's tap

issuance of index-linked paper totalling £350m yesterday caught the attention of analysts who remarked that once these bonds were sold, the Bank would have carried out more than half of this year's index-linked issuance.

On Liffe, the September long gilt future shot up to the day's high of 107% in late afternoon, up & on the day, in turnover of more than 33,000 contracts.

German government bonds rose about a quarter-point on the back of Wall Street, after showing little movement carlier in the day because of the uneventful Bundesbank meeting. Next week's publication of MS data and the Ito business confidence survey should pro-vide the market with fresh direction. On Liffe, the September bund future rose 0.21 points to 95.79 in turnover of about 75,000 contracts.

Jul 11 Jul 10 Yr. ago Jul 11 Jul 10 Yr. ago Jul 11 Jul 10 Yr. ago

7.87 7.29 7.31 7.88 7.36 7.39 8.19 8.09 8.12 8.34 8.30 8.25 8.22 8.17 8.21 8.36 8.25 8.26

Bradys turn in best performance since Mexican crisis

By Richard Lapper, Capital Markets Editor

Emerging market bonds escaped

largely unscathed from the self-off in the US Treasury market last Friday and have subsequently outperformed, with the stripped spread over Treasuries yesterday falling to its lowest level since before the Mexico devaluation crisis of 1994.

The average stripped spread which measures the apread on the Brady price less the value of the zero coupon Treasury bond against which it is collateralised - of Brady bonds fell from 755 basis points on Wednes-

BENCHMARK GOVERNMENT BONDS

WORLD BOND PRICES

day to 745 basis points by the London rate close yesterday, according to West Merchant Bank

The rally in the long bond has proved beneficial for par bonds, with many traders preferring the fixed rate instrument to floating rate discount or interest arrears bonds. So far this week the price of these fixed rate instruments has risen by 2.3 per cent compared with a 1.3 per cent rise in the floating rate bonds, according to WMB's price index.

The move runs against the trend for the year which has seen floating rate paper rise by 14.8 per cent compared with a 2 per cent increase for fixed

Otherwise, a roller-coaster performance by Ecuador, one of the smaller Brady markets, was the outstanding feature of the week. Ecuadorean Bradys tumbled on Monday following the presidential election of Mr Abdala Bucaram, seen by some as an unpredictable populist politician.

Ecuadorean Bradys dropped by 6.5 per cent on Monday but have subsequently clawed back some of this ground, partially as a result of the strength in the Treasury market and some short covering trades. In addition analysts point to buying by local

BURED PUTTURES OPTIONS (LIFFE) DM250,000 coints of 100%

The past due interest bond, the most widely-traded Ecuadorean Brady, fell from its Friday close of 45% cents to 41% on Monday evening, but climbed back to a London close yesterday of 43%.

Mr Jerome Booth, head of emerging

market research at ANZ, said that positive news when Mr Bucaram appoints his cabinet could further buying of Ecuadorean paper, predicting that the PDI bond could rise to more than 50 cents in the next few

Brazil has also performed relatively strongly partially on reports indicating the possibility of a buy-back or

1 Lio to 5 years (22)

FT-ACTUARIES FIXED INTEREST INDICES

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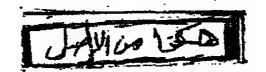
122.16 146.64

62.635, while par bonds gained %to a bid of 65% on these expectations. Some analysts, however, questioned the usefulness of a buy-back for Brazil or the attractions of such a deal for investors, who can already buy non-collateralised long-dated Brady paper in the form of C bonds. Mr Peter West, economic adviser at West Merchant Bank, said "The market is focusing on the possibility of Brazil undertaking a buy back or Some believe that until there is firm evidence of a rise in infla-Brady swap option. But don't be surtion the Fed will be reluctant prised if Venezuela gets there first."

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COVERNIE BONDS

FINANCIAL TIMES FRIDAY JULY 12 1996

CURRENCIES AND MONEY

MARKETS REPORT

Falling Wall Street nudges dollar lower

By Robert Chate

share prices pushed the dollar slightly lower in yesterday's late European trading, enlivening an otherwise uneventful day in the currency markets.

In London it closed almost 0.3 pfennigs lower at DM1.5217, with the pound gaining 0.22 cents to reach \$1.5557. Against

With the Dow Jones industrial average falling nearly 100 points by the New York midmorning the dollar was sold

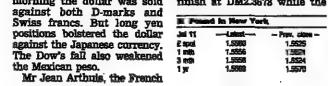
finance minister, noted that French franc rose a tenth of a the Group of Seven leading centime against the D-mark to A sharp fall in Wall Street industrial nations had been satisfied by the dollar's rise since last year, but he told an investment conference that there was still scope for the US

day in the currency markets.

The dollar spent most of the European day moving in a painfully narrow range, with the bolidar arms of the dollar spent most of the tribute of the dollar spent most of the tribute of the dollar spent most of the tribute of the dollar spent most of the dollar spent m the holiday season exerting a the first week of July had little soporific influence on activity. impact on the currency. This was the highest figure since April 20, but only 14,000 higher than Wall Street economists had on average expected.

the Japanese currency, the dol-lar gained just over a tenth of a yen to finish at Y110.235.

There was little movement among the European curren-cies, with the Bundesbank fulfilling expectations by leaving interest rates on hold. Sterling shed a tenth of a pfennig to finish at DM2.3678 while the



centime against the D-mark to close at FFr3.384. The D-mark was unchanged against the Italian lira at L1007.

■ Mr Howard Davies, the deputy-governor of the Bank of England, predicted yesterday that France and Germany would not meet the government borrowing targets laid down for participation in a single European currency, unless they did more to cut public

spending or increase revenues.

In a speech to lawyers in Cambridge, England, Mr Davies drew on forecasts by the Organisation for Economic Cooperation and Development, concluding that the unforeseen economic slowdown over the past year had put budget defi-

cits under pressure.

Mr Davies also warned that
tt would become "extremely difficult" to make necessary structural adjustments to labour markets once countries were participating in a single

Against the D-Mark (DM per dollar) -1.58 _//-1.50 146

currency. The required steps therefore had to be taken said that the dollar was before Emu got under way.

affected in recent days either by complaints from US exporters that it may be too strong or by a research paper from the US Federal Reserve which has undermined expectations of a he talked tough at this month's near-term rise in intrest rates.

propped up by central banks and the fundamentals will be increasingly against it", said ebber. She noted that Mr Arthuis's support for a stronger dollar was only significant to the extent that it mirrored the views of the Bundesbank. to strike out for Y120. In a few weeks time the Bundesbank would have to

bite as well as bark if it wished to keep the dollar up. Ms Cottrell added. During the holidays any comment from the

looking top-heavy. He pre-■The dollar has been little dicted that there might be a for fiscal relaxation. would not be a big one. Mr Kit Juckes, at NatWest Markets, said that Mr Alan

Greenspan, the Fed chairman, could send the dollar higher i Humphrey Hawkins testimony

"Dollar/D-mark is still "We are creating good cond tions for another dollar rally Technical analysts a looking for the dollar to go back above Y110.50, otherwi it could drift lower. Mr Mar Cliffe, at HSBC Markets, pr dicted that the dollar was mor likely to fall below Y110 tha

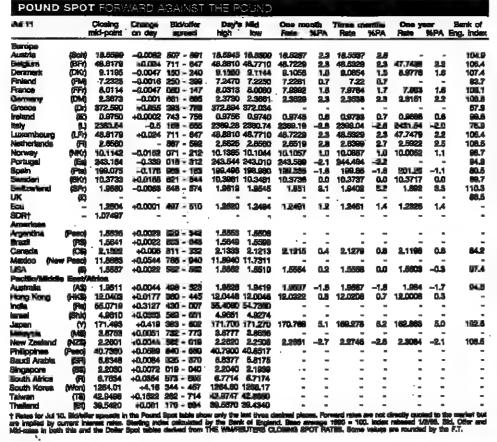
■ Sterling's trade-weighte index ended the da unchanged at 86.5 per cent of its 1990 value. June's UK infli tion figures came in much Bundesbank suggesting that the dollar had risen enough could have a big impact.

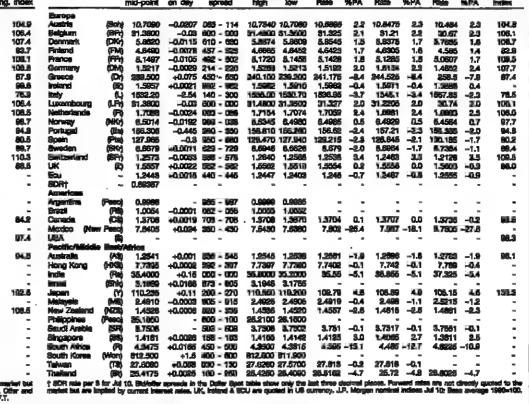
Mr Ian Gunner, at Chase, said that the dollar was further base rate cuts, given the dollar was further base rate cuts. the chancelior's lack of scope

Jaj 11	£	\$
Casachi Rp	#2.3372 - #2.3958	27.2230 - 27.2430
Hungary	233,933 - 234 161	150.420 - 150.470
	4668.60 - 4665.60	3000.00 - 300B.00
(Course)	0.4662 - 0.4673	0.2998 - 0.3003
Poland	4,2465 - 4,2508	27305 - 27315
Parrie	7967.29 - 7977.00	\$123.00 - 5126.0
UAE	5.7121 - 5.7162	3,5729 - 3,5732

MONEY RAT		_	_	-	_			
July 11	Over rught	One month	Three mths	Six miths	Oue Oue	Licentia.	Dis.	
algium	3%	32	34	315 315	32	7.00	2.50	
week ago	38	3 <u>5</u> 3 <u>0</u> 3 <u>5</u>	33	3,	37	7.00	2.50	
France	30	30	32 32 32	36	43	3.55	_	
Week ago	30	37	38	30	4%	3.60	_	
Germany	3&	3%	3;3	3.	3%	4.50	2.50	
week ago	3.5	374	3.5	376	3%	4.50	2.50	
Ireland	5%	5%	51%	52	5%	-	-	
week ago	5/6	54	58	5%	5.	-	_	
italy	10%	97	82	83	82	-	9.00	
week ago	93	9.	8.	84	87	-	9.00	
Netherlands.	374	314	3.	314	33	-	3.00	
week ago	2%	3%	23	314	34	-	3.00	
Switzerland	2	290	2%	20	2:2	5.00	1.10	
week ago	54	2%	22 53	21	28	5.00	1.50	
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Japan	4	- 4		2	119	-	0.50	
week ago	_	- 4	15	**	- 3		0.50	_
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week ago	-		58		ន្ទ	-	-	
US Dollar COs	-	5.20	5.35	5.53	5.93	-	-	
week ago	-	5.20	5.27	5.42	5.74	-	- 10	
BEU Linked Os	-	4	423	44	433	_	***	
week ago	-	44	42	44	32	-	-	
SDR Linked De	-	35	31	3 <u>7</u> 3 <u>7</u>	35	-	-	
week ago	-	3.	311	3.0	30	_	_	

EURO C	UP LEAD	Y INT	ENEST R	MES		
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Denish Krone				33 - 34	4살 - 제	413 - 416
D-Mark	3/6 - 3/			3월 - 3가	312 - 31	312 003
Dutch Guilder Francty Franc				34 - 34	31 - 34	311 32
Portuguese Es	31 31 30. 7 2 - 71			3% - 3% 7% - 7%	4 - 37g 745 - 74s	4% - 4% 78 - 7%
Spanish Pesa				72 72	72 . 72	73
Sterling	54 - 5		54 - 54	74 - 75 58 - 58	7년 - 7년 5월 - 5일	5Ü 5B
Swiss Princ	2 - 15	24 - 2	4 24 - 24	26 - 25	24 - 24	8 - 23
Can. Dollar	49 - 4 56 - 4	44.4	在 好~好!	45 - 45	51 41	5,6 6,4
US DOM				<u> 왜 원</u>	6월 - 에	64 - 64
italian Lina Yen	10-9 - 1	. 12.1 12.1		84 - 84 8 - 8	614 - 614	52 - 53 977 - 61*
Asian \$6ing	37 ⁶ - 3			314 31	34 - 34	34 - 5A
			and Yen, other			214 - 248
THREE N	ONTH PIEC	R PUTUR	ES (MATIF) Par	ie Interbank	offered rate (
			verger High		Est. vol	Open Int.
Sepi Dec		98.02 95.83	- 96.0 - 95.8		15,441	70.080
Mer			- 95.5		7,812 3,420	45,070 26,132
1-4					14,000	1.0,100
n Tarrest o	CALLED SUR	MANUEL P	TUBER (LFF	Dektin po	mb of 1005	
		it price C	honge High		Est. voi	Open int.
Sep.			0.05 96.60		34596	10000
Dec			0.05 26.44		62633	212286
Mor			0.08 96.10		34542	184341
Jun M Transm M			0,07 96.77 PURSES (LIFFE)		17926	111436
			nanga Higi		Est. voi	Open int.
Sep.	•	1.70	- 91.77	91.55	13874	59517
Dec			0.02 92.16		5534	35630
Mar	92.31 9		0.03 62.35		3123	22095
Jun			0.05 92.36		982	12028
THE		-	TANC FUTUR			
_			haven High		Est. vol	Open int.
Sep Dec			0.03 97.34 0.02 177.14		7106	37624 22484
Mir			0.02 W.14 0.02 98.93		2541 795	9244
Jun .			0.02 98.68		105	1500
			VRES (LIFFE)			
	Open Be	tt price C	hanga High	l,ow	BE 46	Open int.
Sep	89.14 8	9.18 4	0.02 99.14	L 99.14	50	n/u
Dec			0.01 95.70	96.76	500	n/a
1Apr	_		- 20.02	•	0	19/4
E TURNE N			(LIFFE) Equin			
_			henge (Sg)		Est. voi	Open int.
Sep			0.02 95.5		833	7779
Dec Mar			0.03 05.45 0.03 95.25		35A 150	5167 3241
Jun			40.03 94.00		130 61	2349
- 1					•	2070





CROSS BFr 100 K(r) 53.8k FFr) 60.94 0M(g 20.8k (F) 18.37 (L) 2.94 (F) 18.37 (K) 48.21 (E) 24.56 SK(r) 47.01 SK(r) 47.01 (L) 24.56 (L) 24.56 (L) 24.56 (L) 48.88	18.66 10 11.38 3.953 9.354 0.368 9.431 9.021 3.760 4.561 8.795	16.41 8.784 10 3.384 8.218 0.335 8.014 7.924 3.294 4.024	2.595 2.595 2.955 1 2.428 6.099 0.891 2.341 0.073	1,997 1,089 1,217 0,412 1 0,041 0,367 0,964	4863 2514 2976 1007 2445 100.	5,444 2,914 3,318 1,128 2,726	NRCr 20.71 11.09 12.62 4.271 10.37	498.2 268.7 303.6 102.7 249.4	Pin 407.8 •218.3 248.5 84.11	21,24 11,37 12,94 4,361	4.007 2.145 2.442 0.826	2.048 1,098 1,248 0,422	C8 4,967 2,398 2,891 0,901	3.187 1.706 1.942 0.657	381.8 188.0 214.1 72.45	2.68 1,87 1,56 0.69
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OK) 53.85 PH) 60.94 OM, 20.85 (R) 50.07 (L) 2.044 (FI) 18.35 (Es) 20.07 (Es) 20.07 SR(c) 47.00 SR(c) 24.55	10 11.58 3.859 9.354 0.368 9.431 9.021 9.750 4.591 8.795	8.784 10 3.384 8.216 0.335 3.014 7.924 3.294 4.024	2.595 2.955 1 2.428 0.099 0.891 2.341 0.973	1.089 1.217 0.412 1 0.041 0.387	2614 2976 1007 3445 100.	2.914 3.318 1.128 2.726	11.09 12.82 4.271	266.7 303.6 102.7	·218.9 248.5 84.11	11.37 12.94 4.981	2.145 2.442	1,098	2.398 2.881	1.706 1.942	188.0 214.1	1,37
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(Es) 20.07 Pts) 24.53 SKr) 47.08 SPr) 24.98	3,780 4,581 8,795	3.294 4.024	0.973	0.504	996.9	1	3.804		74.97 198.9	10.26	1,995	0.375	2.109	1,530	189.6	1.2
Pte) 24.5 SKr) 47.0 SPr) 24.9	4.581 8,795	4.024			2358	2.020	10	240.6						0.640		0.5
BP() 47.00 BP() 24.90	8,795			0.401	980.3	1.093	4.157	100.	81.87	4.264	0.804	0.411	0.877	0.782	70.52	0.5
BPr) 24.90			1.189	0.490	1197	1.335	5.078	122,1	100.	5.208	0.982	0.502	1.071		85.14	
		7.725	2.283	0.940	2299	2.583	9.749	284.5	102.0	10	1.886	0.984	2.058	1.500 0.796	165.4	1,2
40.00	4.665	4.098	1,210	0.498	1219	1.359	5,169	124.3	101.8	5.302	1	0.511	1.090		87,68	0.6
	9.120	8.011	2.357	0.975	2384	2.658	10.11	243.2	199.1	10.37	1.956	1	2.132	1,558	171.5	1.2
(CB) 22.90	4.278	3,756	1.110	0.457	1118	1.247	4.742	114.1	93.39	4,864	0.917	0.489	.1	0.720	80.44	0.5
(50) 37.39	5.861	5.148	1.521	0.627	1532	1.708	6.497	15 6. 3	128.0	6.665	1.257	0.643	1.970	1	110.2	0.8
(Y) 28.47	5,318	4.671	1,380	D.568	1390	1.580	5.895	141.5	118.1	8.047	1,141	0.583	1.248	0.907	100.	0.7
											1.564	0.799	1.704	1,344	187.1	1
Franc, None	egian Kroner,	and Bred	lgis Kroner	per 10;	Belgion Pe	ano, Yen, Si	guido, Lina	and Pees	66 per 193							
MES (949)	DM 125,000	per DM					= 34	PANE	g yani F	فيسبن وال	(MAN) Yes	12.6 per	Yen 100	1		
Lates	Change	High	L	bw i	Est. vol	Open int.			Open	Letest	Change	High			at voi	Open
0.857	-0.0004	0.658		586	7,779	53,363	Sep		0.9168	0.9146	-0.0013					78,94
0.681	-0.0005	0.882	3.0	61 8	178	2,218	Dea	- (1.0245		-0.0012	0.926	5 0.8	245		8,91
	-	-		-	29	311	New		-	0.9383	-	-	-	-	52	136
UTVILLE	(MM) SFr 1	25,000 pe	# 8Fr				E 8		TUTTER.	88 (NA)	252,600 p	er E				
0.797	+0.0009	0.797	6 0.7	945	5,703	98,190	Sep		1,5620	1.5534	+0.0008			506 T	7,765	58,83
					105	1,274	Dac		-		40.0010			-	4	1,08
		_		-	37	95	Mar		-	1.5570	+0.0010	1,558	9 -	-	1	8
	Lates (MA) Lates 0.8571 0.8618 0.8661 UTT VPRISS	(SAM) DM 125,000 Latest Chengs 0.8579 -0.0004 0.8685 -0.0005 0.8685 -0.0005 UTUNESS (MM) SF: 11	Name, Norweglan Kraner, and Swed 1838 (MMN) DM 125,000 per DM Latest Charges High 0.8579 -0.0004 0.8578 0.8618 -0.0008 0.8638 0.8665	Tennic, Norweglen Krener, and Swedek Krener 1888 (BMN) DM 125,000 per DM Latest Change High Li 0.8579 -0.0004 0.8585 0.8 0.8685 -0.0008 0.8620 0.5 0.8685 (BMN) SFr 125,000 per SFr 0.7971 +0.0009 0.7976 0.7 0.8031 +0.0009 0.8035 0.8	Tenns, Norwegien Kones, and Swedish Norser per 10; 100 (MAN) DM 125,000 per DM Latest Change High Low 0.8579 -0.0004 0.8583 0.8569 0.8618 -0.0005 0.8680 0.8618 0.0606 0.8680 0.976 UTUNESS (MAN) SFr 125,000 per SFr 0.7971 +0.0009 0.7976 0.7945 0.8031 +0.0009 0.8035 0.8031	Tenne, Norwegier Rosser, and Swedish Rosser per 10; Seiglan Pietes (SMN) DM 125,000 per DM Letest Change High Low Est. vol 0.8579 -0.0004 0.8585 0.8589 7,779 0.8618 -0.0008 0.8620 0.8618 178 0.8686 178 0.8686 0.8618 178 0.8686 0.8618 178 0.8686 0.8631 188 0.8686 0.8631 188 0.8631 105	Tenne, Norwegian Romer, and Swedish Richer per 10; Setglan Penne, Yen, Settle (SMA) DM 125,000 per DM Latest Change High Low Set, vol. Open Int. 0.8579 -0.0004 0.5585 0.8586 7,779 83,985 0.8618 -0.0005 0.8620 0.8618 176 2,218 0.8668 -0.0005 0.8620 0.8618 176 2,218 0.8668 0.8668 0.8618 176 2,218 0.8668 0.8668 0.8618 176 2,218 0.7971 +0.0009 0.8626 0.8631 105 1,274	Tennic, Norwegleri Riceser, and Swedick Former per 10; Belgian Fennic, Ven, Besedo, Lieu (MAN) DM 125,000 per DM	Trunches (MAN) SP 125,000 per SPr 0.9971 +0.0009 0.8776 0.8931 105 1,274 Dec 10.9031 +0.0009 0.8036 0.8031 105 1,274 Dec 10.9031 +0.0009 0.8036 0.8031 0.8031 0.7976 0.8031 0.8031 0.7976 0.8031 0.80	Name Name	Common C	Common C	Common C	Comparison Committee Com	Committee Comm	Committee Comm

	-	0.8031 0.8087	+0.0009	0.8035	-	105 37	25	Mar	-	1.5570	+0.0010	1,558	0 -	1	8
								EMS EU	DODE.	an Cii	ROFN	CV UN	HT RAT	Es.	
	TERES							Jul 11	Ecu c	er R	ate	Change	% +/- fre	om % apri	
LONDO	H HON	EY RA	TES	7				-	retes		st Eou	on day	Cert na		
Jul 11		Over-	7 days notice	One	Three '	Six Importes	One	Spain	162.4		1.126 37620 -	+0.041	-0.84	2.16	
		night	8ł2 - 5łà		5% - 5%	5% - 5%	6 - 5%	Netherlands	2,152	14 2	5049	+0.0016		1.38	,
interbank St		- 9 ₂ 5	off - Sif	5% - 5% 5% - 5%	514 - 55	54 - 54 58 - 58	572 - 013	Seighan Germany	39.39		.4813 11609	+0.0299	0.22	1.09	
Sterling CDs Treasury Bill		-		5要 - 5%	- 343			Azetria	13.43		4850	+0.0089	0.35	0.95	, 4
Bank Bills		51 55a	5% - 8%	58 - 55 54 - 54	5% - 8½	54 - 54	8 - 6%	Portugal	195.7		6.744 18323	-0.064 -0.00038	0.49 1.20	0.81	
Local author Discount Ma	nny depa. Miket depe	5% - 54	64 - 64			•	-	France Denmark	8.406 7.285			+0.00327	1.31	. 0.00	
LIK clearing	tonk been	lending rith	54 per o	ent from Ju	ne 6, 1995			NON ERM M	CELEBRATICS						
PLE COMPANIES			Uptol	1-8	. 3-6	8-0	B-12	Greece	292.8		1.061	+0.164	2.80	-1 <i>A</i> 5	
			monts	month	menths	months	morah8	UK	2106.		28.42 17893 -	+0.3 0.002499	-8.44 2.70	10.64 -1.38	
Certs of Tox	k dep. (£100	,000,	21/2	· 5½	5		44	E		·		C	a am la chace	indag relative	atrangth.
Centre of Tax (dec. under 🖸	100000n a 4	200. Japon 4817pc, EC	S Williams	e Stg. Exten	Finance, Mai	ke up day	Percentage che sallo between to for a currency.	nges are to	r Ecu; a pos	dive change	denotes a	week current n the actual a	ny. Divergence	shows the
Ave. tender ra Jun 28, 1996. rate for period	Agreed rote	ter period J	ul 24, 1886 ti 1986, Schwa	D Aug 25, 19 Mar IV & V 51	96, Schemes 135pc. Financ	E & El 7.20pc e House Bes	e Reta Opc								
rate for period from Jul 1, 19	0 Jun 1, 1990 196			A 10000 00	ann ann			(17/9/92) Start	g and links		nded from f	EPAL Actus	tment culcula da sor sor s	ted by the Fina	encial Tire
S ALGERT	MONTH 5			High	LOW POR	Est. vol	Open int.	Strike		CAL	_			PUTS	
	Ореп	Sett price	-0.01	94.31	94.29	12235	87527	Price	. Jul	Au	9	Ş а р	Jul	Aug	Sep
Sep	94.31 94.23	94,30 94,21	-0.02	94.23	84,18	18099	90566	1.520	3.06	3.1		3.40	0.03	0.10	0.58
Dec Mar	83.93	B3.92	-0.01	93.94 93.60	93.89 93.48	8749 7073	62980 45105	1,530	- 2.10 1.11	2.4 1.6		202	0.03	0.27	0.88
Jun	93.48	93.48 93.05	- :	93.07	93.03	2475	29880	1.550	0.31	11	-	1.45	0.14	0.94	1.31
Sep Also traded o	93.06	toer interest	figs. are lo	r previous di	by.			1,560	0.08	Œ.		1.00	0.81	1.50	1.88
AME UNCON	M Mr. 122 -				into al dese			Previous day's	VOL, CIMI 8	.043 Puts 5,	708 , Prev.	anke abeu	PL, CASE 13	73 PUB 132	,12)
E SHORT	STERLER	OPTION	(LIFFE) E	Son'non be	ATIES OF YOU	70		THREE M	OHTH E	MODOLL	AR (MM)	Sim poir	ts of 100%		
Strike		CAI		Mar	Sep	Puts	Mer		Com	Latest	Chance	Hilah		Est. voi	Open
Price	Sep	_	-	.17	0.07	0.22	0.50	1 -				-			
	0.12	0.1						Sep	94,12	94.10	-0.01	94,14	94.DB	72,083	
	0.12 0.03	0.0	, o	.09	0:28	0.36	0,67	Dec	93.81	93.78	-0.02	93.82	93.76	107,117	437,0
9450	0.03	0.0	7 0	.09	0.28	0.35	0.67						93.76		404,8 437,0 294,3
9450	0.03	0.0	7 0	.09	0.28	0.35	0.67	Dec	93.81 93.64	93.78 93.61	-0.02 -0.02	93.62 93.66	93.76 93.58	107,117	437,0
9450	0.03	0.0	7 0	.09	0.28	0.35	0.67	Dec Mar	93.81 93.64	93.78 93.61	-0.02 -0.02	93.62 93.66	93.76 93.58 100%	107,117	437,0 294,3
9425 9450 9475 Ept. vol. total	0.03	0.0	7 0	.09	0.28	0.35	0.67	Dec Mer E US TREA Sep Dec	93.81 93.84 SURY DE	93.78 93.61 11. PUTUA 94.82 94.57	-0'05 -0'05 -0'05	93.82 93.66 \$1m per	99.76 93.58 100%	107,117 93,068 250 208	437,0 294,3 5,90 1,43
9450	0.03	0.0 0.0 Puss 703. P	7 0 3 0 revious day*	LOS LOS open int.,	0.23 0.46 Calls 124744	0.35	0.67	Dec Mar US TREA	93.81 93.84 SURY BR 94.81 94.37	93.78 93.61 L FUTUR 94.82 94.37 94.19	-0.03 -0.03	93.82 93.66 \$1m per 94.82	99.76 93.58 100%	107,117 83,068 250	437,0 294,3 5,90 1,43
9450	0.03	0.0 0.0 Puss 703. P	7 0 3 0 revious day*	.09	0.23 0.46 Calls 124744	0.35	0.67	Dec Mar Sep Dec Mer Al Open Intere	93.81 93.84 SURY DE 94.81 94.37	93.78 93.61 ************************************	-0.02 -0.02 +0.01 +0.01 -0.03	93.82 93.66 \$1m per 94.82 94.37	99.76 93.58 100% 94.61 94.37	107,117 93,068 250 208	437,0 294,3 5,90 1,43
9450	0.03	0.0 0.0 Puss 703. P	7 0 3 0 revious day	LOS LOS LOS OPEN INC.	0.28 0.48 Cais 126744 ATES	0.35	0.67	Dec Mar E US TREA Sep Dec Mer Al Open british E EUROREA	93.81 93.84 SURY DE 94.81 94.37	93.78 93.61 L FUTUA 94.82 94.37 94.19 for previous 986 (LIFFI	-0.02 -0.02 Es (N/M) +0.01 -0.03 day	93.82 93.66 \$1m per 94.82 94.37	99.76 93.58 100% 94.61 94.37	107,117 83,088 250 208 38	437,0 294,3 5,90 1,43
9450 9475 Est. vol. total	0.03 0.01 , Cals 3201	0.0 0.0 Puss 703. P BASI	7 0 3 0 revious day	ING R	0.28 0.46 Cuis 124744 ATES 5.75 Roye	0.35 0.57 Pute 104655	0.87 0.88)	Dec Mar Sep Dec Mer Al Open Intere	93.81 93.84 SURY DE 94.81 94.37	93.78 93.61 L FUTUA 94.82 94.57 94.19 for previous 986 (LIFFI	-0.02 -0.02 HB (MM) +0.01 -0.03 day R) DM1m (93.82 93.66 \$1m per 94.82 94.37	98.76 93.58 100% 94.61 94.37	107,117 93,068 250 208	437,0 294,3 5,90 1,43 164
9450 9475 Est. vol. total	0.03 0.01 , Calls 3201	0.0 0.0 Puss 703. P BASI % 5.75 6	7 0 3 0 revious day ¹ E LEND unces Last	ING R	0.28 0.46 Cass 120744 ATES %. 5.75 Fogs 7.00 •Sing	0.35 0.57 Pute 104666	0.67 0.88) % and 5.75	Dec Mar E US TREA Sep Dec Mer Al Open Intere E MUROMA Strike	93.81 93.84 8URY BH 94.81 94.37 et figs. are RK OPTE	93.78 93.61 L PUTUA 94.82 94.37 94.19 for previous 9086 (LIFH	-0.02 -0.02 -0.03 +0.01 -0.03 day -2 DM1m	93.82 93.66 \$1m per 94.82 94.37 points of	98.76 93.58 100% 94.61 94.37	250 208 38 38 - PUTS	437,0 294,3 5,90 1,43 184 De
9450 9475 Est. vol. total Adam 8 O Allod Trus	0.03 0.01 , Calk 3201	0.0 0.0 0.0 Puss 703. P BASI % 5.75 E 5.75 F	7 0 3 0 revious day* LEND uncan Last water Bank insucal & G	ING R	0.28 0.46 Cais 126744 ATES %. 5.75 8.75 Royer 7.00 GSing	0.36 0.57 Pute 104689 of Elicol Scott or & Friedlan its Wildows	0.87 0.88 3 4 5.75 nder. 5.75 Secs. 5.75 Secs. 5.75	Dec Mar E US TREA Sep Dec Mer Al Open Interes E MUROMEA Strikes Prices 9050 90575	93.81 93.84 SURY BH 94.81 94.37 et fige. ere RK OFTE Jul	93.78 93.61 L FUTUR 94.82 94.37 94.19 for previous 0085 (LFFI Aug 0.12 (0.01 (-0.02 -0.02 -0.03 +0.01 -0.03 day 3 DM1m 125 Sep 3.14 (6.08	93.82 93.66 \$1m per 94.82 94.37 	99.76 93.58 100% 94.51 94.37 100% Jul A 9.01 0.0	250 208 38 38 38 	437,0 294,3 5,90 1,43 184 De 0.2
Adam & C Alled Trus All Bank	0.03 0.01 , Calk 3201	0.0 0.0 0.0 Puis 703. P BASI % 5.75 E 5.75 E 5.75 E 5.75 E	7 0 3 0 revious dey ¹ cuncan Lawr cater Bank insuctal & G obert Flami krobenk	ING R.	0.28 0.46 Calls 124744 ATES 6.276 8.275 7.00 Sing 5.76 Soul 175 TSE	0.36 0.57 Pulse 104889 of Elicol Scott for & Friedlant & Williams of the Wildows	0.87 0.88 9 % sazi _ 5.75 nder 5.75 Secs. 5.76 Bank. 5.75	Dec Mar E US TREA Sep Dec Mer Al Open Inter E LIUROMA Strike Prica 9650 9675 9700	93.81 93.84 94.81 94.81 94.37 at iga en RK OPTE	93.78 93.61 L FUTUA 94.82 94.37 94.19 for previous 985 (LIFF CAL Aug 0.12 (0.01 (-0.02 -0.02 -0.03 +0.01 -0.03 -0.03 -0.03 -0.03 -0.03 -0.03 -0.03 -0.03 -0.03 -0.03 -0.03 -0.03	93.82 93.65 \$1m per 94.82 94.37 points of Dec 0.11 (0.04 1.01 (0.04	93.76 93.58 100% 94.51 94.37 100% Jul A 0.01 0.1	250 208 38 38 250 208 38 38 200 200 400 400 400 400 400 400 400 400	437,0 294,3 5,90 1,43 184 De 0.2 0.3 0.8
Adam 8 C Allod Taus Berling Are Berling Are Berling Are	0.03 0.01 Calls 3201 company 3 Bank shocker	0.00 0.00 Pass 770. P 8AS 5.75 E 5.75 E 5.75 G 5.75 G	7 0 3 0 revious day E LEND uncan Last uncan Bank insancial & Green	Limited Limite	0.28 0.46 Calls 124744 ATES 5.76 3.75 Roya 7.00 •Sing 5.76 Sool 1.75 TSB 1.78 Link	0.36 0.57 Pute 104689 of Elicol Scott or & Friedlan its Wildows	% 5.75 Seed 5.75 Seed 5.75 Seed 5.75 Seed 5.75 Seed 5.75	Dec Mar E US TREA Sep Dec Mar Al Open Intere E EUROSEA Strikes Prices 9050 9675 97700 Est. vol. total.	93.81 94.81 94.81 94.37 et èga ese 8K 0PT3 Jel 0.11 0.01 6	93.78 93.61 1 FUTUA 94.52 94.57 94.19 for previous 0005 (LIFFI ——————————————————————————————————	-0.02 -0.02 -0.03 -0.03 -0.03 -0.03 -0.03 -0.03 -0.03 -0.03 -0.03 -0.03 -0.03 -0.03 -0.03 -0.03 -0.03	93.82 93.66 \$1m per 94.82 94.37 points of Dec 1.11 (0.04 (93.76 63.58 100% 94.51 94.37 100% Jul A 0.01 0.0 0.16 0.1 0.40 0.1 int, Calbs 29	250 208 38 208 38 209 38 200 200 38 38 200 200 400 400 400 400 400 400 400 400	437,0 294,3 5,90 1,43 164 De 0,2 0,3 0,8
Adam & C Alled Trus Alb Bank et lenny Are Bank of Banco Bib	0.03 0.01 Code 3201 company	0.00 0.00 Puss 770. P 8.8.75 F 5.75 F 5.75 F 5.75 F 5.75 F 5.75 F 5.75 F 5.75 F 6.575 F 6.575 F	7 0 3 0 0 3 0 0 0 0 0 0 0 0 0 0 0 0 0 0	DING R. Limited Een Bark	0.28 0.46 0.46 124744 124744 124744 124744 124744 124744 12474 124	0.35 0.57 Pute 104689 id Bk of South for & Friedla in & William of 16 Mark of 16 Mark of 16 Mark Bank farm Tayet	9.687 0.88 9.6821 5.75 nder. 5.75 Secs. 5.75 Secs. 5.75 Pic. 3.75 Pic. 3.75	Dec Mar E US TREA Sep Dec Mar Al Open Intere E EUROSEA Strikes Prices 9050 9075 9700 Est. vol. total. E EUROSEA	93.81 94.81 94.81 94.37 et èga ese 8K 0PT3 Jel 0.11 0.01 6	93.78 93.61 L FUTUR 94.62 94.57 94.19 94	-0.02 -0.02 +0.07 -0.03 day = DMim LS -0.14 (0.03 0 (93.82 93.66 \$1m per 94.82 94.37 points of Dec 1.11 (0.04 (93.76 63.58 100% 94.51 94.37 100% Jul A 0.01 0.0 0.16 0.1 0.40 0.1 int, Calbs 29	250 258 258 268 38 38 - PUTS PUTS Sep 12 0,04 16 0,18 10 0,40 406 Puts 303 00%	437,0 294,3 5,90 1,43 184 De 0.2 0.3 0.8
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NOTICE OF ESTABLISHMENT OF THE INTEREST RATE FOR THE FIVE-YEAR PERIOD COMMENCING **AUGUST 20, 1996**



The Mortgage Bank and Financial Administration Agency of the **Kingdom of Denmark** (Kongeriget Denmerks Hypotekbenk og Pinensforvelming)

> FRF 500,000,000 **Guaranteed Retractable Bonds**

Irrevocably and unconditionally guaranteed by The Kingdom of Denmark In accordance with clause (b) of paragraph Interest of the Terms and

Conditions of the Bonds, notice is hereby given to the Bondholders that for the five-year period com-The Fiscal Agent Kredietbenk Luxembourg mencing August 20, 1996 the

NOTICE TO HOLDERS OF Cityscape Financial Corp. 6% Convertible Subordinated Debentures due 2006 Cityscape Financial Corp. has approved payment of a 100% stock fividend to holders of record of the Company's Common Stock, \$0.01 par value as of June 24, 1996 to be paid to such record holders on or about July 1, 1996. In accordance with the Company's 6% Conven-thle Sobordinated Debentures, the initial Convention Price of \$52.50 per share of Common Stock is ad-justed to \$26.25 per share as a result of such Stock Dividend BY: CITYSCAPE FINANCIAL CORP. **GIVE US**

A STAPLE

And don't forget to add your cheque to fund more Macmillan Nurses to help 1,000,000 people living with cancer. (1 in 3 of us will get cancer)

Cheque amount £... made out to 'CRMF (F8)' Please send to: **CRMF FREEPOST** LONDON SW3 3BR Macmillan

Cancer Relief Macmillan Fund exists to support people with cancer and their families. Regd. Charley No. 261017

AFFEAL

Lothbury Funding No. 1 PLC

66,000,000

Class B Notes

C150.000.000 £144,000,000 Class A2 Notes Class Al Notes

Mortgage Backed Hoating Rate Notes due 2031 in accordance with the provisions of the Notes, notice is hereby given that for the three month period 10th July 1996 to 10th October 1996, the Class Al Notes, Class A2 Notes and Class B Notes will carry an interest rate of 6.0125%, 6.2125% and 7.0125% per annum respectively. The interest psyable per £100,000 Note will be £702.56 for the Class A1 Notes, £1,561,61 for the Class A2 Notes and £1,762,70 for the Class B Notes.

> NAME NATWEST MARKETS

FIDELITY FAR EAST FUND Société d'Investissement à Capital Variable Kansallis House - Place de l'Etoile B.P. 2174 - L-1021 Luxembourg R.C. B 16926 DIVIDEND NOTICE At the Annual General Meeting held on June 25, 1996, it was decided to pay a dividend of USD 0.07 (7cents) per share on or after 24th July, 1996 to shareholders of record on July 2, 1996 and to holders of bearer shares upon presentation of coupon No 17. Paying Agent Kreditbank S.A. Laxembourgeoise 43. Boulevard Royal Investments

HEMISPHERES FUNDING CORPORATION Guaranteed Asset Backed Floating Rate Notes, Series 1995-A U.S.\$301,000,000

Interest Accrual Rate Coupon Amount (USD) Series 1995-A Notes 6.047500% U.S.\$4,651,871.39 This Interest Accrual Rate and Coupon Amount thould be used when determining

the interest payable on Friday, October 11, 1996. Bankers Trust Company

ANZBank Australia and New Zeal **Banking Group Limited** ACN 005 357 522 ed with lasting lighting in du Sons of Vigarria, Assentia) U.S. \$250,000,000 Floating Rate Notes due 1998 Flooting Rate Notes that 1998
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Interest Period II th July, 1996 to
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of U.S. 314,790 per U.S. 310,000 Note
and U.S. 314,790 per U.S. 310,000 Note.
Note. The selevant Interest Payment
Date will be 11 th October, 1996.

Listed on the Laternhoure Stock Eachange

Bankers Treat Company, London Agent Beni

US\$50,000,000 Subordinated Floating Rate Depositary Receipts due 2000 (the "Receipts") (the "Recorpts")
Issued by the
Law Debeature Trest Corporation
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Banca Commorcials Uniflama
(Incorporated in the Republic of Italy as
a Society per Aricos)
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(the "Bank")

Notice is bereby given in accordance with Condition 4(b) of the Receipts, the Bank has exercised its option to redeem all of the Deposits at par on the Interest Payment Date falling on 13th August, 1996.

Sumitome Finance (Agent Bank)

Notes to Marie

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COMMODITIES AND AGRICULTURE

market plan next week

By Meil Buckley in Brussels and Deborah Hargreaves

Mr Franz Fischler, the European Union agriculture commissioner, may unveil as early as next week his plans to curb beef production and rehalance the European beef market in the wake of the "mad cow disease" crisis.

Although ministers had given Mr Fischler until September to present the plans, the commissioner is keen to publish them before the commission's August recess, so that action can be taken quickly in the autumn. He warned this week that "urgent measures" were needed to rebalance supply and demand with beef consumption down 11 per cent since the mad cow crisis began - to safeguard the jobs of millions of producer.

Several adjustments to the market are understood to be under discussion, although the final shape of the plans is still include raising premiums paid for calves sent to slaughter. and reducing the weight limits for cattle bought into intervention - in other words, to support the market - by the European Commission.

Another plan already pro posed as part of this year's reform of beef pricing includes abolishing the second of the two premiums, or subsidies. that farmers receive on cattle, and increasing the first premium. That might persuade farmers to slaughter cattle at a younger age, so reducing

Officials are also looking at stocking rates, or the number

Australia could face a mouse

plague if steps are not taken to stem a recent build-up in the

pests, Mr Xavier Martin, chair-

farmers are entitled to receive

Costs of the programme have yet to be determined, but the commission has repeatedly warned that no further funding for the beef market is available from this year's budget. Officials say the programme may have to be funded by reducing subsidies to arable farmers.

EII ministers have already complained that arable subsidies are too high, as the anticipated price cuts they were designed to compensate for have not occurred.

If Mr Fischler's plans were published next week, they could be given a first reading by EU agriculture ministers at meeting scheduled for July 22. But the European Parliament must give an opinion before they can be voted on by ministers - likely to postpone a vote until September.

The crisis over bovine spongiform encephalopathy will slash farm incomes in the EU by Ecu2.1bn or 3.6 per cent next year, according to a report by Produce Studies Group, a food consultancy. This wipes out much of the 4.6 per cent jump in earnings that

occurred from 1994 to 1995. "Clearly, some farms are suffering a disastrous income loss such as specialist mature beef herds in the UK and beef lots in Italy," said Mr Tony Houghton, director of Produce Studies. Other producers such as pig farmers were benefiting from a rise in demand and prices, but, overall, the farming industry would suffer a net

loss, Mr Houghton said. The drop in incomes is expected to result from a 1.1m decline in beef consumption

reports Renters from Sydney. Fast, efficient and safe con-

trol of mice was possible with

strychnine, he said. But farm-

ers should be looking at pre-

In a report to be released on July 24, the group estimates that pigmeat demand will rise by 743,800 tonnes next year and poultry by 334,700 tonnes or 216m birds as consumers

switch from bent. Mr Houghton estimates that, over the medium term, beef consumption will be 20 per cent lower in Germany and Italy and by 2000, it will be 10 per cent lower than in 1995. The UK will see demand for

beef recovering from 10 per cent down on 1995 to 5 per cent down by 2000 with all other EU countries seeing consumption 7.5 per cent lower in 2000 than last year. The EU cattle population is expected to fall by 1.7m animals by 2000. France is expected to see the biggest drop in its cattle production beef output declining by 56,000 tonnes by 2000. However, the drop in produc-

tion is unlikely to keep up with the decline in beef demand. leading to a continued build up of stocks in EU intervention stores. Mr Fischler, warned this week that the BSE crisis was likely to lead to stocks of 600,000 tonnes in intervention stores by the end of the year.

The EU has a limit on the amount of subsidised beef it can offload on world markets imposed by the General Agreement on Tariffs and Trade. making it difficult for the EU to dispose of stocks. This limit is set at 1m tonnes for this year, falling to 823,000 tonnes by 2000, making it crucial for the EU to cut beef production. EU Meat Markets Beyond the Scare: The Medium Term -From Produce Studies, Northcroft House, West Street, Newbury Berks. RG14 1HD. Tel. 44

Mouse 'plague' threatens Australian crops perhaps by using perimeter baits. Farmers could not stand

by and watch their first major

crop in years be decimated, he added.

Fischler may reveal meat | Soyabean futures prices soar in Chicago

By Lauria Morae In Chicago

Soyabean futures prices scared on the Chicago Board of Trade yesterday, extending a four-day rally, as traders considered the prospects for the US's freshlyplanted soyabean crop.

The beans, used principally to supply vegetable oil, with the remaining meal supplying high-protein feed for beef and pigs, are a critical factor in rebuilding US grain stocks this

CBoT traders pushed prices

back their outlook for weekend rains in the eastern corn (maize) belt, where the bulk of the nation's soyabeans are

The eastern corn belt has bad below-normal precipitation, and the forecasts for this weekend are dry," said Mr Paul Matthews, grains analyst for the brokerage firm, Refco. With late-planted soyabeans just emerging, traders believe that unseasonal dryness could

trim yields. Talk that China had purhigher as meteorologists scaled chased between 100,000 and

200,000 tonnes of US soyabeans for shipment in August and was also in the market for soyabean meal gave further support to prices, although traders said the rumours, which had not been confirmed, had been circulating in the

diminishing their impact yes-Prices for soyabeans for November, the first new crop, delivery were up 60 cents per bushel for the week by midday, touching \$7.87% a bushel, and

after easing back early in the

grain pits for several_days,

afternoon they rallied to settle at that level, up the permissi-ble 30 cents daily limit from Wednesday's close.

The next three weeks are a critical development period for soyabeans," said Mr Dale Gustafson, Smith Barney's commodity analyst. With stocks of other feedgrains, particularly maize, critically short, the markets are unusually concerned with the progress of the new crop. "We're counting heavily on big recoveries in production this year, and we need everything to go right with the new

far, very little has gone right." Analysts said today's US Department of Agriculture crop production report is expected to show only small adjustments to the government's June estimates of acreage planted to maize and soys. beans and should not have a major impact on market sentiment.

• CBoT maize and wheat futures were also strong yesterday with the former gaining 12 cents at \$4.21% a bushel and the latter 15 cents to \$5.07.

Tribal violence stalls Indian gas search

Kunal Bose reports on exploration and production problems in the state of Tripura

ribal violence in the ment has stepped up security north-east Indian state of Tripura is seriously hindering efforts to develop the region's gas resources. The Oil and Natural Gas Commission, India's largest hydrocarbons group, wants to drill new gas vells but it is finding it difficult even to produce gas from many of its existing facilities in the face of sustained violent campaign by the tribal insur-

gent groups.
The ONGC, which has discovered the country's second largest non-associated gas reserve in Tripura and invested over Rs6.2bn (\$170m) there, is not venturing into areas where the writs of All Tripura Tiger Force and the National Liberation Front of Tripura ron.

The law and order situation has deteriorated in the last few years," says Mr Kharak Singh general manager of ONGC. Two of our officers were kidnapped in July 1995 near the drilling site at Adab and then again in an ambush at Agar-tals Dome, close to the state capital, six security people were killed. Besides threat and violence, the insurgents are resorting to large-scale stealing of materials from the work sites. Even then, we are not thinking of pulling out of the

Although the state govern-

30FT8

for ONGC staff the company has suspended drilling in a number of places, including Baramura, the most promising gas-bearing structure identified so far, Khobal, Langai and Langtarai "We have identified

state's most important mineral resource, should be stopped. It would be wrong to see the Tripura insurgency as merely a law and order problem. Insurgency has to be contained mainly through social and economic upliftment of the tribals.

recoverable reserve of 15.01bn companies will be interested in

cu m," says Mr Singh. "Our rate of success in striking gas in Tripura is the highest in the country. The wells in Rokhia, Baramura and Agartala Dome have a capacity to produce

'We have identified 21 new locations for drilling at Baramura. But we are in no position to start the work'

21 new locations for drilling at Baramura. But we are in no position to start the work," says Mr Singh. Still more disturbing, perhaps, is that of the 12 gas-yielding wells at Bara-mura, ONGC is able to pump from only three.

The widespread insurgency in tribe-dominated areas has forced the ONGC to confine its work to parts of western and southern Tripura. Mr V. Thu-lasidas, chief secretary, says over 30 per cent of the state's population of 2.75m are tribals.

"The per capita income of the people in Tripura is less

than Rs4,500 against over Rs10,000 for the country,." he says. "The tribals are not demanding an independent country and they have never said that the exploration of

gas, which happens to be the

980 19 551 985 1,883 43,424

ONGC has an important role to play in the state's develop-But while the lusurgent groups are in a position to ask

the ONGC to pay a huge amount as income tax and take out licences for exploration and drilling work, the state's most important resource cannot be exploited fully. ONGC's geological surveys have estab-lished 14 anticinal structures and one subsurface domal feature as prospective fields.

Mr Singh says that the ONGC had so far drilled 80 wells in seven of the 15 identified prospects - 41 turned out to be gas-bearing and 35 wells were dry. The status of four other wells is yet to be established. "Drilling of the wells has established gas reserve of 28.82bn cubic metres and a net

In that expectation that the state will be able to contain the insurgency the ONGC is planning to step up investment in Tripura to Resbn during India's ninth five-year plan beginning April 1, 1997 from Rs2.25bn in the current plan period "We will take up 28 wells for exploration and development during the ninth plan. But what must simultaneously be done is to develop industries based on gas," says Mr

Singh.
The federal government wants other agencies besides the ONGC to be involved in gas exploration and production in Tripura. It has invited international bids for areas including Jampai, Sakhan, south of Hararganj, Langtarai, parts of Tulamura and parts of Aatharduced in Tripura is used for generating power. The state's power requirement is limited. however, and as India still does not have a national grid, the surplus power cannot be transferred to other regions. Mr Thulasidas says that the state is keen that "investors from outside should come here to set up nitrogenous fertiliser plants using gas as the feedstock. There is a big market for fertiliser in the seven northeastern states. Transporting fertiliser from here to to north Bengal and Bihar should not

be a problem. The nutrient can

also be exported to Bangla-desh." According to Mr Singh,

gas can also be used to make

prospecting gas in Tripura pro-vided there are large takers for

Whatever gas is now pro-

middle distillates like diesel, pharmaceutical wax and meth-Industry officials said that the Tripura government should try to convince the local people, particularly the tribals, that as only a portion of gas can be used locally, it should be evacuated to West Bengal through a pipeline running across Bangiadesh. The state would thereby make good revenue by way of royalties and

sales taxes, which could be

used for developmental work.

Farmers' Association's grains COMMODITIES PRICES

BASE METALS LONDON METAL EXCHANGE MILINE, SET PURITY & per librate

Close	1432.6-33.5	1458-69
Previous	1466-67	1503-04
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		1484/1480
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Close	1210-20	1250-66
Previous	1240-46	1276-80
High-low	15-10-10	1267/1260
AM Official	1228-33	1262-67
Kerb close	1220-00	1250-41
Open int.	5.428	1230-02
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Clase	780-1	783-4
Previous	793-4	794-5
Highstow		791/783
AM Official	783.5-85 0	784-85
Nerb close		784-85
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Premous	7405-15	7520-25
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AM Official	7189-90	7285-90
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High low	1002/991	1023/1018
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PRECIOUS METALS WE LOWDON BUILDING MARKET Prices supplied by N M Pothschild

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Precious Metals continued ■ GOLD COMEX (100 Troy cz.; \$/troy cz.) +1.2 387.8 386.3 322 7,883 +1.2 390.5 388.8 1,128 40,586 +1.2 381.8 321.8 621 8,846 6 367 1,504 21,356 53 2,528 231 2,242 2 84 III PALLADIUM HYMIX (100 Troy az.; M'ercy az.) ENERGY

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FUTURED DATA All futures data supplied by CMS.

trendless conclusion to sales when lest held, prices indicated by traders show no useful change. For those buying from Australia there has been small-scale renewed strength in the Australian dollar. This leads to awareness of the change of higher costs for currency resons. Without anything on the demand side the trade is generally inclined to ride out minor currency fluctuations, however, Apart from a dull background to the wool solution, retail demand beyond it's consumer inherest leaves a lot to be desired, The wool teotile industry is not well structured to writhstand a difficult period without damaging competitive pricing. Wool sales are resumed in Australia at the end of July Lumbad guidance from the Sydney wool futures market underlines the static trend.

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Open Interest and Volume data shown for contracts traded on COMEX, NYMEX, CST, NYCE, CME, CSCE and IPE Crude Oil are one day in armors. Volume & Open Interest totals

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Wheat (US Dark North) \$316.80

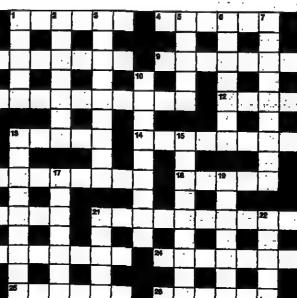
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CROSSWORD

No.9,118 Set by GRIFFIN



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13 Science man, when speaking, missed blubber out (8) roll-over? (10) missed blubber out (9)

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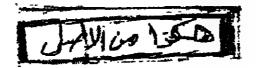
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Big slide on Wall St wipes out London's gains

By Steve Thompson, UK Stock Market Editor

A promising start to the day by UK equities was demolished during the early afternoon by another slide by Wall Street, which threatened to register its second 100-point fall on the Dow Jones Industrial Average

Wall Street's retreat was prompted by a profits warning issued by Hewlett Packard, the US computer group, whose shares fell sharply at the opening, dragging down other high-technology stocks. The Hewlett Packard news had all the more impact on Wall Street, given the poor second-quarter figures released by Motorola earlier in an 11-point plus rise within 30 min-

But Mr Bob Semple, equity market strategist at NatWest Securities, said the fall on Wall Street was "specific to technology stocks and therefore of less concern to London. The worries for London will come if the Dow breaks down below 5,400."

UK shares had quietly repaired the damage inflicted by last Friday's 115-point slide in the Dow and at one stage, very early in the session, looked like providing the ammunition to take the Footsie near to the 3.800 level.

Ahead of a respectable June infla-tion report, the Footsie kicked off the session in good heart and posted utes of the opening.

A minimal rise in inflation during June, giving a year-on-year increase of 2.1 per cent, was seen as doing little harm to the chances of a further reduction in UK interest rates before the end of the year.

The gilts market gave some early cause for concern, with the 10-year issue slipping back four ticks, before rallying to eventually close 7

The news from the US wiped out the remnants of a good early gain in the FT-SE 100 index. With the Dow on the slippery slope, London never looked like panicking but retreated in orderly fashion, finally closing a net 16.8 off at 3,749.0, a shade above

Just as the second line stocks never really mirrored the gains of the leaders, they held up rather better than the front line issues in the afternoon, leaving the FT-SE Mid 250 index 8.5 down at 4,343.8.

Commenting on the latest move by Wall Street, a senior marketmaker at one of the European brokers said London had put up an impressive performance: "There was no panic here, just a measured reaction; there does seem to be evidence of a decoupling of European markets from Wall Street."

He said the market would adopt a "wait and see" attitude and pointed

Energy analyst Ms Irene

Himona said: "The stock has collapsed on the back of the

regulatory review. We still

believe the dividend will be cut

by 25 per cent to 11p but, on our forecasts, that implies a

Aggregates leader Tarmac

out and head the FT-SE

bounced 3½ to 108p to claw back part of Wednesday's

Mid 250 index rankings in the

spotlight falling on Tarmac as a result of the takeover saga

surrounding aggregates group

Ennemix, there was no short-

age of buyers around. Volume

was substantially above aver-

Aggregates deals are some-

thing of a City theme at the moment. French giant Lafarge

has an agreed deal on the table for Ennemix, in which RMC

has a 3 per cent stake and Red-

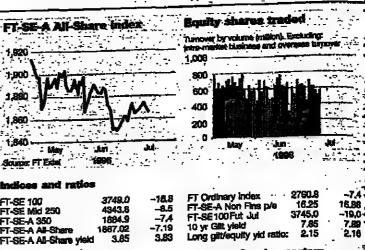
age at 9.7m shares.

Amid vague talk of the bld

share price of 215p.

out that US bonds had given a resolute showing yesterday, posting small gains during early trading Another top trader said he would want to see the US equity market register a three-figure fall on con-secutive days before he became

overly worried about London. London's overall lack of enthusiasm in the face of the Dow's drop was illustrated by the low level of turnover in equities. At the 6pm count turnover was a poor 669.3m shares, split pretty evenly between Footsie and non-Footsie stocks. Rather surprisingly, the value of genuine customer business on Wednesday was £2bn, the highest daily total since June 20.



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ICI steers clear of sell-off

ICI stood tall amid the general unhappiness as some investors who had sold it down after the April profits warning decided enough was enough.

The gain of 14 to 812p, assisted by a certain amount of buying by US investors, continued a rehabilitation begun a week ago, after the stock touched a six-month low.

cant fundamental change in the company's fortunes. However, most brokers had set price targets of between 750p and 780p, and once the shares moved below the upper end of that range some removed their sell recommendations and took a more neutral stance.

While the removal of pressure has allowed the shares to drift higher, they still remain a considerable distance from the 954p peak achieved in April. At its current level, ICI is on a prospective yield premium to the market of about 12 per cent.

The interim figures are due in two weeks time.

Barclays rumours

Although Barelays trod water yesterday, bank sector dealers were beginning to speculate about big corporate changes at the time of the interim figures due for relesse

There is a feeling that Barclays is keen to divest part or all of its BZW securities arm, and the possibility has been mooted that Commerzbank, of Germany, would be a willing

buyer.

Credit Lyonnais Laing believes the investment bank-ing side is worth up to £2bn, side could attract about £1bn. Also, Barclays is throwing off cash and the possibility of a share buy-back is becoming more probable by the day. Barclays shares finished 3 easier

at 792p, although turnover remained relatively light at 2.9m shares. Great Universal Stores fell 35 to 637p after analysts were disappointed by full-year

results and a trading update.

There was also disappointment because there was no indication as to whether the group will launch a share buy-NatWest Securities down-

graded its forecast from £657m o £607m, while the more bearish UBS reduced its estimate from £600m to £575m, excluding VAT rebates. BZW remained a buyer of the stock, with some optimism over the medium term under the group's new management.

There was a mixed response to Marks and Spencer, which slipped 3 to close at 484p after the annual meeting that neither overly excited nor disappointed analysts.

Forecasts were slightly adjusted to form a tighter clus ter than the previous wide range. Analysis said M&S was confirming that consumption was picking up, but GUS's results showed the recovery to

Airbus speculation got behind British Aerospace, with

the London market awash with rumours of an imminent big

Best bets centred on a contract for 45 jets worth \$1.8bn from GE Capital Aviation, part of General Electric, of the US, and a major aircraft leasing company. Reports from Paris suggested that Airbus could sign a deal next week.

It was heady stuff, and BAe, which has a 20 per cent stake in the Airbus consortium, ended 5 up at 963p, after 967p. Sentiment was also bolstered by talk of a better than expected Saudi Arabian budget,

British Gas improved 2 to 187/2p, as one of the longs standing bears of the stock finally decided it looked cheap enough to buy.

SGST, which has been a seller for years and was arguably the first broker to argue that the company will have to cut its dividend, has altered its stance to "trading buy".

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tion of £12m at Ennemix. "Tarmac sits on a price tag of well The early crunch for Wall

Most dealers discounted the

chances of an offer for Tarmac,

pointing to a market capitalisa

over £1hn." said an analyst. telecoms shares, standing BT on its head and pushing Orange further below its March flotation price.

By hinchtime, BT was up 3 for a 14 gain since Friday's close. The stock ended 4 down at 347p. Orange fell 8 to 196p, against a flotation price of

kins, the conglomerate, contin-ued to unfold with the shares, again solidly traded, adding a further 4 to 269p to top the The stock has risen 11 per

cent since last week's upbeat presentation to analysts spelt out more fully the strength of current trading and the impact of the \$1.4hn takeover of Gates Rubber of the US. BZW reiterated "buy" advice yesterday.

Hanson, hit by a negative note from NatWest Securities on Wednesday, fell to a sevenyear low after another big two-way pull had propelled turnover up to 32m. The stock

BAA's traffic numbers for June were around a percentage point down on the City consensus for the airports group, and the shares eased 2 to 471p. These figures have done nothing to bolster sentiment ahead of next week's regulatory review", said one trader. The application to the Office

of Fair Trading by Inntragreneur Pub Company to allow it to maintain a beer tie on its puba after March 1998, dominated the drinks sector. The main fear was that OFT

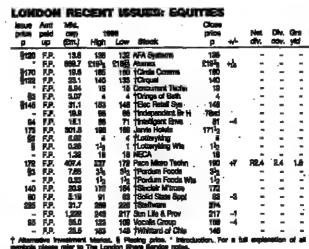
approval would result in Inntrepreneur - jointly owned by Grand Metropolitan and Foster's - being able to negotiate bigger discounts, which would adversely affect beer wholesale

Scottish & Newcastle, an important supplier to inntreand Bass lost 18 to 822p. How-ever, one analyst said the market's thinking was muddled, as Bass could pick up market share should approval be given and inntrepreneur would only be enjoying the discounts that other pub groups enjoyed.

Grand Metropolitan rose 5 to 442p on the back of the application with analysts speculating that it and Fosters would like to float Inntrepreneur.

Merrill Lynch was said to be positive on property shares, which helped boost several stocks in the sector, including MEPC, which put on 3 at 413p, while Regalian Properties

MARKET REPORTERS Peter Joles, Jose Kibero, Jeffrey Brown, Lies Wood



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Additional information on the FT-SE Actuaries Share Indices is published in Saturday issues.

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Standard & Chartered

Standard Chartered PLC

US\$400.000.000 Undated Primary Capital Floating Rate Notes

In accordance with the provisions of the Notes, notice is hereby given that for the interest Determination period from 12th July 1996 to 12th August 1996, the Notes will carry interest at the rate of 6.0625 per cent

Interest accrued to 12th August 1996 and payable on 13th January 1997 will amount to US\$52,20 per US\$10,000 Note and US\$522.06 per US\$100,000 Note.

West Merchant Bank Limited

Standard & Chartered

Standard Chartered PLC

US\$300,000,000 Undated Primary Capital Floating Rate Notes (Series 4) (of which US\$200,000,000 has been Issued as the Initial Tranche)

In accordance with the provisions of the Notes, notice is hereby given that for the six month period, (185 days), from 12th July 1996 to 13th January 1997, the Notes will carry interest at the rate of 6.0875 per cent per annum.

interest payable on 13th January 1997 will amount to US\$312.83 per US\$10,000 Note and US\$3128.30 per US\$100,000 Note.

West Merchant Bank Limited Agent Bank

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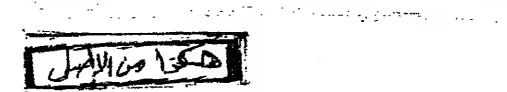
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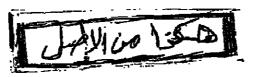
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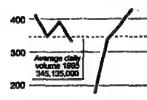
to worries in high-techs

Wall Street

A sharp sell-off in technology stocks again spread to drag down the wider US stock market, as worries over the outlook for corporate profits erupted, writes Maggie Urry in

Hewlett-Packard, the computer group, took over the role that Motorola had played on Wednesday, by announcing poor trading news after the market had closed the previous

By lunchtime yesterday the Dow Jones Industrial Average had come off its lows, which had taken it within two points of a 100 point drop by midmorning. At 1 pm the Dow was 75.36 points lower at 5,528.29, a drop of 1,3 per cent. The Standard & Poor's 500 index fell 9.06



to 617.00, and the American Stock Exchange composite was 10.47 lower at 551.34. NYSE volume was 287m shares. Hardest hit, though, was the

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Nasdaq composite, with its heavy weighting of technology stocks, and other similar indices. The Nasdaq dropped 31.95 to 1.109.24, a 2.8 per cent decline, while the Pacific Stock Exchange technology index

was down 3.8 per cent. Hewlett-Packard said late on Wednesday that third quarter earnings growth would fall "significantly below" the second quarter growth rate, adding that it would close its disk drive manufacturing

activity. Its shares fell \$9% or 10.5 per cent to \$79%, while Motorola continued its falls of Wednesday with a drop of \$2% to \$55%, bringing the loss since it announced poor second quarter earnings on Tuesday night

were not confined to technology shares. A profit warning from a leading healthcare group upset that sector. United Healthcare shumped \$11% to \$32% when it said second quarter earnings would be 40 cents to 45 cents a share, compared with 51 cents in the same period last year. The company added that it would also take a

thy. US Healthcare was down \$2% to \$50%, while Oxford Health Plans dropped \$5% to \$28%, and Pacificare Health Systems was \$4% lower at

JP Morgan chose a bad day to publish better than expected results. Although earnings per share in the second quarter of \$2.14 were well above expectations of around \$1.81, the shares fell \$% to \$82%.

on the golds sector after news that Barrick Gold would bid C\$915m for Arequipa Resources. Arequips shares jumped C\$6.25 to C\$28.25, at a premium to Barrick's planned offer of \$27 cash per share but below their high for the year of C\$34.75. Barrick, which said that it was interested in Arequipa's Pierina property in Peru, dipped C\$1.30 to C\$38.60 in heavy trade.

The broad market was weak with the TSE-300 composite index down 29.30 by noon at 5,068.70 in hefty volume of (2.2m) shares.

Elsewhere, Alcan Aluminium slipped 50 cents to C\$41.30 after reporting poor secondquarter earnings.

cents to CS6.75 after the US government announced sancfor its investments in Cuba.

Mexico holds steady

l'he region's markets were in a holding pattern at midsession resterday, and were watching US developmenta closely.

MEXICO CITY'S IPC index the Bovespa index in SAO PAULO was off 220.83 at 64,235. Investors here were unimpressed by a bill before congress which would levy a financial transaction tax. Analysts said the tax was designed to raise funds for the country's health service.

 Bear Stearns yesterday said it had raised its year-end

target for the Bovespa index cost controls. The 12-month target for Telebras ADRs was raised from \$78 to \$95.

the new recating of the Bovby the end of 1996.

S Africa takes cue from US

weakness in the US. The over 6,891.3. the industrials index index lost 20.4 at 1.876.2.

Dealers said foreign interest was slight given the malaise on Wall Street, but gold shares for a good set of quarterly

down R2 at R61. Elsewhere, Auglos lost R2 at

The concerns over earnings

20 cents a share charge.

Other stocks fell in sympa-

Toronto turned the spotlight

Sherritt International fell 40 tions to punish the company

from 67,500 to 72,000, largely as a result of a rerating of Telebras, the telecommunications group. Mr Geoffrey Dennis said had been lifted from \$6.60 to 27.50 for the current year and from \$7 to \$8.60 for 1997 because of an improvement in

On a dollar-adjusted basis

Industrials declined as the market took its cue from all index was down 46.6 at fell 62 to 8,122.3 and the golds

Significant moves were recorded by De Beers, off 50 cents at R149.50, and Dries,

R270 and SA Brewerles slipped R2 to R127.50. First National lost 40 cents to R29 and Mai-

Hewlett adds Novartis partners help Zurich to all-time high

late closing markets were unable to overlook Wall Street's early weakness. ZURICH, however, continued to take an upward path, posting a third consecutive all-time peak, after a round of positive news from the pharmaceuticals sector. The SMI index finished 22.0 higher at 3,810.0.

The Novartis partners now ered ahead after reporting firsthalf sales figures which, said Mrs Birgit Kulhoff at UBS. revealed unexpectedly strong pharmaceuticals sales growth in the second quarter. Sandoz registered rose SFr16 to SFT1,447 and Ciba added SFr20

Roche, which said it would announce first-half group sales figures early today, continued to make up for its recent underperformance, as positive news on product trials tended to raise the company's profile. The cartificates added SF195 at SF79,698. Technical analysts said that, having broken convincingly through resistance at SF79,600 the way was now open to an all-time high of

FRANKFURT was excited both by the banking sector and the surprise decision to award Mannesmann the DBKom tenweek that Deutsche Berik had taken a 5.2 per cent stake.

The move availance special tion that there could be a shake-up of the sector, with culation that Dreadner Bank might team up with Hypo Benk, through a deal angineered by Allianz, which controls substan tiel stakes in both companies. However, Mr Bryan Grossby at ABN-Arreo Hours Govett in London suggested that, while

der. The Dax index rose 8.11 to 2,575.54 but the Ihis closed at 2,561.95 in reaction to the Dow. Volume was DM12hn

Mannesmann was lifted by further brokers' upgrades and closed the floor trading session. at DM556.30, a 4 per cent gain, while in the Ibis the stock moved to DMS47.50.

Thyssen, meanwhile, was in the doldroms as investors sold stock which had been bought over the past week on expectations that the group would be successful in its DBKom bld. The stock closed floor trading at DM282.50, off 5 per cent,

Body that in the about term there sector, given the inherent conservation of German banking. He was forecast that, after the

peoutstive exclament had subsided, investors would look again at fundamentals which, in his view, were now beginning to

pigs about at DM74.65, Yereiresbank advanced DMS to DM48.20, Allbanz gained DM43 at DMD,636.80, Dreather Bank put on 21 page at DMD8.87 and Hypo Bank DM2.05 at DM41.90.

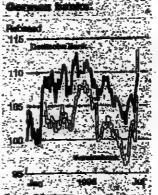
PARIS was watching Wall Street and when that market fell, did likewise, but not as

The CAC-40 index, which had seen a high of 2,093.80, moved back to end off 8.19 at 2,073.66. SGS-Thomson felt the after-effects of Motorola, closing down FFr9.5 at FFr168, with market was now anxiously awaiting the company's earnings figures, due to be released

Saint-Gobain lost FFr 6 to FFr659, in line with the overall

offer for Poliet, a building materials company, up FFr3 at

FF1314 AMSTERDAM was buffered



Activity remained heavy in SocGen, up FFr23, or 4.1 per cent, at FFr582, and other financials were also good, BNP rising FFr8.7, or 4.8 per cent, to FFT189.8 and Paribas up FFr13.5, or 4.5 per cent, at

late in the day and the Aex retreated 5.14 to 549.38. Philips was stung by the continning fall-out in the hightechnology sector, losing 70 cents to F1 54.20, but Royal

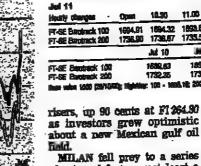
omy and interest rates. The

Analysts, meanwhile, noted

a shift of attention to second

line stocks, whose p/e ratios

dipped to HK33.7hm



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as investors grew optimistic about a new Mexican gulf oil

FT-SE Actuaries Share Indices

of external factors, not least a downgrade by Goldman Sachs. The US investment house hanged its recommendation to underweight from overweight, due to a rapid slowdown in the economy as a result of the appreciation of the lira. The Comit index fell 1.35 to 652.90. Olivetti slipped L11.5 to L867.5, weighed by US technology stocks losses and as investors waited to hear who would be appointed as managing director of Omnitel, in succes-

is moving to Fiat Stat fell L56 to L5,065, as the company denied reports that it was the foreign company notified by the US government that it would be refused visas under

sion to Mr Francesco Caio, who

to punish companies doing business with Cuba.

 High technology stocks elsewhere in continental Europe remained weak after Wednesday's sharp losses following Motorola's weaker than expected second quarter results. In HELSINKI, Nokia which was one of Wednesday's biggest casualties, picked up to a day's best of FM172, before turning back to close FM0.80 STOCKHOLM saw Ericsson jump SKr140, before weakening SKr3 to SKr1345 at the close. In VIENNA, however, saw Austria Mikro Systeme International plunged Sch121, or 12.7 per cent, to Sch829 taking losses since the start of the

Written and edited by Michael

year to 50 per cent.

Nikkei reverses losing streak on round of late buying

Tokyo

Reports that the Long-Term Credit Bank of Japan planned to sell Y500bn worth of stocks undermined confidence early on, but late buying left the Nikkel average higher for the first time in six trading days, writes Bmiko Terazono in

The 225-issue average rose 113.64, or 0.5 per cent, to 21,892.58, after moving between 21,716.84 and 21,900.02. Technical activity dominated trading. with investors unnerved by reports of stock selling by LTCB, and fears of import inflation because of a rise in the dollar against the yen. But late institutional buying and

futures-led arbitrage later supported prices. Volume was 284m shares, against 320m. The Topix index of all first section stocks put on 2.45 at 1,660.62 and the Nikkei 300 firmed 0.52 to 307.42. Advances led falls by 567 to

in London the ISE/Nikkel 50 index gained 0.53 at 1,477.53 Expectations that LTCB could sell off large amounts of brokerage stocks which it owns hit the sector, while investors sold LTCB shares in anticipation of retaliatory selling by securities houses. Nomura Securities fell Y20 to Y2,030 and Nikko Securities declined Y20 to Y1,130. LTCB

lost Y11 to Y800.

Other banks were also lower on fears of rising interest rates. The Bank of Tokyo-Mitsubishi fell Y30 to Y2,340 and Fuji Bank retreated Y10 to Y3,230. Industrial Bank of Japan lost Y10 to Y2,530, declining for the ninth straight trading day. The stock has shed 7 per cent since the end of last month, and traders said investors were also worried by prospects of the bank issuing new shares to sustain its capital adequacy

High-technology stocks were among the day's gainers: Hitachi rose Y30 to Y1,050. Oil refiners were higher, with Nippon Oil up Yil to Y724 and wa Shell Sekiyu adding Y30 at Y1,140. Car issues were mixed. Suzuki Motor put on Y30 at Y1,410.

Nippon Steel, the day's most active issue, held at Y361. Mitsubishi Heavy Industries gained Y6 at Y938. In Osaka, the OSE average slipped 11.44 to 23,090.59 in volume of 28.1m shares.

Roundup

Worries that some of the country's banks could report disappointing earnings growth for the second quarter upset BANGKOK and the SET Index fell 13.81 to 1,226.18 in volume of 47.2m shares worth Bt2.65hn. Bangkok Bank, the country's biggest bank, is widely expected to record a 7 per cent growth rate, year-on-year, in the second quarter, against 12 per cent in the first quarter.

Analysts suggested that s retreat in second-quarter

growth was due to the Bank of

Thailand's high interest rate Bangkok Bank fell Bt8 to Bt290 in volume of 2m shares. Thai Farmers Bank shed Bi3 to Bt186 and Siam Commercial lost Bt8 at Bt276. The banking sector was 1.8 per cent weaker. SYDNEY was unhappy mining groups as the All Ordindex descended 17.20 to 2,183.90. Volume was 207.7m shares valued at A\$562.3m.

Both CRA and BHP were weaker as a number of brokers revised down their earnings projections. CRA dropped 37 cents to A\$18.38 and BHP 33 cents to A\$16.94.

rold miner, eased 15 cents to A\$7.65 after saying that output had slipped by nearly 6 per cent in the quarter ended on Mayne Nickless lost 12 cents

to A27.28 after announcing that stake in Optus Co tions as part of a larger initial public offering of shares in the elecommunications carrier later this year. MANILA dipped 1.4 per cent,

with local investors selling

heavily after the market

dropped through a crucial sup-



up 46.85 to 3,226.02. Volume was 10.8km shares. HONG KONG edged higher. although activity continued to

be limited by concern about

sharp improvement in full-year SINGAPORE remained focused on Malaysian shares.

Straits Times Industrial index down 7.29 at 2.223.13. Antah Holdings, the diversi-

had fallen sharply compared cents, or 9.9 per cent, to S\$7.30 with index stocks. Shares in VTsch Holdings after the company's announceattained a year's high at HK\$15.40 and finished the sesment that it was to take a \$30m. sion up HK\$1.30 at HK\$14.70 after the company reported a SHOUL retreated as investors sold shares to meet margin

traded over-the-counter, while weakness in blue chips left the

fied trading group, gained 24

sian highway toll concession. Seaview Hotel surged 50 cents to \$\$14.30 after announcing its decision to develop the Amber Close site. Conversely, the troubled Creative Technology tumbled 80

that it had secured a Malay-

loan payments, and the composite index fell 11.40 to 847.39

in volume of 28.3m shares. Sentiment also soured on speculation that long expected market boosting measures would not come into effect

until next year. Samsung Electronics fell Won1,800 to Won68,800 and Kun Young Construction relinquished Won280 to Won4.170. Chung Ho Computer lost Won3,800 to Won59,900 on speculation that its first-half profits would prove a disappointment, whiled Kun Young Construction fall Won260 to a year's low of Won4.170 on fears that it would run into deeper financial trouble because of a slow-

Direc

c.£70,000

down in apartment sales. BOMBAY featured a Re4A75, or 9.4 per cent, jump to Rs519.75 in Lakme on hopes that the cosmetics company planned a large bonus payment to shareholders. The BSE-30 index rose 29.03_to 8,700.69 on selective demand from funds.

Tata Unysis, the software company, added to Wednes-day's Rs44.50 drop with another setback of Rs51 to Rs410 following news that the US Unisys Corp was selling its

This announcement appears as a matter of record only

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US \$65,000,000

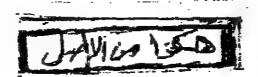
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Manchester

International Water Limited brings together in a joint venture the resources of two major companies, North West Water and Bechtel. Responsible for all business development, project finance and bidding activities for water and wastewater project development outside North America, we are in start-up mode with regional offices planned for South East Asia, Latin

Key to our future success is sound business management, and a vital part of achieving this is the establishment of effective accounting and reporting systems. We now have opportunities for two Finance professionals to lead our Accounting process.

Financial Controller E40 - £50K

Setting up a fully functioning accounts system is a challenge you will relish, and one which will harness all of your experience and skills to date. This will involve the financial control of domestic and overseas offices, project bid expenditure, oversess subsidiaries and joint ventures. Providing complete and accurate management of systems, plus up to

date information on expenditure. Fully qualified to Chartered status, you will be fully versed with accounting business systems in en international context. In addition, you'll possess self-motivation, resourcefutness, initiative, flexibility and a lateral approach to the whole business.

Financial Accountant £25 - £32K

You will have a key role to play supporting the Financial Controller, assisting in the establishment of our accounting function. A definite hands-on role, you will liaise with accounting functions overseas, organising the flow of information and ultimately the workload for this busy office. A graduate qualified Accountant at

Assistant Manager level in the profession or equivalent, you will have a demonstrable a similar field. Personal qualities should include excellent communication skills and a flexible attitude to work. A high degree of computer literacy is essential.

... These are international roles, you should therefore be fully flexible regarding travel and relocation in the UK and the rest of the world. For both p remuneration package, based on your experience and skills, plus benefits associated with a

leading company.

To apply, please send a comprehensive CV and covering statement, stating for which position to apply, please send a comprehensive CV and covering statement, stating for which position. you are applying, to: Maria Morgan, Personnel Department, International Water limited Dawson House, Great Sankey, Warrington WAS 3LW. Closing data is 26th July 1996.



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March 18 Comme

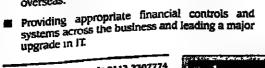
Funding Corporate

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Leeds 0113 2307774 London 0171 493 1238 Manchester 0161 499 1700

Responsible for the full spectrum of financial

management for the Group, ensuring the

integrity of the accounting systems and the

provision of treasury, tax and secretarial support.

A major role in managing relationships with the Banks. Brokers and institutions as well as

undertaking negotiations and due diligence

investigations for acquisitions in the UK and

Selector Europe Speacer Smart ==

Quoted Chemical Group

Group Finance Director

A top-flight Finance Director, reporting to the Chairman, is required for this £160 million

turnover quoted Company which manufactures a range of niche products used in a wide variety of applications. The Group has operations across Europe, both east and west, and has grown

significantly by acquisition - a strategy it wishes to continue.

THE QUALIFICATIONS

proactive contributor.

aspects of acquisitions.

good communicator

presentation skills and

understanding of the City.

reply with full density to; or known, Ref. XXXII 760767, icus, Reduce Close, Park, Lanis 1516 601

with all-round

knowledge and

A mature Accountant and seasoned professional.

Analytical, logical and strong-minded individual who leads from the front - a practical and

Experienced in the financial management of

international, stand-alone operations in a

competitive environment. Will have handled all

BOC GASES FINANCIAL ANALYST

GUILDFORD, SURREY

£120,000 + package

London Transport

BOC Gases is the major business activity of The BOC Group, the worldwide gases, health care, vacuum technology and distribution services company, which operates in 60 countries, and last year had sales of \$3.7 billion and capital expenditure of around £500 million.

The Group's European gases business seeks to recruit a high calibre financial analyst to join the financial planning team based at its Guildford HQ. Responsibilities will include:

Coordination and development of 5 year financial plans

- Financial evaluation of projects covering all aspects of financial analysis for major customer and supplier contracts, investment proposals, acquisitions
- and other commercial bids Review of past investment projects

North of England

Strategic modelling/development of business plans.

The role offers the potential for significant impact within BOC, and excellent career development opportunities within the group.

The successful candidate will be a qualified accountant, Big 6/Blue Chip

EXCELLENT PACKAGE trained, with up to 3 years post-qualification experience, first-time passes and

a strong academic background. Strong interpersonal skills are essential. together with proven analytical ability and commercial awareness

Interested candidates who feel they have the skillset required should forward a detailed CV stating current salary package to Nigel Barker ACA at Robert Walters Associates, 25 Bedford Street, London WC2E 9HP. Fax: 0171 915 8714 or Internet: nigel.barker@robertwalters.com. Any applications sent directly to BOC will be forwarded to Robert Walters Associates.

ROBERT WALTERS ASSOCIATES



c. £85,000 package International Media/Publishing London + benefits **Finance Director** New position with a fast-expanding and acquisitive quoted global group to work closely with the entrepreneurial European MD in profitable expansion across the UK and continental Europe. Will inject

commercial judgement and instil tight financial disciplines, working in a highly professional, collegiate and supportive group. THE QUALIFICATIONS THE ROLE

■ Develop further the budgetary controls and management information systems for the European businesses to accommodate organic growth,

integrate acquisitions and enhance decision Functionally responsible for finance directors in the businesses and working with them and line managers to improve the profitability and

performance of assets of c. \$200 million. Manage certain UK shareholder, funding and group reporting issues. Play an active role in evaluating new business opportunities and negotiating

markester 0161 499 1700

acquisitions,

culture. Clear potential for advancement. Leeds 0113 2307774 Selector Europe London 0171 493 1238

Spencer Stuart

multi-site, growing environment.

willingness to travel.

Pietes ruply with Ind datalis for Scienter Europe, Ind. 1217/0762. Lé Coursught Pince, London WZ ZED

■ Mid 30s+ graduate accountant with technical

excellence who has progressed to a senior

commercially focused finance role in an

international group. European languages and

media experience an advantage. IT literate with a

ideally worked in both head office and operational

finance roles with evidence of real success in

introducing effective reporting and control in a

Personable, bright and ambitious with flexibility to

thrive in an entrepreneurial and fast-moving

Our client is a global service provider with an outstanding reputation. Due to continued expansion, they seek to strengthen the financial control and reporting functions with commercially minded finance professionals to complement

Director of Audit

c.£60,000 + PackageWest London

c.£40.000 + Package

Reporting to the Vice President of Audit and managing a team of experienced auditors, the prime responsibility is to ensure compliance with the company's procedures across the business units.

The successful candidate will direct a number of audit tasks, including assessing operational and financial risk; directing the audit teams; liaising with senior management; providing internal recommendations with regard to both control and commercial implications. Candidates wishing to express an interest will have the following

• Graduate ACA preferably a member of the Institute of Internal Auditors with at least 10 years PQE gained in a leading accountancy practice or the audit department of a blue-chip company

Proven track record of directing an audit function

- Exceptional verbal and written communication skills
- · Diligence and professionalism, with the ability to demonstrate personal integrity

To discuss these opportunities in total confidence, please contact Ian Temple BSc(Hons) ACA on 0171 405 4161. Alternatively, send your CV to him at the address below.

Reporting to the Finance Director, these two new head office positions enhance the quality of financial reporting within the organisation. The successful candidates will be responsible for developing and implementing the policies and procedures necessary to achieve accurate, relevant and timely reporting.

Assistant Financial Controllers

It is envisaged that up to 50% European travel will be required. These positions are key entry points for future senior managers of this international business. Candidates wishing to express an interest will have the following Graduate ACA with up to 5 years PQE gained in both a leading accountancy practice and a multinational

 Confidence to challenge issues when necessary An analytical approach, able to tackle problems from several angles

Proven track record of career success with an international perspective







Chancery Lane, London EC4A 1DY. Tel: 0171 405 4161, Fax: 0171 430 1140.

Email: 100621.2024@compo We have offices in London, Birmingham,

West London

Hyder Consulting, the Engineering Services Division of Hyder plc, is a major British company providing a broad range of project management, engineering, commercial & technical services to both the private & public sector through a network of offices in the UK and overseas. The business currently employs in excess of 3,000 staff with a turnover of £135 million.

A key appointment is required by the South & Midlands UK region as Financial Controller reporting to the Regional Managing Director. The individual must strive for high standards in a demanding environment in a business that is tightly competitive.

· Supporting the Regional MD in managing & controlling business activity comprising project bidding & review,

- resource management, planning & strategic issues. Leadership of the regional finance function involving monthly reporting, cash management and interpreting Key
- · Managing the implementation of new management information systems which integrate project control with
- · Critically assessing business performance through monitoring project margins & overheads.

South West • £45k plus ear & benefits.

Controller

The Skills Required

Regional Financial

 Graduate, Qualified Accountant At least 6 years post - qualification experience gained in a commercial environment

· Proactive with flexible approach; an ability to deal with all levels of staff is required

 Outstanding communication skills with the ability to clearly explain and quantify business plans & performance

The business needs a highly competent manager capable of adding value to the business & providing a major contribution to the all round commercial management of

Regional Financial Director

A similar position is open in our associate company in Germany based in Haile. Fluency in German is essential together with experience with both UK and German

Sue Atterbury, Hyder Consulting Limited, Chancellor Court, Occam Road, Surrey Research Park, Guildford, Surrey, GU2 5XS

Lazard Brothers & Co., Limited

Lazard Brothers is a British merchant bank whose businesses include corporate finance, banking, investment management and capital markets. The provision of high quality services to a broad client base underpins our reputation in the UK and worldwide.

The Financial Division in London serves all of the bank's trading divisions and is responsible for the core accounting and reporting functions. The impending moves of two staff to other roles within the organisation have created opportunities for two talented individuals to join the team.

Senior Management Accountant

Reporting to the Group Financial Controller and managing a team of eight, you will control and develop management information, Board reporting and budgeting processes for the Group You will be involved in systems enhancements and project initiatives driven by business needs. A graduate accountant with 5-8 years' post-qualifying experience, you will have strong accounting, analytical and IT skills and sound man-management abilities. Your understanding of merchant banking will probably have been gained via working in a financial institution.

Financial Accountant

The successful candidate will be responsible for financial reporting and financial control of various operating divisions and subsidiary companies. Reporting to the manager responsible for financial accounting and projects, your work will include the review, interpretation and implementation of existing and proposed accounting standards, involvement in producing the Group financial statements, and the periodic review and update of Group accounting policies including the treatment of new currency investments. Probably a Chartered Accountant, you will have 2-4 years' post-qualifying experience gained either in the profession or within financial services. Up-to-date technical knowledge and PC skills are essential.

These opportunities will appeal to highly motivated finance professionals who will thrive in a hardworking, team-orienteed environment. Able to prioritise and to maintain high standards under pressure, you will have the maturity, credibility and interpersonal skills needed to work with management throughout the Group at all levels.

Please write to Janet Bullock at BBM Selection, 76 Walling Street, London EC4M 9BJ quoting reference 400 and enclosing a full Curriculum Vitae that includes contact telephone numbers CVs sent to Lazard Brothers will be forwarded to BBM for consider All applications will be treated in the strictest confidence.

Kingsway Group PLC

The Candidate

Finance Director

International Business Development

Leading Investment Management Business

Excellent Salary Package + Bonus

Exceptional role for proven international business developer to drive continued growth in dynamic, successful team.

THE COMPANY

- Prestigious, highly profitable, UK-based asset
- Excellent reputation for investment performance and product innovation.

 Business development viewed as integral part of
- THE POSITION Work closely with business development team to grow

continued international expansion.

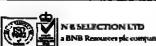
- Design and implement a business plan for off-shore Develop and manage institutional client relationships.
- QUALIFICATIONS
- Graduate, possibly MBA/specialist in Economics or Finance with excellent understanding of financial
- markets.

 Min 3 to 4 years' experience. Marketing/sales

Co-ordinate product launches and drive business

- background advantageous. Fluency in German, French or Japanese helpful.
- Skilled project manager. Highly motivated. Innovative

Please send full cv, stating salary, ref FS40705, to NBS, 10 Arthur Street, London EC4R 9AY





Cky 0171 623 1520 • London 0171 493 6392 Aberdeen • Birmingham • Bristol • City Edinburgh • Glasgow • Leeds • London Manchester • Slough • Madrid • Paris

City

KPMG

Finance Director

North West

c£40,000 + Car + Benefits

Our client is a well established, privately owned company and a leader in its field. With recent rapid growth, it has reached a turnover of £10 million and plans to float in the next five years. This impressive growth has been achieved through providing a high quality service to a blue-chip client base. It now needs to appoint a Finance Director to play a key role in the company's further development.

Reporting to the Managing Director, responsibilities will be broad, embracing proactive involvement in the financial management of the company, and projects on key issues such as the profitability of products and financial analysis to support the management with business decisions.

KPMG Selection & Search

Applicants must have experience in a fast moving

organisation as either a Finance Controller/Manager in a small to medium-sized company, or as a Finance Manager in a larger business. Aged around 30 to 40 and a qualified accountant, you must have strong financial skills and an entrepreneurial spirit. Firstclass interpersonal, communication and presentation skills are vital in order to fit our client's culture, accompanied by high levels of self-motivation and

Applicants should write, enclosing full career and salary details, quoting reference B/581/96 to Alison Hann, KPMG Selection & Search, 2 Cornwall Street, Birmingham B3 2DL.

The Client

Successful

The FT can help you reach edditional business readers in France. Our link with the French business newspaper, Les Echos, gives you a unique recruitment

Les Echos

advertising opportunity to capitalise on the FT's European readership and to further target the French husiness world.

For information on rates and further details please telephone: Toby Finden-Crofts on +44 171 873 3456

Coca Cola Bottlers Tashkent Ltd.

£80.000 + benefits

Compliance with all statutory requirements.

Proven ability of senior financial management.

Ability to work in a team, both as player and leader.

Commercial acumen and objective self confidence.

ing current remuneration, to Peter Dell at Ernst & Young

nent Resourcing, Rolls House, 7 Rolls Buildings, Fett

To be considered, please send your curriculum vitae,

Keen interest in the reality of a business providing

effective service to customers, founded on

the whole finance and IT function.

accurate, timely information.

Graduate, chartered accountant.

Lane, London EC4A 1NH, quoting reference PD0027.

Capability to think strategically.

Reporting to the Group Managing Director for

CHIEF FINANCIAL OFFICER

The successful candidate will:

facturing companies in building materials and

sustained development of both

Finance Director. Kingsway is a subsidiary of a Danish

specialist building materials and furniture

businesses which are carefully matched in design

Planned expansion beyond the present £150

Effective design and strong operational control of

management and financial reporting systems.

 Responsible for the development of the business plan and consequent detailed budgets.

Fully engaged in the commercial reality of the

and service to their market needs.

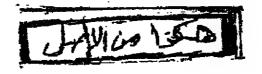
ms, which requires a strong, commercial

- be a Charted or Certified Public Accountant
- have experience in financial reporting with public or private companies
- have experience in accounting controls & procedures have experience in managing a \$50 million revenue corporation
- have professional experience of five years

The Firm Offers:

- employment in an international environment with the world leader in the beverage
- competitive compensation package including: performance bonus, medical, travel.

Please apply to CCBTL including salary requirement by fax: 3 712 891640



No Market Continue Prove Andre Diversion on the May the house the operational distance of the

The ideal carrier of the qualifications are seen again this expensions to process industry the property of the same oral and the ability to the

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Oil, Gas & Petrochemicals

Initiate and manage change

London base - Global reach

Each of these industries has a fundamental impact on our daily lives. After a long period of gradual evolution, this sector is currently experiencing unprecedented and wholesale changes large scale mergers, outsourcing, business process re-engineering and major integrated systems implementations.

Our client is internationally recognised as a world leader in providing consultancy services to the major blue-chip companies which operate in these markets: multi-disciplinary teams work in partnership with clients on global projects, to bring about significant improvements in performance. Assignments are challenging and complex, operating at all levels within substantial world class organisations to effect real and lasting improvements in business process and deliver competitive advantage.

A number of opportunities currently exist for exceptional candidates who wish to broaden their knowledge and apply this creatively to re-design and shape the future of this dynamic sector.

£35-60,000 + Benefits package

We seek qualified accountants, logistics and supply chain, marketing and IT professionals, from all European countries. Probably aged 27-35, you will have a strong academic background and a proven record of achievement within these or related industry sectors. Personal flexibility and a willingness to undertake international travel are pre-requisite in this challenging and demanding environment.

Progression is based entirely on merit, and continuous professional training ensures that every consultant is provided with excellent commercially focussed business experience throughout their career.

If you are keen to apply your skills in a professional and intellectually demanding environment, please forward a comprehensive CV, quoting reference 292719 to Diane Forrester ACA, Michael Page Consultancy, Page House, 39-41 Parker Street, London WC2B 5LH. Alternatively, for an informal discussion call her on 0171 831 2000.

Michael Page Consultancy

Hays Taxation Personnel

BANQUE PARIBAS

International Tax Executive

London £Excellent Package

The Organisation

Banque Paribas is a leading international investment bank operating in 50 countries and employing in excess of 9,000 people. At the leading edge of banking and finance, Banque Paribas' expertise is focused on 6 core activities; corporate banking, equity, fixed income, advisory services, asset management and securities services.

Through its Capital Markets activities, Banque Paribas provides a comprehensive range of products and services in the primary and secondary bond and equity markets, currency and interest rate swaps and options, fixed income and equity derivative products and specialised instruments.

You will be based in London and have global responsibility for key International tax planning activities for the worldwide capital markets operation of this leading financial institution:

- Provision of creative and imaginative international tex advice.
- Co-ordinating the effective structuring of this fastmoving core business activity.
- Analysis of cross border trades.
- Effective presentations on tax issues to non-tax technical

The Appointee

With a proven track record in international tax it is envisaged that the ideal incliniqual will be:

- An impoinative and resourceful tax professional with a minimum of four years relevant experience gained within a banking environment or a leading accounting firm.
- A strong communicator with the interpersonal skills to work in a multi-cultural environment. Fluency in Franch

An effective team member and have the personal

presence and influencing skills to put across your views Ambitious, a self-starter and pro-active.

In return, the successful candidate can expect a high profile challenging role and a reverding career with this leading international



id

To discuss this outstanding opportunity further, interested applicants should contact our retained consultant Laurence Wolshan on 19 44 171 405 4879, or forward an up to date CV, including day time telephone number and salary details to 307-308 High Helborn, London WC1V 7LR. Fee: 19 44 171 831 3996. This position is being handled exclusively by Hays Taxation. onnel, any direct applications will be forward on to them.

INTERNAL AUDITOR

MIDDLE EAST BASED

We are one of the leading financial institutions based in Bahrain with branches in Europe and North America and representative offices in the Middle East and Asia. The Internal Audit Division of the bank undertakes examinations of operational, credit and EDP risks across the bank. An opportunity has recently arisen for an individual to manage the operational audit function reporting to the Chief Internal Auditor.

The ideal candidate is likely to be a Chartered Accountant with at least five years of post qualification experience. Prior experience of the financial services industry is a must with this experience having been gained within the profession or within the financial services industry itself. The incumbent must have excellent communication skills both written and oral and the ability to deal with people tactfully. The preferred age group is 28-33.

For the right candidate we offer a generous tax free salary, free furnished accommodation, annual return airfares during holidays and a host of other benefits.

> In the first instance, please write enclosing a detailed CV and stating your current salary to The Financial Times, Box A5909, Financial Times, One Southwark Bridge, London SE1 9HL



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INTERNATIONAL MEDIA GROUP **Exceptional roles for young ACAs**

London

One of the world's largest information providers and publishers, our client is a leader in its chosen markets with interests ranging from online data services and scientific journals to conachieving success through strong organic expension, invest new products and an active acquisition programme.

newly acquired companies. The Audit Team plays a central role in this process, focusing on high risk areas and identifying continual vements in efficiency, Working closely with subsidiary Plasnee Directors, the 5-strong team acts as a catalyst for the introduction of cimage, carrying out pre- and post-acquisition revie In addition the team seeks to ensure the leverage of best practice

throughout the organisation, playing a key part in processing knowledge between business units. Members of the team also look at controls within existing businesses, gaining broad exposure to field Office and subsidiaries, undertaking approx. 24-30% travel to Surope, the USA and Asia Pacific.

c.£35k+fx car+bens

positions, the team requires 2 additional members, who should be ambitions, bright young ACAs from a major practice. A good degree is essential, together with WP and spreadshest skills and the ability to communicate effectively both orally and in writing. Successful candidates will probably have 2-3 years' pqc, but exceptional recently qualifieds will be considered. French, German nish innguage skills would be an added advantage but are not essential; more important is the flexibility to be an effective team player yet be strongly self-motivated.

excellent and the rewards oursanding. The company operates a comprehensive training and development programme and in iddition to an attractive salary and fully expensed car, benefits incinde health insurance, share option saving schemes and 5

Interested applicants should post or fax a full CV quoting ref 161A to the address/fax number below. For more information contact us on 0171 242 9191 or during the evenings and weekends on 0171 231 8272 or 0181 507 9621.



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MOBILE PHONE HIRE

Yorkshire

Cellhire plc is Europe's leading hirer of mobile communication products and through its global partnerships with Vodafone and AT&T Wireless, they are extremely well positioned to take full advantage of significant market opportunities. In order to support these ambitious strategies, they seek to strengthen the management team through the appointment of a high calibre Finance Director.

Reporting to the Managing Director, you will be expected to develop management information systems and establish strong controls to support a growing company. As a key member of a small agement team, you will be expected to make a significant contribution to the

Finance Director

c £50,000 + Bonus + Car

overall commercial development of the business. Candidates, aged 30-40, will be qualified accountants with a strong profit orientation and the ability to take and influence commercial decisions at the highest level within a fast moving business. Well developed interpersonal skills coupled with a proactive, innovative approach are essential to make an important contribution to the future success of the company.

Interested applicants should forward a comprehensive CV quoting reference 299401 to Stephen Banks, ACMA at Michael Page Finance, Aquis House, 12 Greek Street, Leeds LS1 5RU, or fax 0113 243 3177.

Michael Page Finance

Specialism in Financial Recruitment London Bristol Birmingham Edinburgh Glasgow Leatherhead Leeds

Outstanding Opportunity in Equities Product and Risk Control

UBS is one of the world's strongest banks and is a growing force in integrated investment banking.

As one of the few AAA-rated financial institutions in the world, we have a major global presence in Debt and Equity

Markets, Corporate Finance and Derivatives. The Product and Risk Control function within UBS London is located on the trading floor and requires close liaison with traders and senior product management to provide a

value-added' service. In order to continue the development of the quality and breadth of service to our increasingly global businesses, we are looking to recruit a high calibre individual as Controller for listed derivatives including convertibles,

warrants, futures and options. The role will cover: Daily risk and P&L verification, reporting and analysis including running of risk models

Review of limit utilisation and matrix sensitivity

· Review of Mark to Market and liquidity · Analysis and commentaries of financial and

non-financial performance Ad-hoc revenue and commercial analysis

 Involvement in the implementation of new products Major project development, including input to the ongoing development of the current Value at Rick system

Extensive front-office liaison

Catriona Dunz UBS Limited 100 Liverpool Street BC2M 2RH

The successful candidate is likely to have the following

background: Qualified accountant (ACA, CIMA), preferably Big

Six/Blue Chip background

Minimum 1 year experience in Convertible Bonds or

Equity/Bond options Strong academic background

Excellent written and oral communication skills

Good analytical skills

Ambitious and keen to succeed in a dynamic and

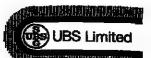
challenging environment

Enthusiasm and drive Proven ability to work in a fast-moving team

This high profile position offers the perfect opportunity for the successful candidate to make their mark on and build a career with this major international bank. As well as an attractive salary and career prospects, the

position carries a comprehensive benefits package including a discretionary performance award. UBS is committed to staff development and offers a formal structured training

Interested candidates should send a detailed CV to the



commerce. We're looking for a hands- on financial manager who will sort out accounting controls as well as deal with the strategic

Currently operating in 6 product lines, 100% growth forecast for

financial controller

KIEW

U.S. food company

excellent package

the coming year, the subsidiary has ongoing inward investment with new processing plants to

Based in Kiev you will have full responsibility for the finance department, improving systems, recruiting and training local finance staff and US GAAP reporting back to the European HQ in London. You will also work with

& develop tax efficient financing arrangements in conjunction with European Treasury & Tax Department.

opportunities, look after treasury.

The Country Controller should be a strong number two to the

him in his absence and getting involved in operational aspects of the business. This is a great opportunity to learn and develop your skills at a broader level than pure financial management. Russian language ability would be an advantage, if Russian, fluent English is necessary. We also went someone who is looking for a long term

General Manager, deputising for

international career, not a short

term assignment.

We have opportunities in London, Central & Eastern Europe for internationally mobile Accountants, Treasurers & Tax Professionals. Visit: www.farnwilliams.co.uk

Management, investigating and

supporting new business

FARN WILLIAMS - Diamond House, 37-38 Hatton Garden, London EC1N SFW Tel: (44) 171 404 4089 Fax: (44) 171 404 4083, Email: farnwilliams@dialipipex.com

Director, **Treasury Projects**



Brighton

c £50,000 + Benefits

American Express is one of the best known branded companies in the world. Travel Related Services incorporates three product arcus: Cards. Travellers' Cheques and Corporate and Retail Travel. These are supported by a series of highly qualified and energetic functional teams, with International Treasury providing critical input to the smooth and efficient operational activities, as well as key strategic contributions to the effective evolution of the businesses and their products

As a result of internal promotion, there is a requirement to recruit a Director, Treasury Projects to head the small but highly regarded internal treasury consultancy beam. The scope of this role is broad and enjoys a strong and authoritative profile reporting to the Vice-President and Treasurer for Europe, Middle East and Africa. Working alongside two other line treasury Directors, and having responsibility for a first class experienced team, this individual will define and lead projects, acting as a focal point of expertise and managing nents from their inception through to implementation.

Condidates will probably be qualified accountants who have specialised in treasury for at least 3-5 years and are members of he Association of Corporate Treasurers. A strong comman international treasury, tax and related regulator essential, as is a proven track record of successful project management. Personal qualities will include an open and persuasive communication style, an energetic and comm work ethic, and the intellectual capacity to deal with a series of anding and complex assigns

Above all, we are particularly interested in individuals who are committed to rapid career advancement and who will thrive in the challenging and goal-orientated environment of this world

Applicants should forward a comprehensive CV, quoting reference 298365 to Jon Boyle ACA, Executive Division, Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5UH.

Michael Page Finance

Specialists in Financial Recruitment London Bristol Birmingham Edinburgh Glasgow Leathe ngham St Albans & Worldwide

PRICING ANALYST - £30k

LEASING - FINANCIAL SERVICES ESHER, SURREY

An excellent career opportunity for an accountant with a Leasing or Financial Services background to join this major UK company. Experience in the co-ordinating of pricing policies and analysis of profitability by market sector is essential. Career details please to:

> Mike Stone, Parkside Accountancy, 5 High Street, Staines. Middlesex TW18 4OY Tel: 01784 456111 Fax: 01784 452744

ASSISTANT DIRECTOR (Finance Control & Administration)

The United Nations Office for Project Services (UNOPS), a major the united rations Office for Hoject services (uniters), a major provider of project management and implementation services to the United Nations system and developing countries, seeks an appetenced candidate for the post of Assistant Director in its Division for Finance, Control & Administration (FCA) for its Headquarters in the other than the control of the cont

Responsibilities:
Under the general supervision of the Executive Director, the Assistant Director controls, directs and administers a major financial system, encompassing the organization's activities, and participates in the management decision-making and evaluation of programme performance. Budgets are of a very significant size and of such diversity as to require complicated interactions between finance and programme areas. Departures from previous pracedents are required to respond to changing management needs and concerns assisting from financial uncertainties. Responsibilities:

- Develops and implements operational policies, performance measurements, standards and plans to ensure correct financial practices and adequate controls:
- Directs budget preparation, implementation (incl. Revision) and reporting: coordinates/conducts consultations throughout the organization;
- Coordinates the formulation and evaluation of financial reports for the Essautive Director with particular attention to commenting upon compliance with the organization's programme of water the state of the state
- Serves the legislative body and senior management as an outhoritative source of advice regarding management of finances, and participates in the development of broad argani-zational objectives and related policies for implementation.
- Directs through supervisors the provision of financial services and maintenance of financial records: Parioms the functions of Approving Officer for all UNOPS financial transactions tests financial standards and formulates financial procedures that ensure adherence to the Financial Regulations and Rules and maintains or strengthers tremal controls with the purpose of having UNOPS operate efficiently, effectively and in a business-like manner.
- Co-signs, along with the Executive Director, the UNOPS financial statements, certifying their Integrity and objectivity;
- Reviews procurement activities (purchasing of equipment and supples, contracting for works and services, and hiting of project personnel) and reports back to the Executive Director any non-compliance with standards and procedures; reviews performance and reporting of the Imprest holders and provides training on handling of imprest Accounts and other finance and administration matters to headquarters and field stoff as among tes to headquarters and field staff as appro-
- Has overall responsibility for the activities of the Personnel Section and ensures that all UNOPS personnel (headquarters, outposts and projectic) are recalled and administered effectively and
- As UNOPS' Chief Procurement Officer (CPO), receives the odvice of the Procusement Review Advisory Committee and opproves or disopproves awards of contracts, as appropriate;
- As a member of senior management, participates, together with the other Assistant Directors, in all Management Coordination Committee meetings. Division Chiefs and ad-hoc meetings that may be collect represents the organization in Interagency and external meetings dealing with budget and finance matters.

Qualifications and Experience:

- Post graduate degree in Business Administration and/or CPA; Professional budgetary and financial experience of 15 years, of which at least 5 must have been at Seniar Management level, i.e., Controller or equivalent:
- Proven record of professional accomplishment and supervisory,
- Full proficiency in English and either French or Spanish. Submission of Applications:

Submission of Applications:

Candidates should submit an application including a letter of interest and C.V. to: Chief of Administration Section, United Nations Office for Project Services, 220 East 42nd Street, 14th FL. New York, NY 10017, Reference: "UNOPS Assistant Director". Women condicates are encouraged to apply: Candidates are also requested, where possible, to attach a Personal History Form (P11), obtainable from UNOPS, New York, or the office of the UNOP Resident Representative. Applications should be received by UNOPS by 26 July 1996 and may be forwarded by FAX: 1-212-906-6518, Only those candidates that are shortlisted will be confacted.

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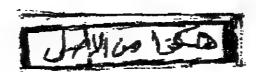
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By James Kynge in Kuale Lumpur and Guy de Jonquières in London

Tengku Mohammed Azzman Shariffadeen is a prince of royal blood with a high-tech vision of Mal-aysia's future. His ambition is to turn his country into the Asian hub of the global information industry.

That vision was given a significant boost this week when Telekom Malaysis, the former state monopoly, announced it intended to invest M25bn (US\$2bn) over eight to 10 years to lay the infrastructure for a "multimedia super corridor" to accommodate high-technology com-paries.

Centred on Kuala Lumpur, the 600 so km super corridor 15km wide and 40km long, is to link Kuala Lumpur's city centre, a new international airport and an administrative capital, Putrajaya, which is under construction at a cost of M\$20bn. The government hopes the area will attract information processors, software groups, Internet operators, microchip designers and other highware groups, internal operators, increasing the country's higgest prestige properties.

Putrajaya would be the world's jects – two years ago by Mr Kanichi

first "intelligent city", in which paperwork would be replaced by integrated information systems, which might also allow citizens to vote electronically in referendums. On-line networks at the airport would continuously monitor pessen-ger and cargo movements.

It is the bold vision of both Tengku Mohammed, director-general of the Malaysian Institute of Microelectronic Systems, part of the science and technology ministry, and prime minister Dr Mahathir Mohamed, who has been promoting the corridor, addressing Japanese and US business leaders. Next month, the prime minister will host an exposition in Kuala Lumpur, at which he hopes to win investment pledges from the estimated 25,000 participants.

That is only the start. Tengku Mohammed also sees the super cor-ridor becoming home to a thriving community of information indus-

Dr Mahathir was won over to the

Ohmae, Japan's leading business guru and former head of the Tokyo office of McKinsey, the international management consultancy.

At the suggestion of Mr Olimae,

McKinsey was asked to produce a feasibility report on the super corridor. Tengku Mohammed says that after reeding it, the prime minister concluded: "It's do-able, very doable." Since then, things have mo ahead fast. A company has been set up to promote and market the supercorridor, while NTT. Japan's dominant domestic telecommunications company, is carrying out a study on the technical specification

"We have approached this from the point of view of being world class," Tengku Mohammed says, "There is no way Malaysian compa-nies can attain world class in a short time, so we are inviting foreign companies [to the exposition]." He says a number of international information luminaries have been invited to join a consultative board and to bank the project's development. They include Mr Bill Gates of Microsoft, Mr Larry Ellison of Oracle and Mr James



How far they are ready to become involved is still unclear. Microsoft says its Malaysian subsidiary is "very supportive" of the govern-ment's efforts and is setting up its south-east Asian regional headquarters in the country.
It is also providing technology and

software to training institutes and schools. However, the company says it is not "directly making R&D-type investments in Malaysia".

One question yet to be resolved is how well free-spirited western information industries would fit in a censors expletives on television and is notoriously sensitive to foreign press criticisms of its leaders.

Singapore cracks Sumitomo down on Internet

Singapore yesterday announced new measures to regulate the kind of material its citizens may view on the Internet. It said the new rules were aimed at protecting the national interest and shielding children from objectionable material.

The Singapore Broadcasting

take effect next Monday - required Internet operators, from main providers to cybercafes, to register with the SRA, a government body.
In addition, any organisation injecting locally produced religious

or political material on the Inter-net's World Wide Web pages will need an SBA registration. Once registered, Internet providers will be responsible for policing pages to ensure that objectionable material

does not appear. SRA officials said the definition of "objectionable" included content "which tends to bring the government into hatred or contempt, or which excites disaffection against the government".

If such material is spotted, operators may be asked to block access to

ure to comply with the new regula-tions could elicit a fine or the cancellation of an operating licence. SBA officials said the new mea-

the web site where it appears. Fail-

sures did not mean that criticism of the government was banned but added that people should be "respon-sible". They did not define what type of criticism was responsible and what was not. Singapore is due to hold national

elections on an unspecified date after mid-August this year. Mr Goh Chok Tong, the prime minister, has said that he wants the ruling Peo-ple's Action party to win with more than 60 per cent of the vote.

The city state has had a compli-cated relationship with the Internet. On the one hand, it recognises the Internet as indispensable to its drive to become a regional hub for information technology.

On the other, it is concerned that the net may be a conduit for alien influences which may corrupt Singapore's value system of personal decorum and of respect for the family and state.

About 100,000 of Singapore's 3m

losses reach Tokyo's corridors of power

By Emiko Terazono in Tokyo

The consequences of Symitomic Corporation's huge copper losses are beginning to echo uncomfortably in the corridors of Japan's Ministry of International Trade and Industry, which has spent the last few weeks trying to distance itself from the affair.

On the day Sumitomo announced losses of \$1.8hn. Mr Shumpei Tsukahara, the Miti minister, denied all knowledge of troubles in the copper mar-ket and of the particular probems at the trading house. "I found out about it only this morning," said Mr Tsukahara, whose ministry oversees the commodities market and the rading houses.

But the question of how much Miti and its minister remains central to an understanding of its implications. Senior officials at the ministry now say they were told of the losses a few days before the Sumitomo announcement, but suggest the message was not relayed to the minister himself. "Miti's resction to the whole thing has been very strange," says a bureaucrat from

another ministry. The government reluctance to get involved has prompted questions in the Japanese media about the influence of trading houses and the impact of *omakudari*, government offi-cials taking jobs in the private sector. Sumitomo has two former diplomats as advisers on its payroll, while a former prosecutor is one of four inter-nal auditors. Tokyo prosecutors have said they will examine the case and the role of Mr. Yasuo Hamanaka, blamed by Sumitomo for the losses, but it expected that an investigation will not be formally launched

until late this year. The claimed lack of a Miti role in the copper case con-trasts sharply with its image oping the country's industrial policy and its ongoing role in resources. The natural resources and energy agency under Miti's wing has often been in close contact with trad-ing house officials over plans for the trading of metals

Separately, a metal research institute affiliated to the min-istry has kept a close eye on the London Metal Exchange. which was seen as a competitor when Miti was developing plans a decade ago to establish a metals exchange. While cop-per future trading is not likely in Tokyo soon, the trading of aluminium futures begins on a trial basis next April.

In numerous briefings and

take "several years".
"Sumitomo has been in close

contact with authorities in the

UK and US over the matter

A Japanese business maga zine suggested that Miti's

reluctance to get involved

stemmed from its decreasing authority. The ministry has been plagued by highly publi-cised factional disputes and is

in danger of a descent into oblivion, it said. Some financial bureaucrats

suggest Miti is trying to avoid

the fate of the Finance Minis-

try in its handling of the Daiwa Bank debacle last year.

The incident, where Daiwa was

Finance Ministry's close ties

with the banks and an accom-

panying lack of public disclo-

sure. The incident led to

domestic and international

criticism and eventually prompted calls by Japanese

politicians to break up the once omnipotent ministry. Copper traders had hoped

that last month's visit by US

and UK authorities would give

the Japanese government the

and notified us in the last minute as a part of protocol" a

Miti official explained.

announcement, Mr Tsukahara has been told that the company had not broken domestic laws and that Miti does not have a further regulatory role in this case. He has diligently repeated these words and said the ministry must wait for the results of Sumitomo's internal

The collapse underscores a banking crists as the north complex that a conclusion will

The CAB had been under inspections revealed adminis-

To try to force Mongolia's fledgling private bank back into line, the central bank halted loans to the CAB, refused to issue new branch licences and fined its manage-

She declined to reveal the bank's assets and liabilities, saying the central bank had expelled from the US after rev-yet to complete its audit. It elations of fraudulent deals by was unclear if depositors a bond trader, highlighted the would recover their savings. she said, adding that she expected the courts to rule soon on whether the bank would be sold off or declared hankrupt.

Other bankers said the collapse of the CAB was a dra-matic portent of a wider financial crisis facing the nation of 2.3m people as it struggles to swap seven decades of Stalinist central planning for mar-

cratic Union Coalition swept home to a landslide victory general elections earlier this month, routing the former communists, who held power for 75 years and whose ecobeginning to bear fruit.

Indonesia's Suharto: a hard act to follow

Posting with his family for photographers during his medical check-up at Assurances that he is healthy have not ended speculation, writes Manuela Saragosa a clinic in Germany this week, Indonesia's 75-year-old President Suharto appeared any-thing but ill. Smiling and chatting with his grandchildren and daughters, he made market nervousness about his

health look premature. But Mr Suharto's return home tomorrow and assurances that he can still play nine holes of golf with a handicap of 12 are unlikely to temper speculation about who is to succeed him. Since independence, Indonesia has had only one change-over of president and it was bloody and chaotic. And now "people are suddenly regizing [Suharto] is old," says a western diplomat in Jakarta.

The death of his wife earlier this year was a reminder of Mr Suharto's own mortality and questions about the succession have centred on whether he will run for a seventh five-year

The former military com-

and politicians who have dared oppose Mr Suharto have been sidelined. role in modernising Indonesia's

economy. He brought the coun-The list of potential succestry from the edge of bank-ruptcy in the mid-1960s to the sors include the president's verge of middle-income status. eldest daughter Ms Siti Hardi-Most observers agree that Mr janti Rukmana, 47, who is Suharto's successor will have to be a Moslem and acceptable to the military. The military, chairwoman of the ruling Gol-kar perty's central board, and his son-in-law, Brigadier Genwhile having no constitutional role in politics, has long been a eral Prahowo, in his early 40s but already a rising star.

significant force under its General Prabowo's rapid proself-proclaimed duritungsi role
- the dual functions of guarangression in the military to head of the elite army unit Kopassus is viewed as a sign Mr Suharto may be grooming teeing social order and security. As a national symbol, the him for the top post or the vice president must also represent the country's Moslem majority. Mr Subarto is widely cred-

bloody conflicts, and generals

ited with creating a sense of a successor related to the presinationhood in a country with dent could amack of a dynasty at a time when there has been hundreds of sthnicities and growing resentment at the languages. The process has at expansion of the presidential times been brutal; suspected family members' business communists have been persecuted, rebellions in outlying

Those outside the presidential family whose names are

often mentioned are Mr B.J. Habible, the minister for research and technology, Mr Ginandiar Kartasasmita, chairman of the development plan-ning board, Mr Moerdiono, state secretary, and Lieutenant General Wiranto, commander of the army's strategic reserve

However, Mr Habibie has clashed with the military over the purchase of warships, and Mr Moerdiono and Mr Ginand-jar, both ambitious senior officials, have their power bases in the bureaucracy rather than the military. General Wiranto. a former personal aide to the president, is regarded as a possible candidate partly because Mr Subarto held the position himself before he seized power

At that time, however, noone would have placed any bets on Mr Suharto. An obscure, apparently apolitical major general at the time, he ia's charismatic founding President Sukarno in the aftermath of an aborted coup blamed on

Mr Subarto's style of leadership contrasts with his prede-cessor's. Mr Sukarno gave flamboyant speeches, talling the west to "go to hell" with their aid. Mr Suharto often sounds wooden and devoid of emotion and rarely strays from his script. While Mr Sukamo preferred the pomp and luxury of the presidential palace, Mr Suharto chooses to live in his residence in a Jakarta suburb.

Diplomats say this apparent simplicity masks a shrewd, ruthless mind. Mr Subarto himself gives few clues. "The most important thing for me is to complete my term until 1996," he said two months ago in his most recent allusion to the succession. "But you should know that I'll be 77

ASIA-PACIFIC NEWS DIGEST

US takes hard

line over Burma

The US will consult south-east Asian friends and allies on how to curb a "new tide of repression" in Burma, including a

possible international economic boycott, secretary of state Warren Christopher said yesterday. But Mr Christopher, who

is to meet foreign ministers from the seven-nation Association of South-east Asian Nations (Asean) in Jakarta from July 23 to

25, said he did not expect an early consensus on any proposed boycott to nadge Burma's ruling military junta towards

Meanwhile, Norway yesterday said it had evidence its

honorary consul in Burma was tortured before he died in a Rangoon prison last month. Norwegian Deputy Foreign Minister Jan Egeland said Oslo held the Burmese military

government responsible for the death of honorary consul Leo

Nichols, a 65-year-old diabetic with a heart condition, after he

was convicted of operating home telephones and fax machines without permission. Nichols, an unaccredited

China rebuffed a fresh call yesterday by Taiwan's president Lee Teng-hui for a summit meeting with Mr Jiang Zemin, his Chinese counterpart. During an address to Taiwan's National

Assembly, Mr Lee renewed his offer of a leaders' meeting in an effort to break a year-long freeze in relations.

"To start a new era in... co-operation across the Taiwan strait and ensure the stability and prosperity in the Asia Pacific region, Teng-hui would like to meet communist China's

highest leader to exchange opinions," he said. Mr Lee had said at his inauguration address on May 20 that he was willing to

hold such a meeting, but he asserted the island would pursue

an international role, an ambition Belting rejects. Mr Cui
Tiankai, China's foreign ministry spokesman, spurned Mr
Lee's offer: The most urgent thing is for Taiwan leaders not
to engage in verbal publicity but to take concrete action to

return to the principle of one China." Loura Tyson, Tuipei

China sees disruption over HK

disrupting progress towards the transfer of sovereignty from Britain on July 1 next year, charging it with blackmail over a dispute concerning the scope and definition of laws covering

subversion and treason. A spokesman for the Hong Kong and Macao Affairs Office said that Britain and Hong Kong were taking an "irresponsible" stance and demanded co-operation to

The statement follows comments last week in which Mr Peter Lai, Hong Kong's security secretary, said the Hong Kong

government was working on its own concepts of treason and

subversion to bring the territory's official secrets act and

Arrest warrant for Murdoch

crimes ordinance in line with the Basic Law - Hong Kong's

post-handover constitution. Chinese officials said such issues

An Indian court has issued an arrest warrant for media chief

Mr Rupert Murdoch, who has refused to appear at a defamation case filed by a descendant of Mahatma Gandhi, the

nation's spiritual father. Lawyers said the warrant could not

returned a similar arrest warrant to court after failing to

reach him. Mr Tushar Gandhi sued Mr Murdoch last year, saying his great grandfather was defamed by a guest on a Star TV chat ahow. Murdoch's News Corporation owns Star TV.

Star TV apologised and took the show off the gir, but Mr

Gandhi says he will pursue the case.

he served while Mr Murdoch was out of India. Last year, police

were within its sovereign rights. John Ridding, Hong Kong

China yesterday accused the Hong Kong government of

achieve a smooth handover.

Switzerland, was sentenced to a three-year prison term in

Beijing rebuffs Taiwan offer

representative for Denmark, Norway, Finland and

Under the constitution, the vice president is required to take over if the president dies in office. Former army commander Try Sutrisno, the current vice president, is widely regarded as an ineffective figure in Indonesian politics.
A successor will have to be

voted in by the 1,000-mamber People's Consultative Assembly (the MPR), Indonesia's highest political body under the constitution. The MPR has some elected representatives but most are appointed by Mr Suharto. There is always the possibil-

ity that Mr Suharto may choose to continue ruling from behind the scenes. Whether he does so or not, there is little doubt that the successor will have to guarantee the security of Mr Suharto's children and their business ventures, which range from satellite telecommunications to petrochemicals. However, a chosen successor



Suharto: nine holes of golf

may also have his or her own interests to protect. "At some point there is a choice between sound economic policies and policies

which benefit special interest groups," says one observer. Suharto has balanced these but when he goes which will

Mongolia's first private bank fails

Mongolia's first private commercial bank has colapsed under a burden of bad debt and poor management, agencies report. The Mongol Bank, or central bank, revoked on June 5 the licence of the Central Asia Bank (CAB), established in 1992 as Mongolia's first fully private commercial bank, for failing memos by ministry officials to meet interest payments on deposits, central bank official Ms Enkhiargal said.

"The reason for the insolmanagement and poor loan collection...the mismanagement of assets and liabilities and the poor quality of loans," probe; some Sumitomo staff have indicated the case is so Ms Knkhjargal said.

Asian nation struggles to adjust to a market economy,

central bank supervision after trative problems and corruption, Ms Enkhjargal said. "We discovered during on-site inspections some problems such as bad management, bad loans and insider loans," she

ment, she said.

cue to start its own investiga-Mongolia's opposition Demotion. However, Miti and Sumitomo only reiterated their willingness to co-operate with the UK Securities Investment Board, Serious Fraud Office and the US Commodity Futures Trading Commission, reforms were finally without making public revela-

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not work

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hat leaves the driver free to concentrate on what we

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blisve is the most important aspect of owning a BMW:

Pilots' strike

threat averted

The threat of an indefinite strike from next Tuesday by British

Mr Chris Darke, the general secretary of Balpa, the pilots' union, said the agreement was a "tremendous result" for staff.

its final details were hammered out with Mr Bob Ayling, Brit-

ish Airways chief executive, after three days of intensive talks

them earlier in the year", Mr Darke added. "We are absolutely

"These have been tough, difficult negotiations but we have

secured most of what our members wanted when we polled

He said the agreement had been achieved because of the

"solid determination and support" the union had received from BA staff around the world. "It has taken a great deal of

BA had threatened last week to hire new pilots to break the

strike if it had begun. It claimed to have more than 3,000 appli-

Mr Ayling had warned that a stoppage would have meant cancelling aircraft purchases and a freeze on staff recruitment.

Meanwhile, leaders of the Communication Workers union announced four further national stoppages by postal workers yesterday after negotiations with Britain's Royal Mail on pay

and changing work practices collapsed. The union said the action could cost the Royal Mail up to £5m (\$7.8m) for each

rejected by 317 votes to 168 a government proposal that they

The votes are certain to make it more difficult for the gov-

grament to impose a pay squeeze on public sector workers

over which it won a High Court victory on Monday.

ing attention to its legal success and aspects of the business

that it thinks should be changed. The initial campaign will

fully sued Orange for malicious falsehood and trademark

infringement after Orange advertisements suggested that

Mr Hans Snook, Orange group managing director, said the

British Sky Broadcasting, the satellite television service, plans to launch a pay-per-view feature film service this autumn.

BSkyB has been having talks on the issue with the main

Hollywood studies. The aim would be to show three different

movies a night on three existing analogue satellite channels. The pay-per-view service would, for a fee, show films sarifer

than on the existing BSkyB film channels, for which viewers

A launch of pay-per-view this autumn would serve as a test run for plans to launch digital satellite television late next year, complets with more than 200 television channels.

The UK government was yesterday urged to adopt a range of

measures to encourage British investment in India, including pressing for a liberalisation of the Indian steel and insurance

report "Trade with India", also called on the government to

make trade promotions more effective, and to promote a positive image of UK technology. The report says India's economy has changed significantly in the 1990s and that between 1992 and 1995 UK exports grew by almost 80 per cent. The UK has also been the third learner.

also been the third largest source of new investment in India

Pro-Europe approach urged

industries. The Commons trade and industry committee, in its

Moves into India sought

Raymond Snoddy, London

Orange intends to publish a series of advertise

cost £1m (\$1.55m); the total could amount to £4m.

should receive a salary increase of 8 per cent, in line with

Robert Toylor, London

effort but we made it. Planes will fly next week", he

Airways pilots and flight engineers was averted last night

when agreement was reached on a new pay proposal.

UK NEWS DIGEST

eants on its books.

Insurance Correspondent

Lloyd's of London yesterday all but removed the biggest obstacle facing its recovery plan by striking an outline deal to end legal action brought by US state securities regulators.

The agreement requires Lloyd's to find up to £40m (\$62m) extra to help US Names - a fifth of the sum it is seeking to collect from them to cover underwriting obligations. In return, the regulators would not take any action to derail implementation of the insurance market's recovery plan

However, the US concessions will fuel demands from hardline Names in the UK for extra help and are unlikely to prevent some of the most angry US Names continuing legal

The US deal improves further the chances of Lloyd's

Racing

circuit

aims for

expansion

By John Griffiths in London

Silverstone, the circuit that

has been synonymous with

British motor racing for

decades, could reinforce its

claim to be the centre of the

£1.3bn (\$2bn) racing industry if

an ambitious expansion plan

The British Racing Drivers

Club, the owner of the site.

wants to create a "technology village" for both the UK's

world-beating motor sport

industry and mainstream car-

Silverstone Circuits, the

company which operates the

existing 800-acre Northampton-

shire complex as a wholly owned subsidiary of the BRDC,

has applied to local authorities

in Northamptonshire and

Buckinghamshire for permis-

sion to extend existing indus-

trial units into a 50-acre tech-

While the planning process

is expected to take several

months, the authorities are

supporting the venture in prin-

ciple - mainly based on its

potential to create hundreds of

jobs, with their multiplier

omy. Silverstone already

goes ahead,

nology park.

Influential Names group decides to back recovery plan

Leaders of a group representing nearly a total losses – and more than a 21bn, or 74 quarter of litigating Lloyd's of London per cent, in respect of losses incurred Names yesterday swing behind the insurance market's recovery plan, providing another boost to its chances of success, Ralph Atkins writes.

Mr Michael Deeny, the chairman of the 3,093-strong Gooda Walker action group, said the deal represented "a very considerable victory" for his members who had been victims of appalling negligence.

Group members expect to receive 2524m (\$813m) for losses on Gooda Walker action group syndicates - 97 per cent of

after losses of more than £8bn

in recent years, by winning

sufficient support for the

recovery plan by the August 28

out-of-court settlement for loss-

making and litigating Names,

individuals whose assets have

traditionally supported

Silverstone Circuits has also

begun negotiations to buy a

400-acre site, adjoining the cir-

cuit, which contains two golf

courses and on which there is

existing planning permission

The main Silverstone com-

plex is already the subject of a

£16m investment programme

that in the past two years has seen the introduction of a con-

ference hall and indoor and

outdoor exhibition facilities, as

well as the upgrading of spec-

By the end of the year, Sil-

tator facilitie

By Graham Bowley and Gillian Tett

for a 190-bedroom notel.

The plan includes a £3.1bn

across all Lloyd's syndicates. Names are individuals whose assets have traditionally supported the insurance market. The action group's backing came as

Lloyd's prepared to unveil figures today showing the market, after losses of more than £8bn, had bounced back with a profit of more than £1bn in 1993. Lloyd's reports three years in arrears.

On Monday, Lloyd's hopes at its annual meeting in London to win strong support for measures to finance the recovery plan.

part in the recovery plan, vital

future. The regulators also

could have scuppered the plan completely by freezing assets held by Lloyd's in the US to

chairman, said the deal

"removes the final significant

Mr David Rowland, Lloyd's

support local underwriting.

securing the market's

Lloyd's. The £3.1bn will help

offset the cost of drawing a line under Names' affairs at

Lloyd's. In return Names

would have to drop litigating

rights.
The US deal is a particular

relief for Lloyd's because the

state regulators could have

prevented Names from taking

Steering group: leading UK driver Damon Hill (extreme left) with the Williams team at Silverstone

together many of the small

companies that have turned

UK motor sport into what Mr

Tim Eggar, the industry minis-

ter, described in the run-up to

Sunday's Silverstone Grand

Prix, as a £1.3bn "flagship"

British industry employing

As part of its campaign to

improve UK business competi-

tiveness, the Department of

Trade and industry is looking

spread the motor sport indus-

try's culture more widely - "to

make winners out of more and

urgently" at initiatives to

The action group's recommendation is important because it represents some of the biggest losers from whom Lloyd's needs to collect outstanding debts and persuade to drop litigation.

Lloyd's last settlement offer, worth £900m, failed largely because it was rejected by Gooda Walker Names. "We are actually being offered more than we can be confident of recovering through the courts," Mr Deeny said.

The Gooda Walker group will meet on July 80 to seek members' approval for

obstacle to the resolution of

our past problems". The agreement was reached with a negotiating committee set up by the North American Securities Administrators Association (NASAA) after a series of allegations that Lloyd's was mis-selling invest-

with individual states by late Saturday but Lloyd's is confident of winning approval from a large majority. The £40m extra Lloyd's has agreed to pay if all US states accept would be allocated to Names by the

NASAA committee. Lloyd's is braced for demands from other Names that they should also have special privileges - particularly those who have paid losses and resent seeing others being bailed out. But among moderate lossmaking Names' leaders reaction last night to the US

deal was positive. The Association of Lloyd's Members said it had long recognised that the different legal and regulatory environ-ment in the US "might well call for special provisions -Mr Tom Benyon, the chairman of the Society of Names, said: "All Names should rejoice at this news. It looks like the end of world war three."

social legislation

forthcoming European court judgment could lead to a big extension in Britain and the rest of the European Union of

The ruling will be over the Employers' concern emerged

ted in September – will decide if the directive is lawful. Under

by the court's advocategeneral, who said he believed the EU needed only a qualified majority vote of member states to pass measures that involved "improvements" in the "work" ing environment". His judgment said: "This must be construed in broad terms as including any factor affecting the worker in his work." If the court uphald the advocategeneral's opinion, it would mean that a wide range of nocial measures could be intro-

duced by qualified majority.
The UK's Engineering Employers Federation yester-day said it had warned the government nearly three years ago that its planned challenge to the working time directive could open the way to a broad interpretation of what areas could be covered by qualified majority voting and undermine the UK's opt-out from the

social chapter. Mr Peter Reid, the EEF's European co-ordinator, said yesterday that he believed the

Employers fear big extension of

Employers fear that a

UK government's legal challenge to the EU working time directive on hours, holidays, rest breaks and nightwork. restertlay when Mr Zygmunt Tyskiewicz - president of

Unice, the European employer organisation - said in Dublin that he feared the forthcoming court judgment could pave the way for a radical increase in social legislation for employees and trade unions. The judgment - now expec-

KU law a unanimous vote of member states is required for the introduction of any social measures unless they concern health and safety issues, when a qualified majority is needed. The UK said that laws on working time are not covered by health and safety criteria.

Oranga users save 220 a month. ■ BROADCASTING BSkyB to launch pay-per-view

working time directive was flexible enough to provide scope for the UK government to introduce it into the UK But employers fear the court has a minimum impact" on

have the framework for a 1,200- at large", according to Mr rallying and young drivers' acre complex, drawing Eggar. The technology centre courses last year. Lower housing costs force inflation lower

may take longer to establish

than in normal commercial

conditions because the BRDC's

constitution debars borrowing,

and construction must be

financed out of income. How-

ever, that has not prevented a

total of £88m being spent or

invested locally in the past decade, from receipts totalling

Last year the club turned

over £18.7m and declared a pre-

tax profit of £1.29m - derived

mostly from the Grand Prix

and from the 40,000 or more

people who attended Silver-

NOTICE OF SPECIAL To the Holders of:

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Senior Assets 2 (ROSA 2) and Restructured Obligations Backed by Senior Assets 2 (ROSA 2) if V.
Secured Senior Floating Rate Notes due January 15, 2002 (the "Notes")
Common Code 003570081 and IC Number XS0035700615

Pursuant to Section 9.03 of the indenture dated as of January 10, 1992 (the "indenture"), pursuant to which the above-referenced Notes. 1992 (the "indenture"), pursuant to which the above-interraced Noise were issued, notice is hereby given that on the July 15, 1996. Charterly Payment Date (such date is herein referred to as the "Special Redemption Date") the Notes, in whole or in part, are subject to special redemption (the "Special Redemption") pursuant to Section 9.01(b) of the Indenture in order to effect principal payments thereof. Accordingly, on the Special Redemption Date, the Notes will be redeemed at an aggregate Redemption Price equal to 100% of Senior Note precipal emount available for such Quartarly Payment Date, the protest share of the Special Redemption for the EuroNotes will be \$13,500,000, plus the scened raterest thereon at the Senior Note Interest Rate through the day preceding the Special Redemption (the Teacamption Price").

In accordance with the Indenture,

in accordance with the indenture, payment of the Redemption Price shall be made against presentment and surrender of your EuroNote(s) together with the Coupons attached, interest on your EuroNotes called for the Referentian Price will see to Redemption Price will cass to accrue after the Redemption Date. Presentation of EuroNotes should be made at the office of State Street Bank Luxembourg, S.A. at the following address;

State Street Bank Luxembourg, S.A. 47, Boulevard Royal B.P. 275 L-2449 Luxembourg

The following EuroNotes have been selected by the Trustee in accordance with the provisions of Section 9.01(f) of the Indenture for the Special Redemption. (in the Special Redemption. (in accordance with the indenture, principal payments on the EuroNotes to be redeemed shall be in integral multiples of \$500,000);

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State Street Bank and Trust Company, July 12, 1996

The UK's Office for National Statistics said British inflation

fell to 2.1 per cent last month. its lowest rate for 30 months. thanks mainly to lower hous-ing costs. The retail prices index rose 0.1 per cent between May and June to 153.0. The annual inflation rate in the tax and prices index, which includes tax payments, services and goods, rose 0.6 per

cent in the year to June, the smallest rise since January 1993. This implies the average household would have needed a rise of only 0.6 per cent in pre-tax income to maintain its living standards. Only a year ago the rate of

Treasury officials have warned Mr Kenneth Clarke, the UK chancellor, that the government's spending targets for next year need to be cut significantly simply to take account of the improved outlook for inflation since last November's Budget, Roberts Chote writes. In Tuesday's summer economic forecast Mr Clarks left unchanged his forecast for the govern-ment's target measure of inflation but revised down the "GDP deflator", the broadest measure

ning at about 4 per cent, but it has fallen sharply since April are growing at an annual rate of 3.75 per cent, suggesting cuts came into effect. This should be good news for

the ruling Conservative government because it suggests a strong boost for consumer spending power because take home wages are now ris-ing significantly faster than prices.

departments than the Treasury had intended. Current plans now imply a L1 per cent rise in real core spending next year, rather than the 0.6 per cent implied in the Budget. growth of about 3.15 per cent.

At present average earnings More disappointing for the government was the rate of underlying inflation, the government's favoured measure which excludes mortgage interest payments. This was

government's target is to bring inflation to 2,5 per cent or below over the next two years. The Treasury said it remained convirced that inflation would remain low even if consumer spinding surges

of inflationary pressure. The GDP deflator for 1995-96 has turned out at 2.5 per cent, rather than the 2.75 per cent expected last November. This means that cash plans for government

spending outlined last November now concede a

bigger increase in real resources to government

Meanwhile, government hopes that it will fight the next general election on the back of a consumer spending boom are

as retailers report the strongest sales growth since 1990.

The Confederation of British Industry's distributive trades survey, published today, shows that almost two-litteds of retail-

given a significant boost today

ers are now seeing higher sales than a year ago - a much higher proportion than in

The figures provide some of the strongest support to date for the upbeat forecasts for consumer spending unveiled by Mr Kenneth Clarke, the chancellor of the exchequer, this week.

He believes that tax cuts. lower interest rates and rising personal incomes mean that spending will be growing at a healthy annual rate of 4.25 per cent by next year.

Pound's recovery prompts puzzlement

Popularity of Labour party is one explanation for currency's rise to 16-month high

he adjective least likely to have been associated with the British pound in recent times is "mighty". But over the past few months, the phrase "mighty pound" has been heard again on exchanges in the City of London as the currency begins to stage a modest comeback.

Its surprise revival - it has risen more than 5 per cent against a basket of other currencies in just seven months to a 16-month high - has provoked debate among currency analysts on possible explanations. Economists, too, are puzzling over the likely impact of the currency's appreciation on the UK economy.

Its rise has already had an effect. This week, official fig-ures showed that manufacturers enjoyed the biggest fall in input costs for more than five years - thanks in large part to the strong pound, which cut the cost of imported raw materials. And Mr Kenneth Clarke, the chancellor of the exchequer, lowered interest rates last month - ostensibly to offset the rise of sterling and its impact on manufacturing

exports.
The "Blair Factor" - the ris-



Blair, the Labour party leader, among international investors is among the favoured explanations for the sudden resurrection, along with European monetary union and inflation's persistence in remaining low in spite of reasonably strong economic growth.

Mr Kit Juckes, currency strategist at NatWest Markets, charts the start of the pound's rise from mid-April, the date Mr Blair flew to New York to meet Wall Street investors and businessmen. That was the date, says to Mr Juckes, when The "Blair Factor" - the ris-ing popularity of Mr Tony to be persuaded that Labour

could be trusted with the stew-

ardship of the economy. Up to that point, sterling had failed to join in a European rally that had seen several European currencies, including the Italian lira and the Spanish peseta, rally strongly against the D-Mark as the German authorities attempted to reflate their flagging economy by guiding the currency lower.

Investors were reluctant to invest in a currency which seemed to carry a large politi-They suspected that the Couservative party might take unwarranted risks with the

economy in order to boost popfear," said Mr George Magnus,chief international economist at UBS, the Swiss Bank. ularity before the next UK general election which has to be called by May next year. They also feared the prospect of a Labour government, which they associated with the inflathan fine Tory party to take sterling into Emu - and so would benefit from the sutition and overspending of the

These fears and suspicions helped drag sterling to record lows in November. By that time, it had lost almost a fifth of its value since 1990. In April, the mood changed.

According to Mr Steve Han-nah, head of research at IBJ International, the Japanese bank, investors were reassured that a Conservative party election "scorched earth" policy was unlikely. Inflation looked set to remain low and problems with the trade gap failed to materialise. Meanwhile, Mr Clarke repeatedly talked down the chances of a pre-election tax giveaway.

More importantly, investors began to believe that not only was a Labour victory increas ingly likely, but that Labour economic policies would be very similar to the present gov-

"International investors began to be persuaded that New Labour is nothing to

The pound also benefited

from the feeling that a Labour

government was more likely

inflationary rigour of the pro-

posed European central bank.

the City of London is con-vinced about Labour's stance

on the single currency. "The

majority of people in the mar-

ket would say Labour is as

split as the Tories on Emp,"

Cynics think that the rally-

will continue - but only as

long as the German Bundes-

bank chooses to keep the

D-Mark weak and the dollar -

which has also been strong of

The government might also be called on to curtail the

pound's rise if any further.

appreciation begins to make

"This is a level exporters can

feel comfortable with but

beyond that we might be run-

ning risks on the exporting

Graham Bowley

side," said Mr Hannah.

UK exports uncompetitive.

said Mr Hannah

late - holds up.

However, not everyone in

Two former foreign secretaries in Britain's ruling Conserva-tive government yesterday united to urge the government to adopt a more pro-European approach to its campaigning. Speaking at the annual meeting of the Conservative Group for Europe, Mr Douglas Hurd urged his pro-European colleagues to become a "church militars".

in the past four years.

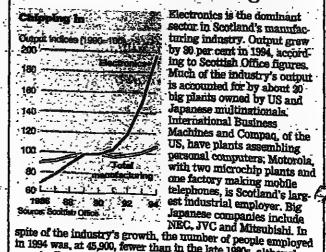
pay a monthly subscription.

INVESTMENT

Europe, Mr Douglas Hurd urged his pro-European coneagues to become a "church militant".

"We have to be ready to defend Britain's place in Europe against those who, wittingly or unwittingly, undermine it," he said. Lord Howe, at the same meeting, said the Conservative party "cannot be, and never will be, electorally successful as a Eurosceptic party". Mr Hurd also made a strong attack on those Tories, led by Mr Michael Howard, the home secretary, who have been arguing that the government should reassert the primacy of UK law over European law, to lessen the power of the European Court of Justice. Robert Peston, London ■ INDUSTRIAL OUTPUT

Scottish electronics show growth



turing industry. Output grew by 30 percent in 1994, according to Scottish Office figures.
Much of the industry's output is accounted for by about 20-big plants owned by US and Machines and Compaq, of the US, have plants assembling

spite of the industry's growth, the number of people employed in 1994 was, at 45,900, fewer than in the late 1980s, although marginally above that for 1984. Only 36 per cent of the electronics workforce is employed in UK-owned plants, which tend to be smaller. James Buxton, Edinburgh

MPs give themselves £9,000 rise British MPs have awarded themselves a controversial pay rise of 26 per cent in a move which is certain to fuel intense anger among the UK's public sector workers. In spite of calls for pay restraint from Mr John Major, the prime minister, and Mr Tony Blair, the Labour leader, the House of Commons voted by an overwhelming majority on Wednesday night to accept a proposal that MPs should get an increase of nearly £9,000 Amid chaotic scenes in the Commons chamber, MPs voted by 279 votes to 154 to accept a proposal that their salaries should instantly rise from £34.085 to £43,000. Earlier they had inflation. The size of the vote against the government was an embarrassment to the prime minister. Orange campaigns against rivals Orange, the mobile phone operator, is mounting a big advertising campaign about standards in the UK mobile phone indus-try which is aimed directly at its rivals - including Vodapha industry indulged in practices, including concealing costs, that confused customers and "had to stop". Vodafone unsuccess

Alastair M

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September 1 MERNATION !:

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A STATE OF THE STA

he last events of this year's Verdi festival at the Royal Opera are now underway, so a progress report may be in order. It has been a mixed year: the only real success was the French Don Carios, shared with opera-houses in France and Belgium, which threw a new and valuable light on one of

The rest of the programme has been a series of greater or lesser disappointments. The one new home-grown staging was Giovanna d'Arco, which divided opinion without aising much in the way of either controversy or excitement. What should have been a welcome rare production of Il Corsaro fell victim to budgetary belt-tightening, turning into concert performances of decidedly slim musical interest. That left a single concert performance of the still rarer Akira and a revival of La traviata this week to

Verdi's most important works - the

sort of exercise a festival like this is

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make up lost ground. work than most composers and in Opera House, but we do not yet later years he described Alzara as have original voices (a more prob-

"proprio brutta" (downright ngly). These days we are so keen to search out any hidden moments of beauty in his output that even Akira gets a hearing, but overall there seems littile reason to disagree with his low opinion of it. Perhaps "ugly" is not quite the word. The problem with Alzira is more that Verdi is going through the motions without revealing any specific interest in either the plot or the characters.

As so often in his early operas, the background to the story involves an oppressed people, enabling Verdi to write the fiery music that roused the spirit of his patriotic audience in the 1840s. Mark Elder and the Orchestra of the Age of Enlightenment made a splendid job of it, getting the sparks to fly without merely driving the music hard. Their partnership was the success of last year's festival and it is good to see the Royal Opera learning from that and drawing them further into the festival's

They have brought Verdi on origi-Verdi was a better judge of his nal instruments into the Royal

lematical concept). The cast for Alzira was hearty and only intermittently stylish. Alexandru Agache, who sang Gusmano, has a huge baritone and impressive breath control, but does not use them to go the next step and create expressively-shaped vocal

eith Ikaia-Purdy had the best aria as the tenor Zamoro and sang it with straightforward confidence. As Alzira, Veronica Villaroel was more complex, a sentient stylist in a rather arty way, whose soprano cut through the air with a powerful edge. Her curtaincall was a little operatic scena all on

The revival of La traviata is coming round double cast. While the opera world's lovebirds - Angela Gheorghiu and Roberto Alagna -are singing four performances, the Royal Opera is interleaving a further four performances with an equally youthful second eleven. Elena Kelessidi is a Violetta of modest vocal means. Her soprano is shallow and quavery with a fast

vibrato, barely strong enough one might think to carry, but she makes the very most of what she has. By the end she has become extremely touching, not least because she sings as though her heart is in every line.

Vincenzo La Scola's Alfredo is her opposite number in every sense, strong on vocal projection, but lacking romantic appeal. Dmitry Hvorostovsky, playing the youngest old Germont père one is likely to see, sang with his customary beauty of tone and long, arching lines, although his mellowness never sounds very Italianate. Simone tle comment in the nit.

Next year's Verdi festival looks as though it may manage to cobble together a decent programme despite the Royal Opera's financial years, when the house is closed? This is too important a project to be left to flounder in the

Alzira will be broadcast on BBC Radio 3 on July 16; further perfor-



Elena Kelessidi as Violetta in the latest "Traviata" revival

Dance/Clement Crisp

Glacial account of a tragic ballet

espite the changes that have befallen it in 70 years - maybe because of them - the Rambert company remains custodian of a grand creative tradition. The adventurous was - given sixpence in the coffers - its choreographic goal. Even in the darkest days of touring Coppélia round sullen provincial theatres, there was always the knowledge that, with a bit of cash encouragement, the company could put on good new work, and also revive pieces from its repertory that were a reminder of great things that had been done in the past.

I suppose that much of the Rambert ancestral silver is now impossible to put on display, though there are important works by Frank Staff. Andree Howard, Walter Gore, Ashton, that quebt to be revived by some company or other as testimony to marvels that were achieved in England in the 1930s a special case. Jardin aux lilas and Dark Elegies are among the strongest genetic strains in the Rambert identity. Other companies dance them - usually on stages too large and with artists too small - but they are quintessential Rambert creations, and it was happy news. that the new Rambert Dance was to restore *Elegies* for this Coliseum

Alas, the revival is misjudged in every way. I never saw the original and stellar 1937 cast - Maude Lloyd, Peggy van Praagh, Agnes de Mille, Hugh Laing and Tudor. They were dancers of intense physical presence, profound artistry. I knew the next Rambert generation, and their dedication (and an afterglow from the roles' creators) told me much about the style and power of a bal-let which deals with the grief of young parents on the death of their

Its subject is all too pertinent today, not only because of the Dunblane abomination, but in tragedies from Bosnia to the Congo. It might be remote as the moons of Jupiter to judge by the glacial account given by Rambert on Wednesday night. The Nadia Benois set looked murky. The score sounded lethargic - like the dance, it lacked a sussoloist (Nathan Berg) was sometimes inaudible. The cast were careful, reverential, dull. The text was no less careful, reverential and

Though some companies have played Elegies on large stages, it is most communicative, most heartsearing (and it can touch the heart as few other ballets I know) when focused in a small area. During the last war, Rambert - with some trepidation - performed it in canteens, factories, as well as theatres. Against all expectations the public, who might be thought to be sated with grief, found comfort and a sense of release in the dance. The

Rambert's revival of Anthony Tudor's 'Dark Elegies' is misjudged

present cast are not without expres-

sive skill, but they seem unable to let their emotions colour Tudor's very exact language. The choreogra-phy is dispersed like smoke in the seum. The ballet is not lived in. Christopher Bruce's Rooster which ended the evening with its Rolling Stones songs and strutting chaps is still wonderfully alive, and danced to the very hilt. It is a huge popular success, deservedly so, and Fabrice Serafino, whizzing through it like a bolt of lightning, is a mar-vel. Bruce's new Quicksilver began this second programme as a tribute to Marie Rambert and her progeny. It is set to extracts from Michael Nyman's score for the film The Piano. This is the most fearful tosh - Stephen Lade, so admirable the night before playing Mozart, deserves danger money for having to soil his fingers with it - and it begets dull action. The choreography is well-intentioned, and everyone dances splendidly. I was bored to sobs by the whole thing, and kept asking myself how anything about Mim Rambert could be so soppy.

Quicksilver is sponsored by Manchester Airport.

Cheltenham

New music without tears

his year's Cheltenham International Festival of Music got underway at the weekend. When, exactly, did it become "International"? I cannot remember; but the composer Michael Berkeley's new regime (he became its artistic director last year) gives the adjective full value. In the current season Russians are favoured, both performers and composers - some of them fascinating rediscoveries from the early part of this century, along with their living compatriots. And there are 26 premieres! From his arrival Berkeley insisted that every programme should include something by a living composer, which has revived the old festival's ambitions to robust effect. The modern works are cannily placed in the most hospitable musical surroundings; nobody is frightened,

and often they are delighted. But presenting so many first performances, and not of mere "work-shop" pieces - some commissioned by the festival itself, some from elsewhere - does immense credit to Berkeley's evangelistic drive. Cheltenham is becoming for (relatively) Huddersfield Festival is for the (relatively) "radical" stuff. Just the focuses that we and the composers need; long may they thrive.

n Saturday we had the premiere of a concise two-act opera by John Woolrich and Marina Warner, In the House of Crossed Desires, jointly commissioned by the festival and Music Theatre Wales, who performed it. Miss Warner tells a teasing tale in the manner of Apuleius's The Golden Ass (with a dea ex machina cop-out at the end), and entrusts it to a kind of feminist commedia dell'arte troupe, four women singing six roles of both sexes. Woolrich, whose viola concerto I admired here a year ago, has set it to spare, simple music, with a slender ensemble of piano, clarinet, trom-

bone, bass and percussion.

He has found just the right tone for the piece: pawkily temperate and winsome, even-tempered with only the slightest hints of malice, and the instrumentation is puritanically plain. Though the music is based on a 12-note row or two, the dissonance-level is low; it even licenses some fulsome duetting in and sixths. On the oth hand, the pace is too temperately even by half. The recitatives, which include some of Warner's neatest lines, chug along in their crotchets and quavers to infinity, with mini-

mal gear-changes. Without extra stage-business, that did become wearisome and some of the audience fell to studying the programme-book instead. Eventually the net effect was disarming enough, with agreeable performances by all the quartet (especially Debra Stuart and Susan Gorton), and many unemphatic subtleties; but it wanted a real

heartbeat and a livelier pulse.

Next morning, the excellent Nash
Ensemble concert in the Pittville Pump Room featured a Simon Bainbridge premiere: four Primo Levi poems set for mezzo-soprano – Susan Bickley, objective but sympathetic. Though they made rather a slow, gloomy set, the shapely line and the darkly luminous colours Bainbridge drew from clarinet. viola and piano left a strong impression. The planist Ian Brown also delivered an earlyish Cha-come by Sofia Gubaidulina, which packed a lot of vigorous drama into its brief span.

David Murray



Clichéd love duet: Iain Glen as the false Martin with Juliette Caton as his supposed wife, Bertrande

A clanger of a doppelgänger

Alastair Macaulay reviews the musical 'Martin Guerre'

about the modern blockbuster musical, L but nothing more so. than its cheap reduction of humanity. Whether the musical is in the morbid-grandiose vein favoured by Lloyd Webber or in the crass-idealistic vein of Boublil & Schönberg, the result is both bludgeoning and trite: formulaic, mannered, repetitious. The infinite gradations of the human spirit - once so winningly released and displayed in many musicals from Show Boot to Guys and Dolls - become monolithic.

Martin Guerre, the latest Boublilchonberg musical being presented in the West End by Cameron Mackintosh, opened last Wednesday, with advance takings at the box office that are rumoured to be around £3m. It is, of course, trash, (nobody can have been expecting a work of art from the stable that

produced Les Mis. and Miss Saigon), but is it, you may ask, enjoyable? One can cherish, after all, such fabulous bits of trash such as Flash Gordon or The Prisoner of Zenda more than one loves certain indisputably fine works of high art.

But Martin Guerre is a bore, and a surprisingly inefficient bore. It fails to tell its story clearly, it has a terrible dearth of tingle-inducing big numbers, and it abounds in

cliché and mannerism. The mannerism that may well get most on your nerves after an hour or two is metric. Boublil & Schön-berg, using here English lyrics by Edward Hardy, trot out all the early syllables of a phrase with even stresses, often on a monotone or something close, before clouting us with the final syllable or two. The supposed "Martin Guerre" sings, for example, to his uncle, "Im-a-Pro-

Proud." And the villagers - when the new Martin Guerre returns after seven years away at war - sine: "It's a mazing how he's Al-Tered".

Then there are the problems that Act One tells its story clumsily, and Act Two makes its points pretentiously ("The impost-ors-are Here"). Too bad, for Martin Guerre touches on the deeply stirring notion of the doppelganger who is (or here becomes) a purar, better self - the romantic notion that is, in fact, so intoxicating in The Prisoner of

Zenda (and Tale of Two Cities).

It is impossible to give a good performance in material like this. The waste of handsome, likeable Isin Glen (playing the false Martin) in this quagmire is the most depressing feature of the show, and it is a nasty shock to see a good actress like Sheila Reid playing one of the three village crones. As Mar-tin's supposed wife Bertrande,

Juliette Caton sounds constantly plaintive, and frequently sings under the note. The director, and co-adaptor, is

Declan Donnellan. The only features of the production that bear any resemblance to his important work with Cheek by Jowl are the worst ones. There is too much rushing to the front of the stage and gesturing, and much too much cho-reographed "expressive" ensemble stamping. The way that Bertrande and the fake Martin fall in love, she on the right, he on the left, gradually coming together to meet on the centre-line, is the kind of cliché I never would have imagined seeing in a Donnellan production. Their love duet, "All I Know," is, alas, as dull as everything else. "I Love You Er, No."

Prince Edward Theatre, W1.

INTERNATIONAL

■ AMSTERDAM

Tel: 31-20-5730573 Vladimir Spirakov: the violinist performs works by Beethoven. Bartok and Mozart; 8.15pm; Jul 15

BARCELONA

Fundació Antoni Tàples Tel: 34-3-4870315 Craigle Horsfield: exhibition of 50 photographs by British artist Horsfield; to Jul 28

BERLIN HIBITION

Tiergarten Tel: 49-30-2662902

Restauriert, Konserviert - Neue Arbeiten aus den Werkstätten des Kunstgewerbemuseums: exhibition focusing on works from the museum collection that were recently restored. The display tries to give insight into the process of

restoration and includes furniture, porcelain, textile and goldsmith's art;

test-ant, Yes. Of-this-sin-l-am

BIRMINGHAM CONCERT

Symphony Hall Tel: 44-121-2002000 City of Birmingham Symphony Orchestra: with conductor Sakar Oramo and guitarist Nicola Hali perform works by Ravel, Rodrigo and Berlioz; 7pm; Jul 13

■ CHICAGO

EXHIBITION Art Institute of Chicago Tel: 1-312-4433600 Alone in a Crowd: Prints by 40 African-American artists of the 1930s-1940s from the collection of Reba and Dave Williams, exploring the artists' contribution to printmaking and offering a view of African-American life during the

DUBLIN

period; to Jul 14

CONCERT! National Concert Hall - Geoláras Málsiúnta Tel: 353-1-6711888 '96 String Along: Roy Holmes and Richard Jenkinson: the planist and cellist perform works by Mozart, Buxtenorr and Chopin; 8pm; Jul 15

■ LONDON

CONCERT Barbican Hall Tel: 44-171-6384141 La Damnation de Faust: by Berlioz, Performed by the London Symphony Orchestra with conductor Kent Nagano, mezzo-soprano Susan

Graham, tenor Giuseope Sabbatini. baritone Natale de Carolis, the London Symphony Choir and the New London Children's Choir, 7.30om; Jul 14 Queen Elizabeth Hall

Tel: 44-171-9210600 Die Schöpfung: by Haydn.
 Performed by the Orchestra of the Age of Enlightenment with conductor Sir Simon Rattle, soprano Hillevi Martinpelto, tenor John Mark Ainsly and bass Robert Lloyd; 7.45pm; Jul 13

Wigmore Hall Tel: 44-171-9352141 Peter Donohoe: the pignist performs Chopin's Scherzo No.3 in C sharp minor, Op.39, 2 Noctumes, Op.62, 3 Waltzes, Op.64 and 12 Etudes, Op.10; 7.30pm; Jul 13 EXHIBITION Institute of Contemporary Arts

ICA Galleries Tel: 44-171-9303647

Chapmanworld: Dinos & Jake Chaoman: Rike the Futurists or Situationists, the Chapmans issue manifestos, describe themselves as terrorists and make highly provocative work. This is their first big solo exhibition and features entirely new work; to Jul 14.

OPERA Royal Opera House - Covent Garden Tel: 44-171-2129234 La Traviata: by Verdi. Conducted by Simone Young and performed by the Royal Opera. Part of the Verdi Festival '96; 7.30pm; Jul 13, 16 (7pm)

■ MADRID

Reina Sofia Tel: 34-1-4675062 ● ?BUNUEL! La mirada del siglo: Based on Luis Bunuel's film *La

edad de oro", the exhibition focuses on work by people who inspired Buriuel or were themselves inspired by his work and features 500 works, including paintings, drawings, from Jul 16 to Oct 14

MUNICH **OPERA**

7pm; Jul 14

Tel: 49-89-21851920 Idomeneo: by Mozart, Performed by the Bayerische Staatsoper and conducted by Peter Schneider, Part of the Münchner Opem-Festspiele;

■ NEW YORK

CONCERT **Avery Fisher Hall** Tel: 1-212-875-5030 Livia Sohn and Robert Koenig: the violinist and pianist perform works by Mozart and Congliano. Part of the Mostly Mozart Festival; 8pm; Jul 12, 13 ■ The Chamber Music Society of

Lincoln Center: with clarinettist David Shifrin, special guest Alicia de Larrocha, violinists Ani Kavafian, Kerry McDermott and Joseph Silverstein, viola-player Paul Neubauer, cellist Fred Sherry and double bass-player Lewis Paer perform works by Mozart and Weber. Part of the Mostly Mozart Festival; 8pm; Jul 15 EXHIBITION

Brooklyn Museum Tel: 1-718-638-5000 Converging Cultures: Art & Identity in Spanish America: more than 250 objects, ranging from large architectural pieces and furniture to

Peruvian textiles, Mexican manuscripts, and Spanish colonial pieces of jewellery, focusing on the two Spanish vicerovalties of New Spain (Mexico) and Peru; to Jul 14

PARIS EXHIBITION Musée du Louve

Tel: 33-1 40 20 50 50 François 1er par Clouet: Two portraits of François I in the Louvre collection. An attempt to answer the question of whether they were painted by Jean Clouet, son François or brother Paul; to Aug 26

CONCERT Accademia Nazionale di Santa

ROME

Cecilia Tel: 39-6-3611064 John Bayless: the planist performs works by Gershwin and Puccini; 9pm; Jul 15 **■ STUTTGART**

CONCERT

Staatstheater Stuttgart Tel: 49-711-20320 Staatsorchester Stuttgart: with conductor Gabriele Ferro perform Webern's Passacaglia, Op.1, 6 Stücke Op.6 and 5 Stücke, Op.10 and R. Strauss' Eine Alpensinfonle, Op.64; 11am; Jul 14, 15 (8pm)

■ THE HAGUE

EXHIBITION Haags Gemeenternuseum Tel: 31-70-3381111 Van Monet tot Matisse, Franse Meesters uit het Possikin Museum in Moskou: 60 French paintings from

the collection of the Pushkin Museum in Moscow, dated between 1870 and 1912 and ranging from Impressionism and Post-Impressionism to Fauvism and early Cubism. Artists include Monet, Cézanne, Gauguin, Picasso and Matisse; from Jul 13 to Oct 13

JAZZ & BLUES Nederlands Congresgebouw Tel: 31-70-3502034 North Sea Jazz Festival: festival highlights on Jul 13 and 14 include performances by Jean 'Toots' Thielemans and Bert van den Brink, Oscar Peterson, Van Morrison, Little Richard, Isaac Hayes, Al Jarreau (Jul

13), Ray Brown and Betty Carter and her Trio (Jul 14); Jul 13, 14 WASHINGTON EXHIBITION

National Gallery of Art Tel: 1-202-7374215 Thomas Eakins: The Rowing Pictures: All known works depicting rowing subjects by American realis painter Thomas Eakins (1844-1916) are brought together for the first time; to \$ep 29

ZURICH JAZZ & BLUES

Opemhaus Zürich Tel: 41-1-268 6666 Joe Henderson Double Rainbow Quartet and Joao Bosco e Grupo: perform Brazilian jazz music; 7.30pm; Jul 15

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10.00 European Money Wheel Nonstop live coverage until 15.00 of European business and the financial markets

17.30 Financial Times Business **Toniaht**

CNBC:

08.30 Squawk Box

10.00

Financial Times Business

European Money Wheel

Philip Stephens

ing out in some detail.

until January 1998 to choose

whether to participate in

Emu. A more liberal interpre-

tation would stretch that time-

table to March of the same

nossible, deadline would be

But the provisions of the

treaty tell only half the story.

Even if Britain meets the cri-

teria for economic conver-

gence, the government would be obliged to jump several

domestic hurdles before it

The first is an almost forgot

ten provision in the Maas-

tricht Act. It specifies that

before Britain notifies its

intention to join a single cur-

rency, it is required to pass

another act of parliament. No-

one can pretend that would be

easy. It would also be just the

Being in the first wave of

Emu would require at least

three, and, possibly four other

pieces of legislation during

the first session of the new

parliament. A bill would be

needed to give independence to the Bank of England. The

The winner at the

Mr Blair, may have

general election,

whether it is

Mr Major or

to make up his

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soon as the votes

June 30 1998.

could go ahead.

The latest, theoretically

Conspiracy of silence

The decision on a single currency is of momentous significance but politicians on both sides are keeping the public in the dark

John Major and Tony Blair have chanced upon a convenient collusion. They hope to sustain it through the general election campaign. It concerns the most important decision the British government will face during the next parliament. Some might call it a conspiracy of silence. The

only losers are the voters. The issue they propose to dodge is the European Union's plan for a single currency. More specifically, it is whether Britain will join. You do not have to be partisan in the debate to agree that this is an issue of momentous economic and political significance. The answer will shape the nation's destiny.

Consider what the two main parties intend to say to the electorate in advance of that decision. To paraphrase: it is too distant a prospect for us to have a firm policy; there are too many imponderables; it is all very complicated; it might not even happen; we will have a referendum or, in Labour's case, a referendum or another general election.

Putting it politely, this is telling less than the whole truth. Economic and monetary union can no longer be pushed into a dim, distant future. The winner at the election, whether Mr Major or Mr Blair, may have to make up his mind almost as soon as the votes are counted

We cannot be certain, of course, that Germany and France will meet the deadline to merge their currencies by January 1 1999. On present plans the final decision will be deferred until the spring of 1998. There could yet be a

But the presumption of responsible politicians must be that the project will proceed on schedule, that the political will in Bonn and Paris will overcome the economic obstacles. In that case the occupant of 10 Downing Street may need to decide sterling's fate within months

of the election. Let me explain. The precise timetable is a complicated

deadline for enactment would equation. But since it has been the subject of much be July 1 1998. A law would be required to change the obfuscation it is worth spellarrangements under which the government funds its bor-Mr Major expects to call the rowing requirement. Yet election in May 1997. A strict reading of the Maastricht another would probably be necessary to transfer ownertreaty and of the protocol ship of the foreign currency enshrining the British opt-out suggests that the incoming

reserves from the Treasury to the Bank. And, assuming that prime minister would have a victorious Mr Blatr did not opt for another general election, there would have to be a Legislation takes time. Con-stitutional legislation like this

takes forever. Line up all the hurdles and the best guess of the Whitehall officials paid to understand these things is that to be in at the beginning in 1999, the incoming government would have to make un its mind in principle during the autumn of 1997.

Now rephrase what the poli-ticians intend to say at the election. Within a few months we will make the most important choice Britain has faced in decades. But please, please, do not ask for any cines as to what we may decide. Their real intentions, of

course, are different. Mr Major has no wish to participate. So long a prisoner of his party's Eurose ptics, he is suffering from what you might call Patti Hearst syndrome. You remember Ms Hearst, the American heiress kidnapped during the 1970s by a group of urban guerrillas known as the Symbionese Liberation Army. After a spell in captivity she decided to join them.

The cruel memory of sterling's departure from the exchange rate mechanism is etched on Mr Major's soul. More than once recently I have been told by cabinet colleagues that the prime minis-ter says that, left to himself, he would rule out the possibility for the lifetime of the next parliament. The Eurosceptics inside and outside the cahinet - are even now planning an autumn campaign to force Mr Major to do just that.

But he cannot do so without eeing Kenneth Clarke and Michael Heseltine quit the

caltinet. They have conceded a referendum on the issue. If the economic circumstances are wrong, Mr Clarke might well accept that Britain should stand aside initially. It could join later. The chancellor has said as much many

But if Mr Major were to rule out participation for the lifetime of a parliament he would in effect be closing the door indefinitely. The Conserva tives could not fight the 1997 election in defence of the pound and then propose to bolish it a few years later So, for pro-European Tories keeping the option open is an article of faith. The prime minister is left with fudge. Mr Blair's position is differ

ent. Temperamentally, he shares the view of most pro-European pragmatists that, if a single currency is made to work. Britain cannot stand aside. Gordon Brown, the shadow chancellor, is a powerful proponent of the economic case, partly because he wants to reassure the financial markets before the election. A well-timed decision to scrap the pound could also split the servatives hrevocably.

But there are divisions too within Labour. Mr Blair knows that if he chose to be among Emu's front-runners the issue would swamp the first two years of his premiership. Nothing else would count. And he too remembers what the ERM did to Mr Major. So his present view remains that Britain would much more realistically join later, towards the end of the next, or the beginning of the following parliament.

So you see now the purpose of the collusion. I suppose we should not be suxprised that Mr Major and Mr Blair have chosen to cloak their different dilemmas in the language of pragmatism. Perhaps it is naive to expect them to consult the voters in anything but the most superficial of terms. But this is a big issue. The convenience of the politicians should not be allowed to displace serious debate.

SHETTHER SOTTO THE SEDITER.

Number One Southwark Bridge, London SEI SHI.

We are keen to automage letters from readers altoned the world bettern may be faced to 444 IV 873 500 quents set in the first black attended in the firs

Russia must not let reform drive falter again

Sir, Indeed, as your editorial ("Boris Yeltsin's famous victory", July 5) stated, July 3 provided a "famous victory" for the Russian president. The mad of transformation has now been cleared of all obstacles and Russia has one more chance to progress towards a civilised and

prosperous society It is only natural that the uncertain political situation has been affecting Russia's

that the choice between democracy and a return to communism has been decided in favour of the former, the country can concentrate on its economy and try and attract major investment.

Clearly the feeling of impending doom has not swept the whole of society. Recent hardships notwithstanding, Russians spoke up in favour of socio-economic transformation and against a return to the totalitarian past. The main task for the president and his followers is to back up the

results of the vote with practical political, social and economic steps to make Russia's transformations of the past decade truly irreversible. The young Russian

democracy dealt two heavy blows at totalitarianism: in August 1991 and October 1993 when the opponents of the reform drive appeared to have heen crushed.

But the authorities proved to be too lenient, failing to push home the advantage and allowing the reform drive to falter. This must not

happen a third time. At the same time, the president cannot avoid taking decisive steps to consolidate a nation that is split. Should the legitimate interests of those who voted for Gennady Zynganov not be met, Russia will surely never live to see a durable social peace.

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of AIII

Vladimir Reznichenko. Russian Information Agency (RIA)-Novosti, 4 Zubovsky Bulvar, Moscow.

Quality better than quantity

From Mr Owen Simon. Sir, I hope that John Gummer, the environment secretary, is sensible enough to reject the proposal to build the gest skyscraper in Europe in the City of London ("328m skystraper planned for City".

No matter how distinguished the architecture, such a building would be bound to have a crushing impact on the rest of the City because tall buildings generate more externalities than not so tall ones: transport congestion. adverse wind effects, blocked views and negative impacts on the amenity of existing buildings are all common consequences. There is also the aesthetic aspect to consider because the skyline of the City of London, so carefully conceived by Wren, has been utterly ruined by insensitive post-war office development.

Business location is far more dependent on the perceived quality of life a city can offer than the number and size of skyscrapers it contains. Perhaps this is why Paris and Amsterdam, two cities with relatively unspoiled city centres, are consistently rated as among the best European cities for husiness location

Owen Simon, 106 Elborough Street, London SW18 5DL, UK

Refine, not fudge, procedures for Emu

is followed that all EU states

From Mr Robert McDowell. Sir, Your editorial "Fiscal fudge threatens Emu" (July 4) and Lionel Barber's article Move to fudge Emu procedures halted" (July 1) ammarise the political, but not economic fudge. For example, the Commission takes gross figures reported by each country, but ignores that some of the debt is owned by governments thamselves ranging in amounts from 9 per cent to 26 per cent of national debt. This is not a level playing field. There are other anomalies. Luxembourg, the only country compliant with the Maastricht criteria, lacks what for others is essential, its

own currency, exchange rate and domestic inflation rate. The aim of Emu is monetary union to guarantee peace, but based on similar economics which after the first world war led to the second world war! If the suggestion of Theo Waigel, the German finance minister,

must rapidly achieve balanced budgets, a view endorsed by the UK's chancellor of the exchequer, Kenneth Clarke, post-Emu politics will be extreme On July 1 you reported ("Biggest spending boom in decade predicted") that a group of economists using the Treasury's model found the cost of joining Emu in 1999 would in the UK alone mean 500,000 fewer jobs, 3 per cent loss of gross domestic product and 17 per cent higher income tax. There are also knock-on effects to be considered of other countries making similar cut-backs. Balancing budgets without tax rises requires public spending to be cut by 20 per

cent. Today, in the UK and other EU states budget deficits (new debt issuance) equate almost exactly to the amounts required to pay for matured debt and the interest on outstanding debt. Likewise, tax

revenues are in almost precise balance with the cost of public services while budget deficits cover debt servicing. Balanced budgets would mean debt servicing becomes a tax and governments not allowed to employ financial assets, except in short-term Treasuries. What proponents of balanced budgets must explain is why government debt issuance is so wrong it must be cut quickly to zero and how this is justified

by lower GDP, the cut-backs in public services and higher unemployment. Entry costs of meeting Maastricht criteria are already severe; balanced ... budgets would be a disaster. If we must have Emu, surely refining, not fudging, the criteria is good to pre-empt the "serious ingestion later on" your editorial feared is the price of fudge today.

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Robert McDowell, Cambridge CB1 2ER, UK

Librarians stamped with inappropriate image

From Mr Duncan J. Mckay. Sir, It is a shame that Richard Poynder's excellent piece on the Z39.50 computer protocol, "Surfing the index" (Technology, July 9), has been spoiled by the selection of a most inappropriate cartoon.

While Roger Beale's cartoon. "Muriel's strength . . . ", may

be considered amusing in isolation it is not, I feel, appropriate to the subject matter of the article. Indeed, librarians and information scientists do "bring order to chaos" by means of classification systems. However, while not wishing

to be seen as elitist, I feel that

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it should be noted that professionally qualified information staff do not perform this function by-"stamping" anything with rubber stamps.

Duncan Mckay, 82 Sedgwick Street, Cambridge CB1 3AL, UK

Europa · **Ioost Smiers**

The right values for the euro

There has been too much secrecy and not enough debate about the design of the EU's currency



The debate over the European Union's plans for economic and monetary union contin-

ues. Meanwhile, the European Monetary Institute, the nucleus of the future European central bank, is busy planning a series of seven European banknotes that will be in circulation by 2002. The governors of the 15

European central banks who make up the institute's board have invited around 30 designers in EU member states to submit designs. However, the rather vague terms of the commission suggests there is a sad shortage of ideas about what the EU stands for.

The institute has selected two possible themes: an abstract/modern design or ages and styles of Europe. The former would involve the sort of design used on some banknotes in northern European countries. The latter would reflect the EU's common cultural heritage. The institute suggests the banknotes could portraits of important figures

associated with the age. The only definite requirement is that the design must incorporate a series of security features to reduce the opportunities for forgery.

The institute seems to be saying "We have no idea how to encapsulate the image and ambience of a united Europe in a series of seven banknotes. Designers, do you have any

Mr Anthon Beeke, the Dutch designer, has called this style of commissioning the "grapeshot" approach. It seems like a reflection of philosophical impotence among those responsible for the biggest pub-lic design assignment at the end of this century. It is embarrassing to see how responsibility has been shifted to designers whose role is not to decide what is shown on such banknotes.
It also raises serious prob-

WE CAN'T AGREE WHICH IMAGE OF PEACEFUL CO-OPERATION TO USE ON THE NEW BANKNOTES



be reached on what should be depicted on the notes. Why, for example, portray a Swedish scholar but not a Greek? Why reject an Italian futurist but depict a Flemish painter?

And a cynic might say there is probably more common European ground in images of the second world war, or of the Dutch war against Spain. But represent a period of Europe's Dutch war against Spein. But history, perhaps incorporating of course that would be counterproductive: banknotes and coins are supposed to radiate stability.
The designs of notes and

coins have always played a part in presenting the public image of those in power. The aim is to reassure the user that the authorities can provide for their security, welfare and culture - as well as guaranteeing the value of their money. A host of different solutions

has been found, including depictions of the sovereign, historical figures, scenes portraying society in a positive light, and buildings that imbue the nation with a sense of pride. The use of more abstract designs reflects a desire in some countries to demonstrate modernity and technological superiority.

So what should the currency of a united Europe depict and what kind of feeling should be projected? One solution would be to reflect the freedom of lems about how agreement will movement of people, goods and

services at the heart of the single market. Indeed, it is in the interests of such free movement that many people believe

a single currency is necessary. But depicting aspects of eco-nomic life on banknotes is a risky business. In a free market, after all, a proud bastion of the economy can disintegrate from one moment to the

Il economic exchange is not a potential theme for the new banknotes, then what about the common legal framework in which economic and social relations take place? It is the state as the embodiment of the rule of law that gives commerce in Europe its stability. And that stability is anchored in the norms and values in the European Convention on Human Rights and many other

European institutions.
Since seven denominations would propose each should represent one of seven cardinal values the rule of law, democracy, protection of the individsocial equality and free ual, dom from want, sustainable development, cultural diversity. and non-discrimination, and freedom of communication and equal access to means of com-

munication. These themes are fundamen- The contror is director of the

depicted? Naturally, the easiest solution is to let the designers here too, the initial responsibility lies with the authority commissioning the design. It is up to them to specify the tone of the notes. Should they be moralistic? Should they be funny? Sober? Chic?

In short, a choice has to be made - and not by the designers who should concentrate on. their role of transmitting the commission into a design. Indeed, there is a danger that left to themselves, designers will tend to reflect the values of the commercial sectors which are quite different to those that ought to be reflected in communicating public

For example, the central principle of democracy is that everyone is equal; commerce is about exclusion - winning and losing. Democracy is a slow process; trade is about seizing opportunities, even if this means ignoring social and cultural interests.

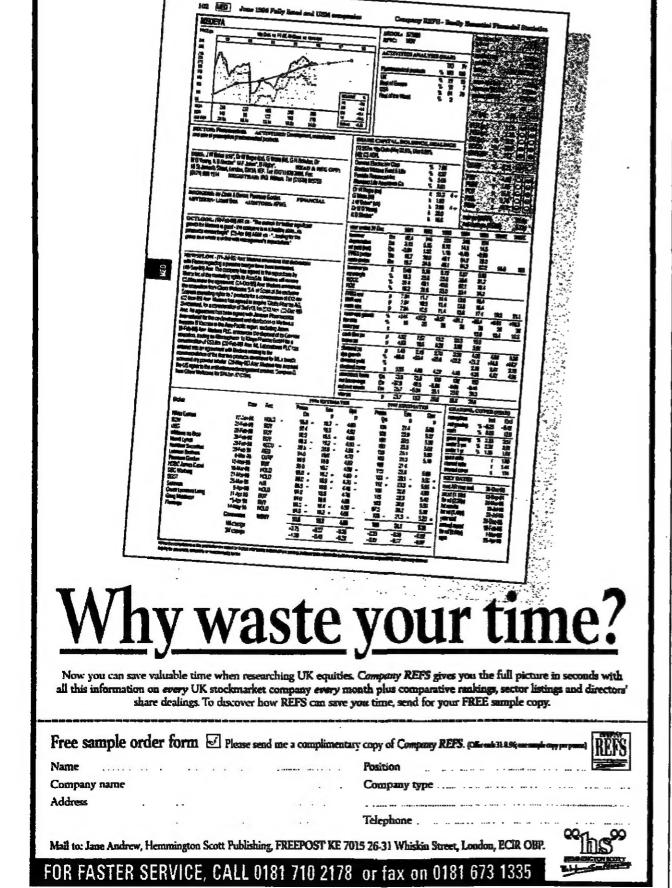
Naturally, these two worlds should be presented in differ-ent ways. However, commercially inspired images have become so dominant that designers find it increasingly difficult to create images and ambiences not touched by public norms and values.

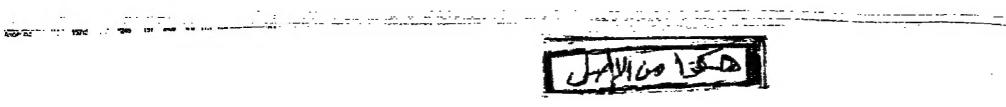
However, the failure to consider such issues reflects the secrecy with which the project has been organised. Even the names of the 30 designers have been kept secret (though those of the Dutch contributors. Ootje Oxenaar, Joop Drupsteen and Inge Madle, have been published).

The whole process is being controlled by the 15 governors of the EU's national central banks. This is unacceptable for such a public project. It would, of course, be hardly practical for all 360m Europeans to decide on the terms for the design of the euro. But the curof euro notes are planned, I rency under consideration is a public matter, as are the values that the notes will project.

Surely the central banks and the European Monetary Inc. tute should have launched a public dehate. Then the designers could have been left to translate the results into pow-erful images that would have reinforced the unity of Europe.

tal to Europe, or at least they should be. How should they be School of the Arts.





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COMMENT & ANALYSIS

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Friday July 12 1996

The long arm of America

mining company accused of infringing the newly enacted He ms-Burton law, would be enough on its own to warrant an international outcry. However, the incident is only one - and by no means the most disturbing - manifestation of a US policy trend, to which other governments need to give a firm and vigorous response. The exact form of that response will depend on whether President Bill Clinton decides next week to waive Title Three of Helms-Burton, which authorises private
US court cases against foreign
companies and others "trafficking" in confiscated Cuhan assets.
His refusal to do so could unleash an uncommollable flood of litiga-tion which would imperil the property rights of foreign inves-tors in the US and jeopardise rela-

tions with trusted allies. In that event, it would be imper-ative for the European Union, as the world's largest trading power, to present a united front. At the least, it should challenge the legal-ity of the US legislation in the World Trade Organisation. It should also plan graduated retalia-tion while ansuring it complies with WTO rules. Among the permit rules for US executives vissue US-owned companies for dam-Fig. 11 iffice [h(Wi)] | aviation and telecommunications,

The US threat to deny entry to executives and shareholders of Sherritt International, a Canadian where the WTO's rules and disciplines do not yet apply. Some in Britain might bank at a Brussels initiative directed at Washington. They need to recognise that the UK, as the biggest foreign investor in the US, has most at risk, while its influence on US policy is negligible. Further-more, failure to stand firm this time would encourage further US attempts to impose its laws on the rest of the world. Already, Con-gress is working, with administra-

> Even if Mr Clinton waives Title Three of Helms-Burton, his readiness thus far to acquiesce in extra-territorial legislation has compromised his authority over US foreign policy. At worst, he risks surrendering it to myopic sections of Congress, who seem to think that the US should deal with rogue

tion support, on a hill to permit sanctions on foreign investors in

han and Libya.

regimes, such as Cube and Iran, by bullying its allies.
Other governments need to remind the US forcefully of a fact that its own legislators appear to have overlooked: it is part of an integrated global economy, on which its own prosperity increas-

ingly depends.

If it persists in playing the lone cowboy, it will invite reprisals ests abroad. Ultimately, it will undermine the rules governing the conduct of international economic and trade relations. Those ages awarded by US courts; and rules operate to the advantage of

Long Term trend

change can happen suddenly or in the securities business. It is quickly in a country such as Japan, but yesterday's announcement that Long Term Credit Bank is preparing to sell some of its corporate equity holdings could turn out to be a defining moment

in Japan's financial history. trend would begin that would lead to the unwinding of the complex cross-shareholdings that have underpinned Japan's post-war development. That would be welcome because Japan is ready for a more open financial structure.

Bankers should be concerned with banking, not with owning chunks of other industries. Deuteche Bank has found with Metallgesellschaft and KHD that the experience can be costly. Japanese banks have had fewer industrial upsets but their corporate boldings have tied up capital for a

pretty poor return. Moreover, the practice has led banks to rely excessively on unrealised capital gains to bolster their capital base. Their true position is not transparent and capital fluctuates with movements in the stock market. That would change if corporate holdings were sold off and capital gains realised.

Banks would then be able to deploy their capital more efficiently. There would also be increased competition. With fewer captive customers, banks would jostle for business and companies

probably no coincidence that LTCB, one of the more dynamic commercial banks in this area, has chosen to focus initially on companies. That does not necessarily mean a visceral aversion to recognition that it is more sensiole to invest in one's own business than in one managed by others.

There are risks, of course. One is that banks will use canital freed through equity sales to go on a

lending spree. But this seems unlikely after the damage inflicted by the property bubble.

Another is that, as cross-shareholdings are unwound, Japan will lose the long-termism that has been a source of economic strength. Banks will look for deals that provide a quick return: Corporate managers could find themelves at the mercy of new share holders seeking short-term performance, just like their counterparts in the Anglo-Saxon world.

Even if LTCB is sparking a trend, it will take a long time to reach that point. The prospect of banks off-loading equity holdings will weigh on the stock market Any move to divest would have to be undertaken gradually. But the overhang of shares is not a reason to shy away from a more focused and more competitive approach to banking Indeed, with the Nikkei is as good a time as any to start.

French judges

Top people in France are not more corrupt than their peers in other western countries, but of late quite a number of them seem to be visiting the penitentiary.

France's railways are now run from the Santé prison, where their chief executive. Lolk Le Floch-Prigent, is being interrogated about alleged abuses in his previons job. Alain Carignon, the former Gaullist cabinet minister convicted for fraud, had his jail sentence increased this week by an appeal court; while a former Socialist minister, Bernard Tapie,

is almost certain to go to prison. Behind this crackdown on corruption lies a fierce struggle between politicians and judges. It was the French philosopher, Montesquieu who first identified the separation of powers - executive, legislative and judiciary - as an essential ingredient of political freedom. But the principle has never been fully applied in Prance, any more than in England (where Montesquieu believed he had discovered it).

In both countries, the executive has retained a degree of control over the judiciary, because it appoints the judges. But governments know they must promote judges who command the respect of their peers.In France, a constitutional reform of 1993 requires the president to appoint judges on the proposition of the Higher

Council of Magistrates. But that reform has left the way

up in arms against pressure from Mr Chirac and his justice minister, Jacques Toubon, to get their own candidates nominated to top judicial posts. At a meeting of the magistrates' council this week Mr Chirac agreed to postpone the most controversial appointments, while insisting on his right to vote upon them, as well as on his position as constitutional "guarantor"

This is not how many judges perceive him. There is a kind of guerrilla war between the govern-ment and the magistrates investigating corruption cases, especially those involving the municipality of Paris, run by Mr Chirac and his prime minister, Alain Juppé, until they assumed their present jobs.

Mr Toubon has shelved one investigation, and removed another from the control of an over-zealous magistrate. He has also attacked magistrates for leaking their findings to the press. Meanwhile Mr Juppe has dropped the code established by his predecessor, Edouard Balladur, who insisted that ministers and senior officials must resign if placed formally under investigation for corruption. It is as a result of this that Mr Le Floch-Prigent can continue to head the French railways

from his prison quarters. The French government has stumbled into a mess in trying to mobilise public opinion against the judiciary. The moral is that politicians should read Montesopen for much conflict. Judges are quiet and mark his wisdom.

Birthpangs of a colossus

Stefan Wagstyl and **Neil Buckley** on the latest attempt to create a legal structure for European companies operating throughout the EU

he European Union is edging closer towards tackling one of the old-est and thorniest issues multinationals to create European companies to replace the multiplic-ity of national holding companies in the 15 member states.

At first glance, nothing would seem more logical than allowing multinationals to operate freely across borders in the EU. They would avoid the complex tangle of national corporate laws and bring the much-vaunted single market a

step closer to reality.
In place of PLCs, SAs, NVs,
GmbHs and AGs - along with national boards and layers of national managements – there would be a single Societas Eurosion estimates the savings in dis-carded red tape could reach \$30hn. The European company is easier

to create on paper than in practice.
The Commission has been promoting the concept of the European company statute for 25 years. Successive presidents have put it on to their agendas, only to see it founder on arguments between the member states over matters such as work

However, the supporters of the European company believe their day might soon come. The latest push has come from European busi-ness leaders who have added their weight to the long-standing enthusiasts in the Commission.

They include Sir David Simon the chairman of British Petroleum Mr Percy Barnevik, chief executive of ABB, the Swiss-Swedish engi neering combine, and Mr Berndt Pischetsrieder, chairman of BMW, the German motor manufacturer. The campaign has backing from US companies in Europe, including Eastman Kodak, the film manufac turer, and Dupont, the chemicals

group.

Mr Nils Trampe, director of social affairs at Unice, the European employers' federation that has lobbied in favour of the statute, says an agreement this year would be "beautiful". "It is just too bad that something so important for Euronean companies and competitive ness has been held up for so many years," he says. Unice believes the European com-

pany statute is the logical extension

of the EU's single market. Company law directives dating back to 1968 closure, shareholders' rights and the preparation of annual reports. More broadly, supporters of the European company statute argue it will enable businesses to respond better to the pressures for economic globalisation, particularly in competing with American groups, which benefit from the US's more integrated legal structure. As BP

says: "We want to operate here as

Exxon and Amoco do in the US." But business does not speak with a single voice. While the German Federation of Industries (BDI) says it supports the European company statute, the Confederation of British Industry says its members are "lukewarm". In France, the Patronat, the employers' body, says it has more important issues on its united in supporting new EU company laws. Many companies argue that business is best served by the efforts to harmonise international rules for company behaviour through bodies such as the International Accountancy Standards Com-

Sir Colin Marshall, chairman of British Airways, said in a speech at an international corporate gover-

nance conference last month that pursuing harmonisation through international - not regional co-operation was the right way fora national level and the other international. The EU, for instance cific governance rules, but putting forward Europe's case for global practices and guidelines."

The Commission believes interna-tional harmonisation of rules goes hand in hand with closer integration within the EU, including the European company statute. How-ever its real battle is not with dissenting business voices but with member governments.

The Commission's proposals would allow any public limited company with a subsidiary in another EU state for at least two years to transform itself into a European company. Networks of national companies could merge or set up a European holding company.

What holds up agreement is that companies do not exist in isolation but are embedded in the social life of countries. As Mr Charles Latham, a CBI official, says: "Companies are cultural creations. There are differences of approach between countries which are pretty funda-

Chief among these are divisions over the proposed statute's provi-sions on worker information and trum, insists these must be compre-hensive. It wants not just consultabut the right of workers actually to The UK, at the other end, rejects

compulsion even on worker consultation. Its opt-out from the Maasexempts it from existing EU legislation on the issue - the controversial European Works Council Directive. The directive obliges multinational groups with more than 1,000employees to set up bodies for informing and consulting workers.

The latest attempt to break the mpasse dates started in November. Mr Padraig Flynn, social affairs commissioner, working with Mr Mario Monti, single market commissioner, proposed removing the worker consultation clauses from the legislation and putting them into a separate framework.

Recently, however, efforts to push the statute through have been given new impetus by Mr Jacques Santer. the Commission president, who named it in a list of priority measures in his "confidence pact" to reduce unemployment. He set a target of this December for ministerial agreement - included in the official conclusions of last month's Florence summit of EU leaders.

There is now a window of opportunity," says one Commission official working on the dossier. Social affairs and internal market ministers will renew attempts to sort out

deal with the issue of consultation separately. Meanwhile the works European statute companies. including those registered in the

That would at least usher in the age of the Societas Europaea while pushing further discussions on employee consultation into the future - by which time the UK might have a different government. Ireland has previously been part of the blocking minority to the statute, echoing the UK's line, but recently showed signs of softening. Agreement on one of the EU's oldest unrealised pieces of legislation would be a nice trophy for the current six-month Irish presidency.

However, even if EU members reach a compromise on worker participation, other important hurdles remain if the European company is to operate freely. Chief among them is tax. Governments mostly insist multinationals create national holding companies so that the amounts of tax can be clearly assessed. Multinationals have long argued that differences between tax regimes greatly complicate business and add

For example, Unilever, the Anglo-Dutch foods-to-detergents group, says the best answer is a suprana-

tional EU tax, sharing the proceeds ments are loath to involve the Commission in any such arrangements, raising freedoms. The detailed

more harmonisation on the nitty-pritty of company laws. For example, after 30 years of effort Europe still does not have an agreement on bankruptcy regulations. A bid to create such a convention failed recently during the British blocking of EU decisions in the BSE crisis. But even if it had passed it would not have harmonised existing national rules. It would merely have established the rights other countries would have in the event

OBSERVER

Lies and Eurostatistics

statistical agency, thelivered a heavy blow to Fortugal's self-esteem hist week with figures that showed it had fallen to the bottom of the BU's league table for

GDP per capita.
Overtaking Greece less than a decade ago had been a source of minerase pride. Hence copious gloomy analysis in the front-pag newspaper stories that splashed the Europeal figures. These showed that Portugal's

GDP per capita had fallen from 68 per cent of the European average in 1994 to only 60 per cent last year, While the figure for Greece had risen from 62 to 68 per cent. Knowing comments were made about the costs to the real economy of the Maastricht convergence: criteria. The government, elected only nine months ago, put on a brave face and said things were retting better. And they did. This week

Rurostat put out a corrected version of the chart showing that Portugal was still ahead of Greece because its GDP per capita last year was in fact 67 not 60 per cent of the European average, Data for the last quarter of 1995 had been mistakenly omitted from the original calculation, the agency explained. Not that Eurostat has if to for

the Portuguese on a consistent basis. In 1994 it had the country down for GDP growth of 6.6 per cent - before correcting that to 1

Golden girl Peter Munk's Barrick Gold might be thought to be taking a bit of a gamble with yesterday's hefty US\$670m bid for Arequipa

Resources of Vancouver. For Areguina, a mere four years old, has no mines, and its main exploration property in Peru has yet to be fully sampled.

All the same, Munk may turn out to have made a canny choice on where to place his chips. Arequipa's founder and chairman David Lowell, is something of a Lowell, pow in his late 60s and living in Artzona, is credited with the discovery of Chile's Escondida the world's biggest copper mine.

Instead of spending holidays on the

head for old mining camps.

beach, the McLeod family used to

Another Arequipe director is a furmer president of Placer Dome. another respected name in the gold brighess. Arequipa's chief executive. tridostry in Secol. Catherine McLeod, is among only a handful of women in the upper echelons of the mining business. Mining certainly runs in the veins. Her father heads another small: Vancouver mining company and her brother is a mining engineer.

else) ends up buying Arequipa. The bid values her stake at almost C\$9m, not counting several million dollars worth of options. A reesonable reward for those missed

St Daewoo's day

Excuses for national holidays can often be quite inventive. But ekistan has gone one better by declaring July 19 a national holiday in honour of a foreign company. Step forward Daewoo, which seems to have qualified by opening a \$650m car factory. The gesture is apparently meant to underscore the importance of South Korea as the largest foreign investor in the central Asian But the Korean government is

staying pretty cool about the whole thing. "Tizbekistan is providing appropriate treatment for a company that is investing a huge sum in a risky market," was the somewhat sniffy response of an official at the ministry of trade and

US neutrality

The US has an official policy of neither encouraging nor discouraging investment in Burma". But you would never know that from a visit to the

commercial library inside the tightly-guarded US Embassy in Rangoon. Prominently posted on the bulletin board are media cuttings of announcements by US commentes of their decisions to withdraw from the country due to pressure from consumer groups outraged at the military regime's human rights record.

Detailed updates on sanctions legislation pending in the US Congress are also provided and a local embassy employee pushes two photocopies into the bands of a visitor: an "unclassified" report on the perils of doing business in Burma, including the lack of support US investors will receive

from their government.

Also "unclassified" and available for visitors is a 1994 special report by The Economist on Democracy is Good For You". It's called preaching to the converted.

Class act

■ It's possible to be too bonest. Gramada circulated Forte first morteage debenture holders concerning the substitution of Granada for Forte as principal debtor following the completion of

the bid.

Inter alia, it points out that Barings Brothers Limited consider (a) that the Substitution is in the best interests of the stockbrokers as a class". Could that possibly be stockholders?

co-operation required to administer fully-functioning European compa-nies would require even more constraints on national tax authorities. There would also need to be much

of a bankruptcy in one member

It would be tempting for the Commission to skate around some of these issues, as it has proposed with worker participation. But if the European company statute is robbed of its practical impact then it cannot fulfil its role in furthering economic integration. As Mr Bill Knight, senior partner-elect of Simmons & Simmons, the London law firm, says: "If you take everything out, you are left with a PR exer-

Additional reporting by David Owen and Wolfgang Münchau

Financial Times

100 years ago The United States Election

The Democratic Convention was a scene of great excitement and disorder after four hours devoted to speeches and the nomination of candidates. The monstrations over the names of Bland, Boles and Bryan rivalled one another in intensity and fervour. A young woman demonstration in favour of Mr Boles from a front seat in the gallery, where she waved a. banner. She was conducted by excited delegates to the platform and thence was almost carried to the Iowa delegation, waving her banner until almost exhausted. At the fifth ballot Mr Bryan obtained the requisite number of votes, and was accordingly candidate for the presidency.

50 years ago China To-day Life in Shanghai is vastly different from the old days. Shortly after the defeat of the Japanese, Shanghai was a cheap place to stay in. At the same time Kunming was the most expensive place in China. Kunming is now about he cheapest place in China and Shanghai probably the most expensive in the world. The cost of living is 4,000 times that in

1936, but the number of Chinese dollars to the pound is only 500 times greater. -

FINANCIAL TIMES

Friday July 12 1996



EU broadcasters in fight to keep cartel exemption

and Raymond Snoddy in London

The European Broadcasting Union, the club of public service broadcasters such as the BBC, said last night it was considering an appeal against a European Court ruling that cast serious doubt on its right to huv exclusive broadcasting

The court annulled a European Commission decision in 1993 to give the EBU a five-year exemption to the European Union's competition rules which ban restrictive husiness agreements.
The ruling was a victory for a number of commercial broadcast-ers such as Metropole Television

of France and Reti Televisive of

Italy and means that the Com-

mission will have to examine the

issue again. The court decision raises uncertainty over the future of long-term multi-billion dollar deals to screen major sports

Games. In January the International Olympic Committee agreed a \$1.442bn deal with the EBU to keep the summer and winter Olympics on "free" television until 2008, even though Mr Runert Murdoch's News Corporation had bid \$2bn.

Last night the EBU said the ruling would not affect existing deals. Lawyers for organisations such as BSkyB, Mr Murdoch's British satellite venture, were studying the judgment to see if a legal challenge could be mounted to the Olympics deal. The Euro-pean Commission may also appeal against the European court ruling, although it said its legal experts still had to examine the detail of the 30-page

judgment. But Mr Karel Van Miert, competition commissioner, has told staff to study all exclusive television rights deals, including existing arrangements and forthcom-ing ones such as Sportkanal, a planned Dutch sports channel.

broadcasters. Mr Van Miert is issue of how public broadcasters The Commission in 1993

granted the EBU a five-year exemption from article 85 of the Treaty of Rome, which bans cartels or market-fixing arrange-

Private broadcasters challenged the exemption in the Court of First Instance, a branch of the European Court of Justice. Its 15 judges said the Commis-sion had not justified the need for clubbing together to bid, given that some EBU members were private and profit-making. Legal experts fear existing deals may still be threatened.

The exemption has been the basis of the assumption of the sports and media world for the past 21/2 years," said one Brus lawyer. "There is going to be a fair bit of uncertainty."

His findings could have impor-Renewed violence as police give in to Ulster marchers

By John Kampfner and John Murray Brown in

The UK government yesterday yielded to Loyalist pressure and allowed the Orange order to parade past a Catholic neighbourhood in Northern Ireland, sparking pitched battles between residents and police and criticism from nationalists across Ireland.

The sudden retreat by the province's Royal Ulster Constabulary was designed to head off possible bloodshed between police and

Instead, it plunged Northern Ireland into further sectarian strife, with a Catholic backlash in Portadown spreading to Belfast and other areas.

The UK government was widely criticised for surrendering to intimidation. Mr John Bruton, ter, said he had urgently demanded an explanation from his British counterpart, Mr John

Major, for a "very mistaken" decision. Mr John Hume, leader of the moderate nationalist Social Democratic and Labour party. accused Sir Patrick Mayhew, the UK Northern Ireland secretary, of capitulating to four days of

Protestant mob-rule". Politicians on all sides acknowledged that the events of the week had left Ulster's search for accommodation between the two traditions in tatters. Yesterday's volte face by the RUC reinforced Catholic perceptions of discrimination.

Last night, republican youths ran amok in Belfast, hijacking and setting alight cars. As Loyalists prepared for their most important commemoration of the year - the defeat of James II by William of Orange at the Battle of the Boyne in 1690 - community leaders appealed for calm.

morning in Belfast's Lower Ormeau Road.

constable, said he had reversed his original decision of last Saturday not to allow the Protestants Road because he feared "serious loss of life".

Sir Hugh appealed to ministers to address the marching issue, and not to leave such sensitive decisions entirely in police hands. He said he and his men were "sick to death" of being put in an "unwinnable situation Sir Patrick told MPs the government was looking for an

"independent and external eye" to arbitrate on marching dis-Mr Gerry Adams, Sinn Féin president, said the British U-turn made the search for a political settlement "more difficult". He

said London had "clearly and patently" made a political decision to allow the march through. ists who don't have rights, and

another law for extreme union-Sir Hugh Annesley, RUC chief ism and orangeism," he said.

gates. These "protease inhibi-tors", when given with an older class of drugs, of which Glaxo's AZT is the best-known example,

Roche and Abbott seek Aids drugs go-ahead, Page 15

US doctors prepare to test triple HIV drug treatment

US doctors are on the verge of

the release of research showing that the therapies have reduced the virus by more than 99 per

lish whether a cure has been found are expected to be conducted as early as October by New York doctors who have been treating newly infected people with the powerful "triple combi-

nations" of drugs.

By September, one patient will have been on triple therapy for a year. He will then be offered a biopsy, in which a sample of cells is taken from the body, to see if there are any dormant

If there are none, the patient will be asked if he wants to stop the triple therapy.
Without withdrawing the ther-

apy, it would not be possible to say that the patient was cured, said Dr Martin Markowitz of the Aaron Diamond Aids Research Centre in New York at the last day of the Vancouver Aids con-

ference yesterday. He warned that if eradicating HIV were possible, it would probably be much easier in newly infected patients. Like cancer, he said, Aids could be a disease that was effectively cur-

If the experiment is successful there will be a new set of benefits and problems to contend with. The fears of Aids activists over the toxicity and expense of

They also fear the difficulties to catch people exposed to HIV

as early as possible.

It could also be a boost for the Abbott Laboratories of the US,

Products made by the first three companies have been the stars of the conference, which was attended by 15,000 dele-

attracted criticism from some Aids activists who say they are too expensive - a year's triple therapy costs between \$10,000 and \$15,000. They also say that the side effects, which can include kidney stones or diar-rhosa, had been underplayed by drugs companies.

Japan bank to ease ties with large companies

Continued from Page 1

to reducing its investments. It denied newspaper reports that the total reduction could be as much as Y500bn, but confirmed that the cut would be significant.

Leading candidates for a sell-off appear to be shares in the country's securities companies. LTCB is the third largest shareolder in Dalwa Securities and the sixth largest in Nomura Secu-rities, two of the "Big Four" brokers. Both regularly handle issuance of the bank's debentures, its principal source of funding. Shares in the two companies

Europe today

The Mediterranean will continue warm and

but central Spain, Turkey and the Middle East will see 35C. Greece will become cooler as a northerly breeze holds temperatures below 30C. Russia will have unseasonably high temperatures with readings reaching 33C in Moscow. This very warm oir mass will trigger intense rain and

thunder showers across the Baltic states and eastern Poland, Western Europe will

have sunny periods but the most sunshine

will occur in central England and in Ireland.

were sold heavily yesterday fol-lowing news of the LTCB decision, Daiwa closing Y20 down at Y1,320 and Nomura also off Y20 at Y2,030. LTCB's share price fell

pated retaliatory action by the brokers and other companies. But the longer-term threat may be to the structure of Japanese industrial organisation. The system of cross-holdings, in which banks maintain large strategic shares in their customers, has come under pressure in the long financial crisis banks have faced over the past few years. With share prices still high relative to

HIGH

earnings and dividends, the yield on these assets is very small. Banks are under pressure to improve their weak earnings and the move to higher-yielding assets should assist them. Y11 to Y800 as investors antici-

In the past, the benefits of relationship holdings were thought to outweigh the poor financial returns achieved for sharehold-ers, but banks are now being forced to reconsider the merits of

the system.

It is unlikely that any early moves will make more than a small impact on the overall structure since banks own almost a quarter of all equity.

establishing whether the latest combinations of drugs can per-manently eliminate HIV, the virus that causes Aids, following

The landmark tests to estab-

able if caught early enough.

indefinite triple therapy could be

of starting widespread screening

drugs companies making the components of the triple thera-Roche of Switzerland and the UK's Glaxo Wellcome.

reduce virus levels to below what laboratory tests can detect. The protease inhibitors have

THE LEX COLUMN

How now brown Dow

Digital Equipment's huge restructuring charge earlier this month could be viewed as an isolated group has a chequered history. One could treat Motorola's earnings slide merely as an indication of how tough the mobile communications and semiconductor markets have become. It is much harder to brush aside Hewlett-Packard's profit warning. America's second-largest computer group has an almost unblemished record, meaning poor management is probably not the explanation. Moreover, its business is well diversified – so the slowdown in orders growth cannot be pinned to problems in a few sub-markets. Worryingly. HP says the slowdown is across product categories and regions. It also says, ominously, that it is concerned there may have been a "fundamental

shift" in demand. Nevertheless, there is still a puzzle about what has bappened. Not only is the US economy growing rapidly, as last week's employment data confirm; most European and Asian economies are picking up too. So it is not obvious that global demand in general is defi-cient. The most likely, albeit tentative, explanation is that growth of the high-tech industry is slowing. That, of course, would be had for high-tech stocks. It would also be bad for US equities more generally, since much of the bull case over the past year has been built on the theory that America's prowess in high technology has boosted its long-run economic potential. With financial markets already jittery with expectation that the US interest rate cycle is about to turn, US equities may well be past their peak.

Sports TV

Mr Rupert Murdoch and Mr Leo Kirch must be delighted. In attempting to combat one broadcasting cartel, the European Court may have inad-vertently left the way open for the two moguls to corner the market in European sports television.

The court's decision to stop Europe's public broadcasters clubbing together in the European Broadcasting Union to buy sports rights may look like a blow for a more competitive market. After all, most private broadcasters – though not Britain's ITV companies – have been shut out of the EBU's sports purchasing deals. The snag is that, unless broadcasters like the BBC and Italy's Rai can club together, they will be unable to bid for big international ual national media groups, they simply do not have the resources or risk

FT-SE Eurotrack 200: 06 high tech stocks Morgan Stanley High tech index

dollars needed - even though they could recoup much of that by onselling the rights in other jurisdictions. Mr Murdoch's BSkyB and the Kirch Group, which earlier this week joined forces in German pay-television, are best placed to clean up. With the EBU neutralised, they could snap up sports

Aut 1985

rights relatively cheaply.

The game, of course, is far from over. Rival bidders, notably Disney's ESPN sports channel, will still exist. The EBU may also find a way of resuscitating its club. Equally, the European Commission's review of sports TV rights could restrict Mr Murdoch and Mr Kirch, But, with both moguls adept at avoiding curbs on their activi-ties by antitrust authorities, one should not count on it.

Is Japan's historic web of cross-shareholdings about to unravel? The decision by the Long-Term Credit Bank of Japan to sell a chunk of its Y2,500bn (\$22.6bn) of equity holdings almost smacks of sacrilege. But it makes a lot of sense. The average yield on Japanese shares is a pathetic 0.7 per cent and by selling some holdings LTCB can switch the cash into more profitable assets. Alternatively it could cover non-performing loans. And selling stakes at a profit to book value will strengthen LTCB's capital ratios, which remain weak by internstional standards.

For those reasons alone, other banks should follow LTCB's lead. But there is another consideration. In recent years, most banks have been salling equities at their year-end, realising buying them back again. As a result, equity investments of the 21 leading appetite to stump up the billions of banks are on average 2% times the

size of their shareholders' funds. The Wireland per makes them vulnerable to stock market gyrations. If the Nikkei fell below noves in rui 15,000, their capital would be wised out. With the Nikkei at nearly 22,000 that is no immediate threat. But the

that is no immediate threat. But the hanks clearly have a powerful incantive to reduce their exposure.

Even so, gress will be sinw. The banks coll, wely own a quantity of Japanese t gittes and mass selling would drive any the stock market. In addition, crc. schareholdings have always cemented tustomer relationships. Most Japanese company the ater marche ships. Most Japanese corporates like them because they provide stability and protection from takeovers. And rightly or wrongly, no bank would dare sell out against a client's wishes

Eurotherm

The rumbling row at Eurothern raises an important corporate gover-nance issue: at what point should shareholders interfere directly in board decisions? At Eurotherm they are certainly calling the shots. Institu tions owning 4050 per cent of the con-pany are, it seems, fighting for the reinstatement of Mr Claes Hultman

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This is good and proper. In the first instance, it should be up to non-execu tive directors to sort out the kind of boardroom split that developed between Mr Hultman and chairman Mr Jack Leonard. But in this case they manifestly failed. Instead of defusion the crisis, the non-executives lined to against Mr Hultman, who was responsible for turning the company around The result was his departure and a 12 per cent drop in the share price At that point, shareholders were right to step in. They should, however, take some of the blame: for not improving the quality of the non-executive direc tors as the company grew over the past five years. None of the groups four non-executives currently halfs executive jobs elsewhere.

For Eurotherm, the best solution would be to bring back Mr Hultman. He has shown a talent for running the company and seems to have the sup-port of the other executives. The trick will be to balance Mr Hultman's undoubted strength of character with the appointment of a high-quality no executive chairman. After the even of the past week Mr Hultman should have little trouble accepting this. If is can be persuaded to come back, is Leonard and the other non-executive

KINGFSHER

Additional Lex commi on GUS, Page 1

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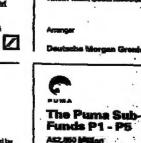
Global asset securitisation

Volkswagen Car Lease No.1 Limited



Broken Hill Proprietar Company Limited





Time Retail

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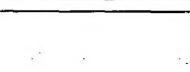
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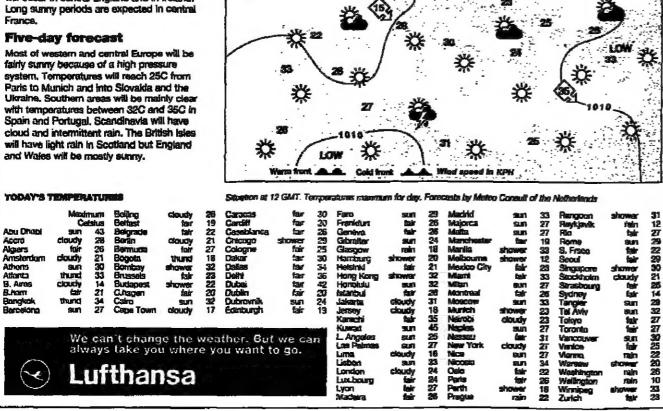


Richard Langstel Hans-Jürgen Fritz Chuck Kerner Yashihira Kaizum Werren Lee Ian Godfrey

Deutsche Morgan Grenfell







FT WEATHER GUIDE

